

CY 2011 ODA Portfolio Review
RECOMMENDATIONS FOR CY 2012 AND BEYOND FOR IMPLEMENTING AGENCIES

Issue	Recommendation / Action Plan	Timelines	Responsibility Center
ARMM Regional Government (ARG)			
Smooth implementation of sub-projects / ARMM-SFP	Update Operations Manual particularly on the following provisions -Grievance redress system -Financial management -Procurement -Safeguards -M and E		ARG-PMO
Quality of sub-projects / ARMM-SFP	Prepare TOR for independent third party spot check monitor		ARG-PMO Procurement and M&E Officers
To facilitate selection of the next set of Municipal Block Grants (MBG) / ARMM-SFP	Review and revise Municipal Block Grant (MBG) selection criteria for 2012		PMO and DILG-ARMM
Bureau of Internal Revenue (BIR)			
Monitoring and evaluation; Reporting on progress / NPSTAR	Submission to NEDA of RARP of relevant monitoring documents (Procurement plan, Implementation Plan, and progress of implementation		BIR
Actual awarded contracts of 2011 is only at 37.70% of the total contract target disbursement and commitment for 2011	Fast-track procurement of contracts under the NPSTAR project		BIR-PMIS
Reporting on progress	Report breakdown of procurement activities for NPSTAR project		BIR-PMIS
Project implementation	Fast-track enhancements of registration procedures in Registration Manual		BIR-PMIS

Issue	Recommendation / Action Plan	Timelines	Responsibility Center
Department of Agriculture (DA)			
MRDP2	Submit the proposal and other requirements for additional financing to the ICC.	Second quarter 2012	DA / Project Support Office
CHARMP2	Submit the proposal and other requirements to the ICC (thru NRO CAR as lead evaluating staff) for the following requests: (a) extension of OFID loan validity; (b) modification in NG-LGU cost sharing arrangement; (c) realignment of loan proceeds; and (d) change in scope.	Second quarter 2012	DA / Project Support Office
InfRES	Continue to monitor closely the status of completion of remaining sub-projects. Reports should be submitted to NEDA on a quarterly basis.	Every end of the quarter	DA / Project Support Office
Department Of Agrarian Reform (DAR)			
TPKAP	Fast track the validation of final bridge sites.		DAR , DPWH and Matierre
TPKAP	Negotiate the timing of delivery of bridging materials with the supplier, to avoid additional costs of warehouse for the accumulated bridging materials.		DAR and Matierre
TPKAP	Decide on which option to choose regarding the implementation of bridges as proposed by the DPWH to commence construction.		DAR and DPWH
ARCP2 and ARISP3	Continue to fast track implementation.		DAR
Department Of Environment and Natural Resources (DENR)			
LAMP2	Facilitate submission of request for Additional Financing for ICC processing	April 2012	DENR
ICRMP	Improve and strengthen physical and financial management and monitoring of the project to ensure efficiency in the delivery of project activities.	2012	DENR
ICRMP	Fast track implementation of the catch-up plan to ensure completion of all activities by project completion	2012	DENR
ICRMP	Revisit the MTR recommendation for possible change in scope and cancellation of excess funds from the loan proceeds and submit to ICC for evaluation	2 nd Qtr 2012	DENR
NPSENRMP	Ensure the full utilization of loan balance amounting to US\$29 million by end of Project in December 2012	2012	DENR

Issue	Recommendation / Action Plan	Timelines	Responsibility Center
NPSENRM	Ensure the delivery of MIS to further strengthen DENR's capacity for service delivery	2012	DENR
Development Bank of the Philippines (DBP)			
	Develop criteria for non-performing relending projects that would trigger automatic cancellation or review for reconfiguration by the ICC		NEDA/ICC
	Explore ways to reduce re-lending interest rates		DBP
Department of Education (DepEd)			
Prolonged procurement, project implementation	DepEd must determine as an agency the impediments of their procurement processes as well as adapt other agencies' best practice on how they resolved their procurement issues		DepEd – EDPITAF
Lack of baseline data for Muslim Education (ME), project implementation	Ensure and maintain that M&E's reporting systems (i.e., responsive data collection to guide policy makers in decision making) and other feedback mechanisms are in place		DepEd – OPS PDED
Project implementation	Conduct dialogues and consultations with various organizations (i.e., CSOs, NGOs and Pos) to help determine education interventions that would work		DepEd – EDPITAF
Program implementation	Address the need for a public awareness campaign of the new K to 12 curriculum as well as other alternative learning modes/ initiatives implemented by DepEd		DepEd
Department of the Interior and Local Government (DILG)			
	For the PMOs of various DILG units and its attached agencies to start producing regular reports on their accomplishments and outputs and start coordinating/submitting them to DILG Central Office		PMOs of various DILG units
	For DILG Central Office to start developing its M&E system on FAPs including the development of an operational information system		DILG-Central Office
	Conduct of joint monitoring visits and evaluation of completed projects with oversight agencies and development partners		DILG, DPs and NEDA
Department of Energy (DOE)			
Fast Track Procurement Activities for PEEP	Strict adherence to the revised implementation and loan validity of the project to avoid further delay		DOE

Issue	Recommendation / Action Plan	Timelines	Responsibility Center
	Compliance with the new implementation period and loan validity and agreed change in scope on the PEEP. Tighten project work plans and complete project activities within new time frame.		DOE
Five out of seven ongoing projects of DOE were extended.	Clear Policy on who should shoulder the cause of delay in DOE projects		DOE
It has been noted that DOE rarely submits progress reports of its ODA-assisted projects to NEDA.	Submission of quarterly progress report.		DOE
Outputs and outcomes of projects as well as lessons learned, should be fully documented by DOE.	Preparation/Submission of Project Completion Reports		DOE
Department of Health (DOH)			
	Designate a Monitoring and Evaluation Officer to oversee all FAPS in the Department.	Immediate	
	Establish/strengthen a clear reporting and feedback mechanism particularly on funds flow, funds utilization and report on project progress of grant assisted projects	Immediate	
Department of Transportation and Communication (DOTC)			
	Fast track project implementation for Laguindingan Airport and the New CNS/ATM Systems Project	Laguindingan-2012, New CTS/ATM-2013	DOTC
Financial Performance of DOTC	Provide necessary budget appropriations cover for the GMA Ports Project		DOTC
Procurement	Strict adherence to timelines set in the approved procurement guidelines		DOTC
Minimizing delays	Set a working timeline in the processing and payments of progress billings		DOTC
	Encourage participation of CSOs in the procurement process and project monitoring		
ROWA/resettlement	Proactively seek assistance of concerned LGUs, Regional Government Bodies and the Supreme Court		DOTC

Issue	Recommendation / Action Plan	Timelines	Responsibility Center
Implementation of ODA Projects	Assignment of competent and credible project directors		DOTC
	Conduct annual management trainings for those in-charge of projects, and values formation workshops for PMO personnel		DOTC
PMOs' tendency of focus on delivery and reporting of project outputs	Create Development Results Unit under the Office of the Undersecretary for Planning and Project Management		DOTC-Undersecretary for Planning and Project Management
Department of Public Works and Highways (DPWH)			
	DPWH to improve on disbursement target setting	Mar 2012	DPWH PMOs
	DPWH to inform NEDA at least 3 months prior to loan closing for extensions of one year or less, and six months prior to loan closing for extensions of more than one year		
ARBP I	Determine immediately if request for loan extension is necessary	Mar 2012	DPWH/PJHL-PMO
MBURD	Determine the necessity to request for loan extension as the contract will expire in Nov 2013 or 14 months after loan closing in Sept 2012.	Mar 2012	DPWH/PBPO-PMO
NRIMP II, MRIP and BC/RP	Ensure better implementation once loan extension and/or supplemental loan are for approval by the ICC to avoid further major issues/bottlenecks that will need another ICC approval	2012	DPWH/NRIM-PMO, SFD-PMO and Special Bridges PMO
GSO II and BSAAR	DPWH to improve financial disbursements and submit quarterly report on overall physical accomplishment to NEDA with expected commencement of civil works	Feb 2012	DPWH/KEDCF-PMO
Update from the newly-created PMO for the MCC-funded Samar National Secondary Road Project	DPWH to report regularly (at least bi-annually) on the grant-assisted projects.		DPWH Planning/MCC-PMO
	DPWH to continue reporting on project components that are dropped from foreign-funding but are being implemented using local funds, for both ongoing and completed projects		DPWH PMOs
	DPWH and GOP to strictly apply readiness filters in proposed projects		DPWH Planning; GOP

Issue	Recommendation / Action Plan	Timelines	Responsibility Center
	DPWH to strictly adhere to procurement schedules and timelines as prescribed in the guidelines for the conduct of pre-procurement, procurement, and implementation activities for foreign-assisted civil works projects		DPWH
Overlapping of PMOs' scope	DPWH to designate an appropriate body within the Department to report on outcomes		DPWH
	DPWH to provide sufficient maintenance funds for completed facilities		DPWH
	DPWH to sustain business process improvements being carried out		DPWH
Laguna Lake Development Authority (LLDA)			
	With the fixed implementation period for three-year of the additional financing, there is a need to firm up the list of subprojects to be funded, facilitate procurement activities and ensure immediate start of implementation.	First Quarter 2012	LLDA
	Coordination with LGUs should be further strengthened to facilitate generation of additional proposals and approval of subprojects.	First semester 2012	LLDA
.	Identify champions at the local level to ensure smooth implementation during and after the election period in 2013.	2012	LLDA
	Consider cancellation of loan balance after sub-projects are firmed up by first Qtr 2012	1 st Semester 2012	LLDA
National Irrigation Administration (NIA)			
HCAAP	Fast track implementation of the Irrigation and Drainage Component	ASAP; before June 2012	NIA/PMO
HCAAP	Draw up with an Action Plan on how to address the project's continued poor performance	ASAP; before June 2012	DA and NIA
HCAAP	Management to decide on timelines and funding for the full completion of the project	ASAP; before June 2012	DA and NIA
ARIIP	Decide on project proposal for change in scope/ increase in cost that will be pursued	Within 2012	NIA/PMO

Issue	Recommendation / Action Plan	Timelines	Responsibility Center
PIDP	Close monitoring and fast track implementation to catch-up with widening slippages	Within 2012	NIA/PMO
SPISP	Continue to provide funding for civil works that were not completed	Within 2012	NIA
BPIP	Prepare and submit Project Completion Report inclusive of lessons learned and outcomes and impacts	June 2012	PMO
Sustainability	Continue to monitor and address O&M and sustainability issues	Continuing	NIA
Philippine National Police (PNP)			
Quality of Latent and Ten Prints	Continued enhancement of skills of AFIS Personnel through trainings involving field and regional PNP staff	Should be conducted continuously	PNP-AFIS Department
Sustainability	Replication to other police districts of achievements made from the Marikina Model Police Station		PNP - Firearms Identification Division in coordination with Police Regional Offices
Sustainability / Generation of Lessons Learned	Post assessment of the Capability Enhancement for Firearms Control Project		PNP - CL
Supreme Court (SC)			
Sustainability and Accounting of Lessons learned	Adoption of an effective exit strategy		SC in general
	Compliance with WB recommendations in its last Supervision Mission		SC – PMO, FMBO, and En Banc