



REPUBLIC OF THE PHILIPPINES
NATIONAL ECONOMIC AND DEVELOPMENT AUTHORITY



2016

ANNUAL REPORT

Ensuring stability, enriching reforms,
sharpening strategies for inclusive growth

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ENRICHING REFORMS,
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INCLUSIVE GROWTH



SECRETARY'S MESSAGE

The year 2016 marked a period of transition as we witnessed the end of an administration and ushered in the beginning of a new one. Amid this change, NEDA remained resolute in the performance of its mandate and continued to build on the gains and faced the challenges that emerged by ensuring stability, enriching reforms, and sharpening strategies to make sure that public interest, especially that of the poor and disadvantaged, is at the heart of the government's plans and projects.

The Philippine economy proved resilient in 2016, managing to grow by 6.9 percent despite political transition issues, a series of typhoons that battered the country, and other domestic and international challenges.

NEDA launched *Ambisyon Natin 2040*, the collective long-term vision and aspirations of the Filipino people for themselves and for the country in the next 25 years. This vision is also the answer to the clamor for a long-term perspective in development planning to sustain efforts, even with changes in political administrations, to provide a *matatag, maginhawa, at panatag na buhay para sa lahat* (strongly-rooted, comfortable, and secure life for all).

I am also pleased to report that we have started to build the foundation to realize this long-term vision with the formulation of the Philippine Development Plan (PDP) 2017-2022. It is the first medium-term plan geared towards *AmBisyon Natin 2040* and is a product of nationwide consultations guided by President Rodrigo Roa Duterte's 0-10 Point Socioeconomic Agenda.

With the signing of Executive Order No. 5 by President Duterte in October 2016, *AmBisyon Natin 2040* is now the official guidepost for prospective development planning, and the PDP 2017-2022, as the foundation for this long-term vision.

The NEDA Board, the country's highest development planning and policy coordinating body chaired by the President, approved 17

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infrastructure projects including the New Cebu International Container Port Project, South Line of the North-South Railway, Metro Manila Bus Rapid Transit-EDSA, airport modernization, flood management, and other agricultural and rural development with a total cost of ₱392.93 billion. These projects should further boost the country's economic growth, especially in the regions, enhance connectivity, and create more jobs.

Other milestones for the year included more reforms to accelerate the country's infrastructure development. To streamline the process of investment programing, NEDA launched the Public Investment Program Online (PIPOL) System. NEDA also proposed the increase in the project cost threshold of major capital projects and updated the Social Discount Rate to improve the approval and appraisal process of the Investment Coordination Committee (ICC).

NEDA, as the lead agency in coordinating, monitoring, and evaluation of Yolanda rehabilitation programs, projects, and activities, and as chair of the El Niño Task Force, continued to monitor the status of the Yolanda Rehabilitation and Recovery Programs and the effects of El Niño. This is to ensure that there will be no shortage of food and no spikes in the price of rice, which tend to impact heavily on the poor, and other food items.

To effectively align development assistance with the PDP and harmonize policies related to financing national government priority programs and projects, NEDA held consultations with development partners. Among these were on the updated pipeline for World Bank (WB) financing; Asian Development Bank Country Programming Mission for the Country Operations Business Plan 2017-2019; possible projects and analytical support for 2018-2020 under WB's engagement areas particularly in Mindanao; and projects for co-financing with the Asian Infrastructure Investment Bank.

The ICC also approved the integration of the Harmonized Gender and Development Guidelines (HGDG) in the ICC process. This is to ensure gender-responsiveness of projects funded through Official Development Assistance (ODA) and in pursuance of the Magna Carta of Women (RA 9710).

Moreover, in fulfilling its mandate, NEDA periodically updated the Office of the President on the state of the economy, provided information and technical advice to decision makers, and worked with Senate and House leaders on economic development. The Agency studied and came up with evidence-based recommendations on a range of issues from fare hikes to tax reform.

NEDA also continued to work with its attached agencies specializing in statistics, research, tariff matters, and volunteerism. These agencies continued to provide complementary services and outputs such as socioeconomic indicators, research data, tariff reports, among others, which help sharpen government's development strategies.

Last year's accomplishments are a testimony to the commitment and hard work of NEDA officials and staff in collaboration with its stakeholders in the public and private sectors. Through this report, I hope there will be greater appreciation, understanding, and support of NEDA's role as the country's socioeconomic planning authority.



ERNESTO M. PERNIA
Socioeconomic Planning Secretary
and NEDA Director-General

ACCOMPLISHMENTS

The Philippine economy has proven robust enough to weather domestic and international challenges, managing to grow by 6.9 percent in 2016. This is along the high end of the government's target of 6.0-7.0 percent growth rate. This also brought the seven-year moving average of real gross domestic product or GDP growth rate to 6.3 percent—the highest since 1978. Moreover, the Philippines was one of the Asian economies, including China and Vietnam, that enjoyed a consistently high GDP growth rate in 2016. Despite these milestones, the challenge of making growth more inclusive remains.

Development Planning

Coordinated the formulation of policies, plans, and programs to efficiently set the broad parameters for national, regional, and local development and led the assessment of the country's progress vis-à-vis the targets in the Philippine Development Plan 2011-2016 to ensure that strategies are aligned with and work towards the goal of inclusive growth.

Monitoring and Evaluation

Determined whether plans, major programs, and projects are on track and effective in bringing intended results through official development assistance (ODA) reports, reports on performance of General Appropriations Act (GAA)-funded programs and projects, Reconstruction Assistance on Yolanda (RAY), and other disaster-related programs.

Statistical and Civil Registration Products and Services

Generated and disseminated relevant and accessible statistics for evidence-based decision-making and recorded vital information of every Filipino as a means of protecting their civil rights.

Investment Programming



Reviewed major programs and projects to support the country's planned development strategies and achieve results.

Policy and Technical Advice

Provided vital, independent, and objective assessment of public policies, technical analysis, and related secretariat support, to guide decision-making on development policy and programs.

Capacity Development

Equipped stakeholders with tools, knowledge and skills needed to provide services related to development planning and policy formulation, investment programming, monitoring and evaluation (M&E), and statistics.



As the country's highest socioeconomic planning and policy coordinating body, NEDA continued to steer the economy by ensuring that development initiatives across the bureaucracy are well-coordinated towards greater efficiency and effectiveness in achieving development goals.

NEDA and its attached agencies also continued to **build strategic linkages** and pursued **organizational development** for effective leadership, management, and innovation.

NEDA MISSION

As members of the NEDA family
and of this nation,

We are committed to uphold the
Constitution

And the ideals of a nation united.

Ours is the task to formulate
development plans
And ensure that plan implementation
Achieves the goals
of national development.

In the performance of our mandate,
We shall be guided by the principles
Of private initiative and devolution of
powers
That greater people participation in the
Development process may be achieved.

Guided by our faith in God
and an inspired leadership,
Our hallmarks as a development
institution
Shall be founded on unity and solidarity
And on the integrity, professionalism and
Excellence of each and every staff.

We shall be transparent in all our actions
And continue to adhere to the highest
Tenets of public ethics
For ours is a caring agency responsive
To the needs of every member,
While working for the welfare of all.

The NEDA consists of the NEDA Board and the NEDA Secretariat. The NEDA Board is the governing body that sets major development policy directions for the Philippines while the NEDA Secretariat serves as its research and technical support arm.

The NEDA Board is composed of the President as Chair, the Socioeconomic Planning Secretary as Vice Chair, and designated department secretaries as members.

Assisting the NEDA Board are seven cabinet-level interagency committees:

- **Development Budget Coordination Committee;**
- **Infrastructure Committee;**
- **Investment Coordination Committee;**
- **Social Development Committee;**
- **Committee on Tariff and Related Matters;**
- **Regional Development Committee; and**
- **National Land Use Committee**

The NEDA Secretariat, headed by the Socioeconomic Planning Secretary, is regarded as the authority in macroeconomic forecasting and policy analysis and research. It provides high-level policy to the Executive and Legislative branches of government.

It is tasked to:



Coordinate activities such as the formulation of policies, plans, and programs to efficiently set the broad parameters for national and sub-national (area-wide, regional, and local development);



Review, monitor, and evaluate infrastructure projects identified under the Comprehensive and Integrated Infrastructure Program (CIIP) consisted with the government's thrust of increasing investment spending for the growing demand on quality infrastructure facilities; and



Undertake critical analyses of development issues and provide policy alternatives to decision-makers.

PART 1:

SOUND ECONOMIC AND DEVELOPMENT MANAGEMENT



Development Planning

Philippine Development Plan (PDP) 2017-2022

In 2016, NEDA started to craft the PDP 2017-2022 and conducted nationwide consultations that involved representatives from the legislature, executive agencies, local government units, the business sector, academe, civil society, and other stakeholders. The PDP 2017-2022 is the first medium-term development plan anchored on a long-term vision (*AmBisyon Natin 2040*) and serves as the country's economic blueprint for the next six years. It will lay down the foundation for inclusive growth, a high-trust society, resilient communities, and a globally-competitive knowledge economy through the implementation of strategies that focus on infrastructure and regional development, human capital investment, social protection, peace and order, promotion of culture and values, humanistic governance, technology and innovation and increasing access to economic opportunities.

Regional Development Plans (RDPs) 2017-2022

The NEDA Regional Offices (NROs) started to prepare their respective RDPs for 2017-2022 — the accompanying documents of the new PDP. Consultations and meetings were held by the NROs to formulate the RDPs that will provide the framework for local development and provide the spatial dimension to the national plan by identifying the regions' contribution to the country's goal of a high, sustained, and broad-based growth.

Supplemental guidelines on the preparation of the RDPs were also prepared and issued to guide the Regional Development Councils (RDCs) in the formulation of their respective RDPs for 2017-2022. These include the content of the RDPs, organizational set-up, format, and timetable of activities.



National Consultation on the Philippine Development Plan 2017-2022



Undersecretary Rosemarie G. Edillion delivers closing remarks at the 2nd Technical Workshop on SDG Indicators

Reports on macroeconomic indicators

As in previous years, the NEDA Secretariat regularly provided technical reports and memoranda for the President on the latest results of the surveys/estimates of social and macroeconomic indicators released by the Philippine Statistics Authority (PSA). These reports provide current socioeconomic situation and near-term outlooks, as well as recommend appropriate policy actions. These include quarterly reports on (a) National Income Accounts; (b) Labor Force Survey; and monthly reports on (c) consumer price index; (d) merchandise trade (imports and exports); (e) manufacturing sector performance based on the results of the Monthly Integrated Survey of Selected Industries; and (f) semestral reports on poverty, among others. These are accompanied by media releases and infographics posted on the NEDA website and social media accounts.

Area Spatial Development Frameworks (ASDFs) 2017-2022

The ASDFs for Luzon, Visayas, and Mindanao were prepared and formulated by NROs in 2016. The Frameworks aim to harmonize and strengthen socioeconomic and physical linkages between and among regions and provinces and contain inter-regional spatial development strategies, programs and projects. The ASDFs were adopted by the RDCs and the Area Committees under the NEDA Board Regional Development Committee and were

also the basis for the formulation of the National Spatial Strategy.

Sustainable Development Goals (SDGs)

NEDA initiated the development of national-level indicators for the SDGs. In 2016, NEDA provided inputs to the National Anti-Poverty Commission's resolution supporting the participation of the basic sector in the finalization of the SDG indicators. The United Nations 2030 Agenda involves 17 SDGs broken down into 169 targets and 232 globally approved indicators.

To support the achievement of the SDGs, NEDA provided technical assistance to the Zero Draft Outcome Document of the 2nd High Level Meeting of the Global Partnership for Effective Development Cooperation (GPEDC), UN Draft Strategy on Accelerating Sustainable Development: South-South and Triangular Cooperation to Achieve the SDGs for G77 Member Countries, World Bank (WB) Report on the Trajectories for the SDGs, among others.

NEDA also reported on the Philippines' initial efforts in the operationalization of the SDGs to the Voluntary National Review (VNR) during the High-Level Political Forum (HLPF) in July 2016 in New York. The Agency also shared its experiences in the conduct of the VNR during the Expert Group Meeting on the 2017 VNR at the HLPF last December 2016 also held in New York.

Global Partnership for Effective Development Cooperation (GPEDC) Country Report

NEDA prepared the draft Country Report on the GPEDC entitled “Tracking Progress of Development Cooperation Effectiveness in the Philippines.” The report provided timely and relevant information given the forthcoming release of the successor PDP and the finalization of the SDGs country indicators.

Housing and Sustainable Urban Development or Habitat III National Report: The New Urban Agenda

NEDA provided technical assistance to the interagency committee on the preparation of the Philippine National Report that led to the Conference on Habitat III in October last year. The Philippine National Report submitted to Habitat III entitled “Habitat III Philippine National Report: A Greener, Smarter, Sustainable and Urban Philippines,” sets global standards on achieving urban development. It is a product of a consultative process between the UN-Habitat and government agencies, urban scholars, leaders, and planners.

Philippine Individual Action Plan for Renewed APEC Agenda for Structural Reform (IAP-RAASR)

With the adoption of the RAASR during the Structural Reform Ministerial Meeting of the Asia Pacific Economic Cooperation (APEC) in Cebu in 2015, NEDA led and coordinated the formulation of the country’s IAP-RAASR. The IAP-RAASR outlines the country’s structural reform priorities, objectives and sectoral policies through 2020. The IAP contains reform initiatives in sustaining economic growth and making growth more inclusive as well as changing government policies and regulations and transforming institutions to make economic transactions more efficient.

With inputs from government agencies, the IAP also covers initiatives toward improving the efficiency of the logistics sector, and broadband access and usage; developing and institutionalizing quality regulatory management system; improving access of micro, small and medium enterprises to financial services; and promoting skills development opportunities.

Food Security Committee (FSC) on Rice

NEDA, as chair of the FSC-Rice, together with its members provides policy recommendations on the need, required volume, and appropriate timing of rice importation based on the assessment of rice supply and demand situation of the country. Member agencies of the FSC-Rice include the Philippine Statistics Authority, Department of Agriculture (DA- Policy Research Service, Rice Program), Bangko Sentral ng Pilipinas (BSP), Department of Finance (DOF), National Food Authority (NFA), National Irrigation Administration (NIA), Philippines Atmospheric Geophysical and Astronomical Services Administration (PAG-ASA), and the Department of Trade and Industry (DTI), among others.

Economic, Social, and Cultural Rights

As lead agency for economic, social and cultural rights, NEDA spearheaded the country’s treaty-body reporting coordination to the United Nations on compliance with the International Covenant on Economic, Social and Cultural Rights (ICESCR). It also served as the secretariat of the ICESCR inter-agency technical working group and headed the Philippine delegates in the country’s constructive dialogue with the UN Committee on Economic, Social and Cultural Rights during the 59th session in Geneva, Switzerland in September 2016.



Our Vision, Our Ambition

AmBisyon Natin 2040 represents the collective long-term vision and aspirations of the Filipino people for themselves and for the country in the next 25 years. It describes the kind of life that people want to live, and how the country will be by 2040.

"By 2040, the Philippines is a prosperous middle-class society where no one is poor. People live long and healthy lives and are smart and innovative. The country is a high-trust society where families thrive in vibrant, culturally diverse, and resilient communities."

AmBisyon Natin 2040 is the result of a long-term visioning process that began in 2015. Efforts to create awareness of and buy-in to the Vision kicked off in March 2016 through an online media campaign led by NEDA. This was after the public consultations and the conduct of a nationally-representative survey to determine the aspirations of the Filipino people.

NEDA facilitated 42 focus group discussions (FGDs) nationwide, which were participated in by representatives from the youth, fisherfolk, formal workers, farmers, urban poor, disaster survivors, indigenous peoples, persons with disabilities, families of overseas workers, local migrants, and government workers.



NEDA-ADB Youth Forum on AmBisyon Natin 2040

From the findings of the FGDs, NEDA commissioned a national survey (with a sample size of 10,000) to ensure that the results are nationally represented. In both the FGDs and national survey, respondents were limited to Filipinos aged between 15 and 50 years old. To understand whether the Vision is achievable, and what it will take to get there, a number of technical studies were also commissioned in key thematic areas of development through the support of the Asian Development Bank. The exercise benefitted from the guidance of an Advisory Committee composed of government, private sector, academe, and civil society.

On October 11, 2016, President Rodrigo Duterte signed Executive Order No. 5 which adopted *AmBisyon Natin 2040* as the country's long-term vision and guide for development planning. Specifically, EO 5 states that the four Philippine Development Plans to be crafted and implemented until 2040 shall be anchored on *AmBisyon Natin 2040*. Subsequently, Memorandum Circular No. 12, which directed the formulation of the Philippine Development Plan and the Public Investment Program for 2017-2022 and where these should be anchored on the Vision, was also communicated. Following its adoption, *AmBisyon Natin 2040* was formally launched by the NEDA through an expo on November 15, 2016.

Stakeholders Engaged

In 2016, the NEDA Development Information Staff led and coordinated 58 *AmBisyon Natin 2040*-related events and activities nationwide that directly reached almost 10,000 stakeholders from the government, private sector, civil society, youth and students, academe, and the media. Of these stakeholders, 90 percent expressed their belief that the Vision is achievable by 2040 and that they understood their role in realizing it. The same percentage stated their understanding of *AmBisyon Natin 2040* through the information provided to them by the NEDA and were inspired to share the Vision.

Partnerships were also built with various organizations and regional government line agencies to expand the reach of *AmBisyon Natin 2040*'s information, education, and communication (IEC) campaign and materials.

These events and activities in the form of fora, workshops, school competitions, briefings, or presentations riding on other government agencies' meetings and events were spearheaded by the NEDA-Central Office (NCO) and the NEDA-Regional Offices (NROs) through the NEDA Research and Development Fund.



From Left to Right: Alvin Ang, former Socioeconomic Planning Secretary Cielito Habito, Jules Guiang, Clarissa David, Susan Ople, Vice President Leonor "Leni" Robredo, Socioeconomic Planning Secretary Ernesto Pernia, Tony Lambino, and Emil Tapnio at the AmBisyon Natin 2040 Expo.

Media Coverage Generated

Since its inception, *AmBisyon Natin 2040* has been featured in various media. In print, online publications, and television, *AmBisyon Natin 2040* was covered by almost 300 articles or features.

Notably, the project generated buzz in social media, particularly in Facebook and YouTube. The *AmBisyon Natin 2040* Facebook page gained around 65,000 page likes and engaged two million users from March to December 2016. During the same period, its eight videos uploaded in the NEDA YouTube channel received a total of 1.2 million views.

In the last quarter of 2016, three animated *AmBisyon Natin 2040* videos were also shown in nine Metro Manila cinemas, eight television stations and several cable channels for free. This was made possible by NEDA's partnership with the Movie and Television Review and Classification Board, the Federation of International Cable TV and Telecommunications Association of the Philippines and the Philippine Cable Television Association.



Awards Received

In collaboration with Dentsu Philippines, Inc., the *AmBisyon Natin 2040* online videos won a gold Boomerang in the 2016 Boomerang Awards and two silver and one bronze awards in the 2016 Araw Values Awards.

The Boomerangs, organized by the Internet and Mobile Marketing Association of the Philippines, has honored Philippine advertisers and agencies whose campaigns and programs exemplified digital marketing effectiveness since its inception in 2008. The Araw Values Awards, on the other hand, is the flagship project of the Advertising Foundation of the Philippines and is one of the most significant award shows in the advertising industry as it inspires self-reflection among its practitioners, promoting positive values in advertising while recognizing Filipino creative excellence.



Investment Programming

Program and Project Appraisal

In 2016, the NEDA Board approved 17 infrastructure projects in the amount of ₱392.93 billion. These projects were funded either locally, through ODA, or public-private partnership (PPP).

NEDA Board-approved Projects: 2016

Project Title		Proponent Agency	Total Project Cost (in ₱ M)	Funding Source
1	Inclusive Partnership for Agricultural Competitiveness (IPAC)	DAR	10,154.39	World Bank (WB)
2	Scaling-Up of the Second Cordillera Highlands Agricultural Resources Management Project (CHARMP2)	DA	601.09	International Fund for Agricultural Development
3	Expansion of the Philippine Rural Development Project	DA	20,925.00	WB
4	Modernization of Gov. Celestino Gallares Memorial Hospital Project	DOH	2,219.32	Local Financing
5	Eastern Visayas Regional Medical Center Modernization Project	DOH	2,396.75	Local Financing
6	Improvement/ Widening of General Luis Road (Quezon City to Valenzuela City) Project	DPWH	2,956.00 (based on 24/7 Work Schedule) 2,814.00 (based on Regular Work Schedule)	Local Financing
7	Plaridel Bypass Road Project	DPWH	10,496.43	Local Financing
8	Metro Manila Flood Management Project (MMFMP), Phase I	DPWH MMDA HUDCC DILG	23,464.75	WB
9	New Nayong Pilipino Entertainment City Project	DOTr and NPF	1,473.00	PPP
10	Metro Manila Bus Rapid Transit (BRT) – EDSA	DOTr	37,760.00	Asian Development Bank (ADB)
11	Ninoy Aquino International Airport PPP Project	DOTr	74,557.00	PPP

Project Title		Proponent Agency	Total Project Cost (in ₱ M)	Funding Source
12	North-South Railway Project (NSRP)-South Line	DOTr	170,699.00 (February 16, 2015 NEDA Board approval)	PPP (Revisions to the project, November 14, 2016 NEDA Board meeting)
13	New Bohol (Panglao) Airport Construction and Sustainable Environment Protection Project + Change in Scope of the New Bohol Airport Construction and Sustainable Environment Protection Project (NBACSEPP)	DOTr - CAAP	7,772.91	Japan International Cooperation Agency (JICA)
14	New Cebu International Container Port	DOTr - CPA	9,195.00	Korea
15	Maritime Safety Capability Project II	DOTC - PCG	8,017.41	JICA
16	Bicol International Airport Project + Proposed Increase in Passenger Terminal Building (PTB) Area of Bicol International Airport Project	DOTr and CAAP	4,798.62	Local Financing
17	Malitubog-Maridagao Irrigation Project, Stage 2	NIA	5,444.85	Local Financing JICA (December 20, 2010, NEDA Board Meeting) Changes in scope, cost and financing (from ODA to local financing, November 14, 2016, NEDA Board Meeting)

As Core secretariat to the Investment Coordination Committee (ICC), NEDA coordinated the conduct of six ICC-Technical Board meetings and four ICC-Cabinet Committee meetings, wherein 56 agenda items were discussed. Included in these agenda items were: (a) six new purely government projects (PGP) presented for ICC discussion; (b) nine ongoing projects for ICC action on request for loan validity extension/change in cost and/or scope; (c) 13 previously approved ICC projects (of which 4 are PPP projects and 9 are PGP projects with changes) were presented for ICC notation of updates; (d) 15 preliminary status reports on projects under NEDA Secretariat appraisal presented for ICC notation/discussion; (e) 10 ICC policies presented for ICC discussion and/or approval; and (f) three other items presented for ICC information/notation.

Investment Coordination Committee (ICC) Guidelines and Procedures

NEDA spearheaded the amendment of certain provisions of the ICC guidelines and procedures that provide guidance to national government agencies, corporations, local government units (LGUs) and other government offices that submit program and project proposals for ICC approval. These amended provisions include the following:

- Increased the minimum project cost threshold for ICC review of major capital projects from the current ₱1 billion project cost;
- Updated the Social Discount Rate (SDR) from 15 percent to a lower rate of 10 percent;
- Modified the Generic Preferred Risk Allocation Matrix (GPRAM) that lists the risk allocation, including risk mitigation measures, for consideration of the implementation agencies in the development and implementation of their PPP projects, among others.
- Integrated the HGDG for Project Development, Implementation and Monitoring and Evaluation in the ICC process;
- Revised the level of approvals regarding changes in project scope/cost, extension of project implementation or loan grant validity, and change in project financing of NEDA Board-approved projects; and
- Revised the current ICC Guidelines and Procedures on Regional Development Council endorsement as part of requisite documents.



ICC-Cabinet Committee Meeting with Secretary Benjamin E. Diokno, Secretary Carlos G. Dominguez III, Secretary Ernesto M. Pernia and Undesecretary Rolando G. Tungpalan

P400 Million Feasibility Study (F/S) Fund

The F/S Fund being administered by NEDA is used exclusively for the conduct of feasibility studies for non-PPP projects. The fund aims to support proposed pre-investment activities or feasibility studies for government programs and projects. As of December 2016, 14 projects were funded and the total amount of awarded contracts reached ₱350.843 billion. Of these projects, nine were completed and five are ongoing.

F/S Fund Completed and Ongoing Feasibility Studies: 2016

Completed	Ongoing
Non-Revenue Water Reduction and Control Projects and Concept Designs for the Sanitation Projects	Ilocos Norte Irrigation Project - Stage II
Appropriate Waste-to-Energy Technology covering 178 LGUs in the Manila Bay Region	Mindanao Railway Project
Kabulnan-2 Multipurpose Irrigation and Power Project	Regional Fish Port Project for Greater Capital Region
Establishment of a Commercial Sweet Sorghum Plantation and Construction of a Sweet Sorghum Syrup Processing Plant in the Philippines	Nationwide Deployment of Modularized Village-Scale Ethanol Biorefineries using Nipa Sap
Updating of the F/S of the Nationwide Fish Ports Project	Hydropower Development in Small Power Utilities Group/Missionary Areas
Establishment of a Nuclear Research Reactor	
Establishment of an Accelerator Facility	
Expansion of Automated Guideway Transit System	
Rehabilitation/Improvement of the Zamboanga Fish Port Complex Project	

Value Engineering/Value Analysis (VE/VA) Fund

To increase efficiency in infrastructure spending, VE/VA studies were undertaken to ensure that infrastructure projects are appropriately designed. This is to help minimize cost overruns, implementation delays, and changes in scope of work.

In 2016, NEDA completed the VE/VA for Water Security in Metro Manila. Other VE/VA studies are ongoing such as (1) Technical Study on the Water Resources Infrastructure Sector (Irrigation Sub-Sector); (2) Consulting Services for the On-the-Job (OTJ) Capacity Building on VE/VA of Infrastructure Projects (Phase I); (3) Consulting Services for the Conduct of VE/VA on Irrigation for Food Security; and (4) Consulting Services for the OTJ and Capacity Building on VE/VA of Infrastructure Project (Phase 2).

Monitoring and Evaluation (M&E) Fund

To underscore the government's strong commitment for results and its continuing support for evidence-based policy making, an M&E Fund was provided in NEDA's budget for 2016. The fund is intended to finance various M&E initiatives to determine the progress or success of development interventions and derive lessons from plan, program, and project implementation.

Status of M&E Fund Studies: 2016

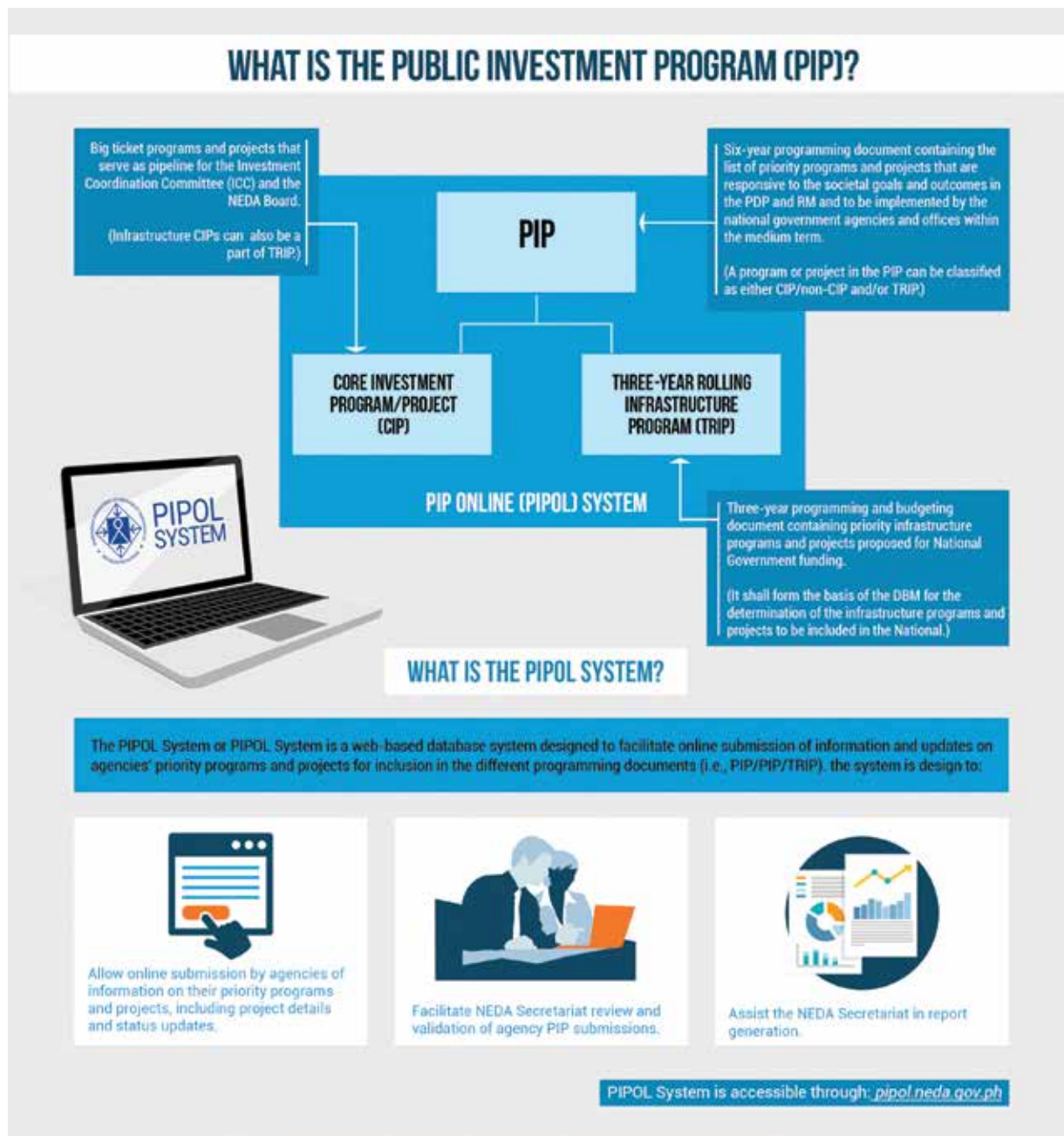
Ongoing Studies	Under Procurement
Impact Assessment of the National Shelter Program	Impact Evaluation of the Camiguin Coastal Resource Management Project
Impact Evaluation of the Pantawid Pamilyang Pilipino in Davao Region	Impact Assessment of the Lower Agusan Development Project (Flood Control Component)
Impact Evaluation of the Diversified Farm Income and Farm Management Project;	Ex-Post Evaluation of the Mindanao Center and its Radiotherapy Services
Impact Evaluation of the Cervantes-Mankayan-Abatan Road Project	Impact Evaluation of the Rural Network Development Project
	Impact Evaluation of the Technical Education Skills Development Project
	Impact Evaluation of the Light Rail Transit Line 2
	Impact Evaluation of the Strengthening, Upscaling and Mainstreaming International Migration and Development in CALABARZON Project
	Impact Evaluation of the Marikina-Infanta Road
	Impact Evaluation of Laguna de Bay Institutional Strengthening and Community Participation Project
	Impact Evaluation of the Batangas Port Project, Phase II
	Impact Evaluation of the Awang-Upi-Lebak-Kalamansig Palimbang Saranggani Road
	Capacity Building for Impact Evaluation
	Hiring of Evaluation Consultant



Briefing on CIP Annual Updating under the PIP using the PIP Online (PIPOL) System

Public Investment Program Online (PIPOL) System

NEDA launched the PIPOL system to improve the government's investment programming and monitoring of priority programs and projects. It is a new online database system for government projects proposed for inclusion in the Public Investment Program (PIP) including the Core Investment Programs and Projects (CIPs) of the PIP and the Three-Year Rolling Infrastructure Program (TRIP). It also allows NEDA to review and validate agency submissions, as well as generate reports. The participation of government agencies and corporations in the use of the system will facilitate the programming and budgeting process for the programs and projects at the Development Budget Coordination Committee (DBCC), Committee on Infrastructure (INFRACOM), ICC, and Congress.



Based on the NEDA Secretariat's validation of the national government offices' submissions in the PIPO System, a report on the CIP of the PIP was prepared and submitted to the ICC and Department of Budget and Management (DBM) for consideration in the 2018 budget call.

Three-Year Rolling Infrastructure Program (TRIP)

To meet investment targets for public infrastructure, INFRACOM approved the reinstitution of the TRIP in the national budget process starting 2017. Following the INFRACOM's approval, the DBM-NEDA Joint Memorandum Circular No. 2016-01 or "Policy Guidelines and Procedures for the Formulation of the TRIP" was issued on January 29, 2016 to apprise all departments/agencies on the policy guidelines for the formulation and development of the TRIP.

TRIP is a three-year programming and budgeting document containing priority infrastructure programs and projects proposed for National Government funding. It forms the basis of the DBM for the determination of the infrastructure programs and projects to be included in the National Budget of the Government. It also aims to further synchronize and streamline the government's infrastructure planning, programming, and budgeting processes and ensure that the respective agencies budget ceilings are allocated for priority infrastructure programs and projects that are responsive to the outcomes of the PDP. These projects include basic infrastructure services and facilities linked to climate resiliency, competitiveness, agricultural sustainability, governance, security, and bridging gaps in poor, hazard prone, and emerging growth areas. In 2016, INFRACOM issued a call for submissions and processed TRIP 2018-2019 submissions by various government agencies.

Official Development Assistance (ODA) Matrices

NEDA updated ODA matrices quarterly and uploaded these at the Agency website to provide information on the following: (a) proposed projects for ODA financing; (b) terms and conditions for loans/grant assistance of the country's development partners; (c) ODA facilities available for non-government organizations (NGOs) and LGUs; and (d) contact details of development partners.

Ongoing ODA programs /projects submitted to the ICC for re-evaluation due to changes in scope, cost, implementation schedule, or loan validity extension include:

- Participatory Irrigation Development Project
- Provincial Towns Water Supply Project
- Metro Cebu Water Supply Improvement Project
- Promotion for Green Economic Development
- Agrarian Reform Communities Project Phase II
- Road Improvement and Institutional Development Project
- Environment and Energy Programs
- Environmental, Water, and Climate Change Programs
- Philippine-Sino Center for Agricultural Technology, Phase II
- Market Transformation through Introduction of Energy-Efficient Electronic Vehicles Project
- Puerto Princesa Airport Development Project

Monitoring and Evaluation

2015 Socioeconomic Report (SER)

The 2015 SER was released in December 2016. It assessed the country's socioeconomic performance in relation to the goals and targets spelled out in the PDP 2011-2016 Midterm Update. To produce the report, NEDA sector focals conducted several meetings, workshops, and consultations with relevant government agencies and stakeholders.

2015 Official Development Assistance (ODA) Portfolio Review Report

Pursuant to Republic Act No. 8182, NEDA submitted the 2015 ODA Portfolio Review Report to Congress in June 2016. NEDA conducted the review in consultation with implementing and oversight agencies, NROs, development partners, and representatives from civil society and the academe to address implementation bottlenecks, including cost overruns of ODA-assisted programs and projects.

ODA Monitoring and Evaluation (M&E) Reports

In 2016, NEDA prepared periodic assessments of ODA portfolio performance reports as part of its regular M&E function. These included quarterly reports on loan, cost over-run, alert mechanism, NEDA technical assistance, and semestral reports on grants.

Joint Supervision Missions and Project Visits

To assess the performance of ODA projects, NEDA and its major development partners conducted review missions and M&E visits in 2016. Seven joint reviews and supervision missions were conducted on the following: (a) Country-led Evaluation on Disaster Risk Reduction and Management Sector; (b) ADB Country Portfolio Review; (c) Rapid Food Production Enhancement Programme-Irrigated Rice Production Enhancement Project; (d) Second Cordillera Highland Agricultural Resource Management Project (CHARMP 2); (e) Provincial Towns Water Supply and Sanitation Project III; (f) Convergence on Value Chain Enhancement for Rural Growth and Empowerment Project; and (g) Integrated Natural Resources and Environment Management Project.

Nine sites were also visited: (a) Iloilo Flood Control Project II; (b) Post-Ondoy and Pepeng Short-term Infrastructure Projects; (c) Agno River Flood Control Project II; (d) Road Improvement and Institutional Development Project; (e) Integrated Natural Resources and Environment Management Project; (f) Metro Manila Wastewater Management Project; (g) Agrarian Reform Communities Project Phase II; (h) Participatory Irrigation Development Project; and (i) Road Improvement and Institutional Development Project.

Locally-funded Programs and Projects (LFPP) Report

The LFPP report was prepared to highlight the performance of major locally-funded programs and projects in 2016, particularly those that underwent the ICC/NEDA Board approval process. Like in ODA review, the LFPP aims to assess the implementation of GAA-funded programs and projects, facilitate issues and bottlenecks, and determine the extent of achievement of programs and projects development objectives and its contribution to the overall societal goal.

Regional Project Monitoring and Evaluation Report (RPMES)

The RPMES is a quarterly account of the implementation progress of government programs and projects at the regional level prepared by the NROs. It reports on the overall performance and the financial and physical status of programs and projects undertaken by national government agencies, LGUs, state universities and colleges (SUCs), and the provincial, city, and municipal government units, including immediate benefits and expected results or outcomes to be generated upon completion.

Field Monitoring Visit Reports

The NCO and NROs conducted field visits to monitor and validate the status of the implementation of the programs and projects as reported in the RPMES. Reports were also prepared for each field visit conducted. Among the sites visited were the Agrarian Reform Infrastructure Support Project- Phase III in Kapangan, Benguet;

Payapa at Masaganang Pamayanan or PAMANA projects in Mountain Province-Betwagan Bridge; Fabuyan-Fongrarao Farm to Market Road; and Roadmap to Address the Impact of El Niño (RAIN) Projects in 11 Rainwater Collection Systems in Baguio and Benguet.

Field monitoring visits were also conducted in Zamboanga Sibugay, Zamboanga del Sur, Zamboanga del Norte, and Ipil for the following: (a) irrigation projects of National Irrigation Authority; (b) ongoing projects in Ipil airport and seaport; (c) Small Enterprise Technology Upgrading Program of the Department of Science and Technology (DOST); and (d) ARISP II and Agrarian Reform Fund of the Department of Agriculture, among others.

Project Facilitation

Regular meetings to facilitate project implementation, monitoring, and evaluation at the national, regional, and sub-regional levels were conducted last year. These included three Project Implementation Officers meetings and two National Project Monitoring Committee meetings.

Monitoring of Rehabilitation and Recovery Projects for Typhoon Yolanda-Affected Areas

In line with its coordination, monitoring, and evaluation functions under the Memorandum Order No. 79 s. 2015, NEDA, as vice-Chair for Disaster Rehabilitation and Recovery of the National Disaster Risk Reduction and Management (DRRM) Council, continues to prepare and



submit periodic progress reports to the President on the status of implementation of Yolanda rehabilitation and recovery programs and projects. These reports indicate the physical and financial accomplishments on the rehabilitation and recovery programs and projects of implementing agencies including recommendations on issues and concerns, particularly on implementation bottlenecks. The water supply projects for the Tacloban North Resettlement sites were among the issues discussed and facilitated by the Yolanda Project Monitoring Office.

The NCO and NROs IV-B, VI, VII and VIII also conducted inter-agency meetings, problem-solving sessions, and field monitoring visits.

NEDA also provided technical assistance to the Kapit-Bisig Laban sa Kahirapan Comprehensive Integrated Delivery of Social Service (KALAHI-CIDSS), National Community Driven Development Program, and Typhoon Yolanda Multi-Donor Trust Fund to help restore livelihood and support to community enterprises in Yolanda-affected areas. Moreover, consultation meetings with agencies implementing Yolanda rehabilitation programs, projects, and activities (PPAs) were also conducted to discuss implementation issues such as PPAs' physical and financial status and completion dates.

Formulation of Rehabilitation and Recovery Programs

As vice-chair for Disaster Rehabilitation and Recovery of the Regional DRRM Councils, the NROs also provided technical assistance in the formulation of the Post Disaster Needs Assessment and Disaster Rehabilitation and Recovery Plan for

typhoons that hit the country in the previous years, particularly for typhoons Nona and Lando in 2015 and typhoons Karen, Lawin, and Nina in 2016.

The NROs also provided technical assistance in the formulation of the Disaster Rehabilitation and Recovery Plan for typhoons that hit the country last year as well as Post Disaster Needs Assessment and On-Site Validation and Damage Assessment Reports on the Impact of El Niño on Food and Energy Security, Health, and Safety.

Monitoring the Impact of El Niño

As Chair of the El Niño Task Force (ENTF), NEDA continued to monitor the government's implementation of the Roadmap to Address the Impact of El Niño (RAIN). RAIN is an action plan that was formulated by the ENTF and approved by the President on December 10, 2015. The action plan included integrated interventions aimed to mitigate the impact of El Niño in four critical areas namely: (a) food security; (b) energy security; (c) health; and (d) safety. Major activities include production support, emergency employment (e.g. cash for work), livelihood assistance, training of farmers, water supply augmentation measures for agricultural production, price monitoring, management/treatment of morbidities secondary to El Niño, IEC on energy efficiency and conservation, among others. These activities were identified and implemented for the 67 provinces (including Metro Manila) projected by PAGASA to experience dry spell to drought conditions when El Niño would be at its height.



Policy and Technical Advice

In 2016, almost a thousand policy papers and recommendations were prepared, reviewed, and submitted by NEDA to a diverse set of external stakeholders at the national and regional levels such as the Office of the President, Senate, House of Representatives, and other government agencies. Specifically, NEDA provided analyses on the socioeconomic and development implications of the following proposed legislation and policies:

Macroeconomy and Finance

- Impact of Oil Crisis to Overseas Filipino Workers or OFWs with Implications on Employment
- Simulation and Wage Hike Analysis for National Capital Region and other regions
- Analysis on the Impact of Proposed Reduction of Fare of Public Utility Bus Service Nationwide
- Technical Analysis on the Peso-Dollar Rate
- Technical Report on the Potential impact of Brexit
- Impact of the proposed Comprehensive Tax Reform Program
- Analysis on the proposed Wage Hike and Contractualization
- Impact of China's Slowdown to PH growth
- SB 3092 and HB 6100: An Act Promoting the Creation of Green Jobs, Granting Incentives, and Appropriating Funds Therefor
- Zero Draft of the ASEAN-UN Plan of Action 2016-2020
- Philippine Export Development Plan 2015-2017
- HB 2866: An Act Constituting a Congressional Oversight Committee on Debt Management
- HB1156: Expansion of the Center for International Relations and Strategic Studies
- Implementing Rules and Regulation (IRR) on the Philippine Green Jobs Act of 2016
- SB 354: Strengthening the Secured Transaction Legal Framework in the Philippines
- HB 2943: An Act Regulating Oil Industry thereby Repealing the Oil Industry Deregulation Act of 1998
- HB 2866: An Act Constituting a Congressional Oversight Committee on Debt Management to Look into All Foreign and Domestic Borrowings Negotiated, Contracted or Guaranteed by the President on Behalf of the Philippines as well as those by the Government or GOCCs, and for other Purposes"
- HB 1270: An Act Creating the Debt Management Board
- Renewed APEC Agenda for Structural Reform

- PhilWAVES Implementation
- Impact of Nationwide Smoking Ban
- HB 2943: An Act Regulating Oil Industry thereby Repealing the Oil Industry Deregulation Act of 1998

Regional Development

- IRR of RA 10879: An Act Establishing the Southwestern Tagalog Region to be known as MIMAROPA
- RA 10121 of the Philippine Disaster Risk Reduction and Management Law
- HBs. 228, 1724, 2125, and 2807: An Act on Idle Government-Owned Lands Disposition
- HB on the Creation of North Luzon Growth Quadrangle Authority
- Laguna De Bay Master Plan
- Proposed Moratorium on Agricultural Land Use Conversion
- Establishment of Special Economic Zones
- Sendai Framework for Disaster Risk Reduction Implementation
- Master Plan and Feasibility Study for Flood Mitigation of Davao River, Matina River, and Talomo River and Drainage Improvement System of Davao City
- Davao Infrastructure Development Plan and Capacity-Building Project
- Creation of Regional Task Force on the Monitoring of the Roadmap to Address the Impact of El Niño
- Tacloban North Integrated Development Plan
- Impact Evaluation Study on the Agri-Pinoy Livestock Program in Samar Island
- Climate Change Responsive Integrated River Basin Master Plan for Pampanga River Basin
- Updated Bacolor Comprehensive Rehabilitation Master Plan and Local Development Investment Program
- Project Evaluation Report of the Bicol International Airport (BIA) Passenger Terminal Building

- Amburayan River as Water Quality Management Area
- Cordillera Coffee Industry Development Plan 2016-2022
- HB on Chico River Development Authority
- HB on the Baguio City, La Trinidad, Itogon Sablan, Tuba, and Tublay Development Authority
- Creation of an Eastern Luzon Region
- Integrated 3D Geographic Information System (GIS)-Based Water Resources Management Information System for the Pampanga River Basin, Phase II
- Quirino Integrated Rural Development Project
- Existing and Proposed Health Specialization/ Medical Services of Tertiary Hospitals in Mindanao
- Alternative Transport Solution for Northern Mindanao – Towards a Resilient and Climate Proof Infrastructure Sector
- Rehabilitation and Improvement of the Conception Fish Port in Iloilo Province
- Rehabilitation of the Felipe Abrigo Memorial Hospital and Strengthening of the Guluan Inter-Local Health Zone
- SB on the Strengthening of the Philippine Islamic Financing
- HB 2053: Creating the Jalaur Economic Corridor and the Jalaur Economic Corridor Authority
- Zamboanga City Comprehensive Land Use Plan (ZC CLUP)
- Briefing notes on various provinces for the Presidential visits

Social Development

- Assessment of the Pantawid Pamilya Pilipino Program
- HB 3938: Right to Adequate Food Framework Act of 2016
- Philippine-Republic of Korea Country Partnership Strategy
- EO on the Strengthening of the Housing and Urban Development Coordinating Council
- HB 191: Citizen's Participation in the Budget Process
- HBs 228, 1727, and 2124: An Act Prescribing the Mechanism to Facilitate the Disposition of Idle Government Lands for Socialized Housing
- HB 2807: An Act Mandating that at Least Ten Percent of Government Owned Land Be Segregated for Socialized Housing
- HB 3955: An Act Mandating the Government to Pay the Capital Gains Tax and Document Stamp Tax Due to Sale of Real Property
- HBs 4116 and SB 2947: Balanced Housing and Development Program
- HB 450: Social Entrepreneurship
- HBs 31,232, 487, 1122 and 1895: An Act Providing for a Magna Carta of the Poor
- SB 2720 and HB 6411: An Act Providing for a Comprehensive Nursing Law Towards Quality Health Care System, and Appropriating Funds thereof
- Senate Resolution Number or SRN 169: Reproductive Health Education
- HBs 918 and 3657: Institutionalizing Health Promotion in the Philippines
- HB 656: Granting Additional Benefits to Persons with Disability
- HB 209: An Act Providing for the Mandatory Philhealth Coverage for All Persons with Disabilities
- Creation of a Council for the Welfare of Older Persons
- SB 184: Establishment of a Drug Abuse Program in Educational Institutions
- SB 1279: Pagkaing Pinoy Para sa Batang Pinoy Act
- New Urban Agenda
- Income Amortization and Interest Rates for Housing Finance
- Shelter Assistance Program for Typhoon Yolanda Affected Families
- NAPC Basic Sector's Resolution No. 2016-02 or Institutionalizing Bottom-up Budgeting
- Senate Resolution No. 169: Reproductive Health Education
- HBs 918 and 3657: Institutionalizing Health Promotion in the Philippines
- Development of an Improved Laboratory Surveillance System for Rabies Elimination in the Philippines
- Achieving the SDGs through the Integrated Safe Water, Sanitation and Hygiene Approach or IWASH Governance
- Education Pathways to Peace in Conflict Affected Areas of Mindanao
- Reverse Mortgage Program of the National Home Mortgage Finance Corporation
- National Shelter Program Impact Study
- International Covenant on Economic, Social and Cultural Rights

Agriculture

- Siargao Climate Field School for Farmers and Fisherfolks in the Municipality of Del Carmen, Siargao Islands, Surigao del Norte
- HB 1356: An Act Creating the National Agrarian Reform Adjudication Commission, Defining its Powers and Functions, and Appropriating Funds Therefor
- HB Nos. 247, 3937, and 3419: An Act Creating a System of Food Distribution for Addressing the Nutritional Needs of the People providing for its Procurement Process and Appropriating Funds Therefor and for other Purposes
- HB 2818: Integrated Urban Agriculture Act
- SB Nos. 52, 64, 139, 669, and 934: Use of the Coco Levy Funds and Assets for the Development of the Coconut Industry
- Moratorium on the Acceptance of New Applications for Land Use Conversion of Agricultural Lands to Non-Agricultural Purposes
- Implementation of the Roadmap to Address the Impact of El Niño (RAIN)
- IRR of the Philippine Green Jobs Act of 2016
- EO on Providing for the Collection, Characterization, Conservation, Protection and Sustainable Use of Plant Genetic Resources for Food and Agriculture, Appropriating Funds Therefor and for Other Purposes

Environment and Natural Resources

- SB 436: An Act for Banking Institution to Assess the Environmental Component of Loan Application
- Philippines' Ratification of the Paris Agreement
- Memorandum of Cooperation between Japan and the Philippines on Low Carbon Growth Partnership
- Climate Change Resolution No. 2016-001 on the Development of a Clear Policy on Coal-Fired Power Plants in Pursuit of a Low Carbon Development Pathway for the Philippines
- Disaster Risk Reduction and Management Response as Coping Mechanism to Resiliency in the Municipality of Lanuza, Surigao Del Sur for PSF Funding
- HB 3181: Creation of a Maritime Policy Institute of the Philippines
- National Research Program on Marine and Ocean Resources in the Benham Rise 2016-2022
- Siargao Climate Field School for Farmers and

Fisherfolks in the Municipality of Del Carmen, Siargao Islands, Surigao del Norte for PSF Funding

Infrastructure

- Metropolis Industrial City
- Unified Financing Framework
- EO Establishing the National Connectivity Coordinating Committee of the Philippines
- INFRACOM Proposed Amendments to the Build-Operate-Transfer Law
- National Water Plan
- Traffic Problem in Metro Manila
- Water Security in Metro Manila
- Amendments on Water Code
- National Water Resources Board New Tariff Methodology
- Board of Airline Representatives Position Paper on Airport Privatization
- Guidelines on the Infrastructure Budgeting System
- HB 671: An Act Providing for Penalties or Fines Against Erring Public Telecommunications Entities for Violation of the Terms and Conditions of Any Certificate, Authority, Order, Decision, Resolution or Regulation of the National Telecommunications Commission, Amending for the Purpose Sections 21 and 23 of Commonwealth Act No. 146

Trade and Industry

- EO on the Comprehensive Tariff Program 2017-2020
- Inclusion of Cement Manufacturing under Green Growth activities for the 2017-2019 Investment Priorities Plan
- HBs on Regulating or Banning the Use of Plastic Bags and Other Related Products
- Provisions for the draft bill amending RA No. 8178 or the Agricultural Tarification Act
- Bill Removing or Amending Foreign Investment Restrictions in Adjustment, Lending and Financing Companies including Investment Houses
- PH-Hungary Agreement on Economic Cooperation
- Comments on the Global Aid-for-Trade Review Monitoring Exercise

NEDA also evaluated 20 requests for duty exemption in 2016 under the last clause of the last paragraph of Section 105 of the Tariff and Custom Code of the Philippines (TCCP), which is now Section 800 of RA 10863 or the Customs Modernization and Tariff Act (CMTA). It also acted on 298 requests for duty exemption in accordance with the CMTA and PD 1362.

Governance

- Proposal to Amend/Revise the 1987 Constitution
- Renewed APEC Agenda for Structural Reform Individual Action Plan of the Philippines
- EO on Ease of Doing Business
- Philippines' Initiatives under the APEC 2016 Priorities
- APEC 2016 Economic Leaders' Declaration
- APEC-EC Project Proposal of Thailand titled "Capacity Building on RIA for Regulatory Reform"
- APEC-EC Project Proposal of Russia on Conducting a Policy Dialogue on Government Procurement

Public Investment

- Draft Joint Circular on Policy Guidelines on Foreign Loan-Assisted Programs and Projects
- Draft Joint Circular on Policy Guidelines on Foreign Grant-Assisted Programs and Projects
- Aide Memoire of the IMF Technical Assistance Mission on Strengthening the Linkage of Planning and Budgeting

Country Partnership Strategy Framework

NEDA provided inputs and conducted consultations with development partners to effectively align ODA with the PDP and harmonize policies related to financing national government PAPs. Consultations were held on the following: (a) updated pipeline for WB financing; (b) key achievements of the United Nations Development Assistance Framework Strategic Focus Area; (c) ADB Country Programming Mission for the Country Operations Business Plan 2017-2019; (d) possible projects and analytical support for 2018-2020 under WB's engagement areas particularly

in Mindanao as well as projects for co-financing with the Asian Infrastructure Investment Bank; (e) Joint National Steering Committee and Regional Steering Committee Meeting for Conflict Sensitive Resource and Asset Management (COSERAM); (f) Partnership for Growth (PFG) Steering Committee Meeting and PFG Technical Subcommittee Meeting on Cross-Cutting/Non-Assistance with USAID Mission Director; (g) Agence Francaise Development (AFD) analytical review (h) high level meeting between NEDA and the Spain's Secretary of State; (i) signing of memorandum of understanding (MOU) between the government of the Philippines through NEDA and the National Development and Reform Commission of the People's Republic of China for Developing Cooperation on Production Capacity and Investment; and (j) signing of MOU between NEDA and the Chinese Ministry of Commerce on the Formulation of the Development Program on Economic Cooperation. Consultation meetings between the governments of the Philippines and Korea on the updating of the Country Partnership Strategy for the Philippines 2017-2022 were also conducted.

Gender and Development (GAD)

Aside from its provision of progress reports on GAD plan and budget, NEDA co-issued a joint memorandum circular (JMC) in collaboration with the Philippine Commission on Women (PCW), Department of the Interior and Local Government (DILG) and DBM in 2016. This JMC was issued to amend parts of an earlier JMC to clarify the process of costing, allocation, and attribution of the GAD budget, as well as the duties and functions of DILG as the lead agency in the review, endorsement, and monitoring of submission of the GAD plans and budget and GAD accomplishment reports of the LGUs. NEDA also co-issued the Guidelines for the Creation, Strengthening and Institutionalization of a Regional Gender and Development Committee under the RDC or NEDA-PCW JMC 2016-01.

Furthermore, NEDA also presented the Harmonized Gender and Development Guidelines (HGDG) - Disaster Risk and Reduction Management (DRRM) Checklist to the National Disaster Risk Reduction and Management Council - Technical Working

Group (NDRRMC-TWG) to help development stakeholders integrate gender perspectives in the DRRM programs and projects. It was likewise discussed at the Power, Vulnerability, and Agency in Disaster Risk Reduction: A Knowledge-Sharing Event for Sustainable Development organized by the Asian Disaster Preparedness Center in Bangkok, Thailand in September 2016, as part of the marketplace session which featured innovation and good practices that link gender with DRR, humanitarian action, and GIS tools.

National Priority Plan (NPP) 2016

NEDA evaluated proposed programs, and projects and activities (PPAs) for inclusion in the NPP 2016. The NPP is a list of PPAs of government agencies and corporations on the following sectors: (a) education; (b) health; (c) youth and sports development; (d) human settlements; (e) science and culture; and (f) economic development. Moreover, the NPP Technical Committee is composed of NEDA officials with the Deputy Director-General as Chairperson, National Policy and Planning Staff Director as Vice Chairperson, and NEDA Directors as members.

Think-Tank Policy Analyses

The Philippine Institute for Development Studies, as the government's think tank, provided high-level policy analyses on various socioeconomic issues through the following studies for decision makers and the public:

- Pantawid Pamilya Pilipino Program: Boon or Bane?;
- The Impact of Legal Minimum Wages on Employment, Income, and Poverty Incidence in the Philippines;
- Beware of the “End Contractualization!”;
- Battle Cry, Rent Control in the Philippines;
- An Update: Understanding the Objective and Rationale of Competition Policy and Law;
- Health Financing for the Poor in the Philippines;
- Comprehensive Study on Credit Programs to Small Holders; and
- An Assessment of the Sectoral and Institutional Implementation of the National Disaster Risk Reduction and Management Plan; among others.

Tariff Policy Services

The Tariff Commission issued 351 tariff classification rulings to provide trade assistance and facilitate domestic industries. It also issued reports on applications for tariff modification under Sec. 1608/1609 of the Customs Modernization and Tariff Act to help raise levels of competition, encourage economic efficiency, improve consumer welfare, and promote foreign trade.

The following trade remedy measure cases were also investigated: (a) Post Evaluation of Effectiveness of Actions by Domestic Industry to Facilitate Positive Adjustment to Import Competition – Float Glass; (b) Accelerated Review of Anti-Dumping Duty – Wheat Flour from Turkey; (c) Final Extension of Safeguard Measure – Testliner Board; and (d) Accelerated Review of Anti-Dumping Duty-Wheat Flour from Turkey.

Statistical and Civil Registration Products and Services

Statistical Products and Services

The Philippine Statistics Authority (PSA) regularly compiled and disseminated key environment and social statistics to provide information as basis for economic analysis and policy formulation. Among the major statistical releases of the PSA in 2016 were the GDP; gross regional domestic product; poverty statistics, foreign trade statistics; labor force and employment statistics; consumer price index and inflation; crops, livestock, and poultry statistics, among others.

In October 2016, the 27th National Statistics Month was organized by the PSA with the theme “Sustainable Development: Making Statistics Count” that highlighted the critical role of statistics in monitoring the country's progress towards the achievement of the SDGs. The yearly event is organized by the PSA to instill awareness and appreciation of the importance of statistics among the different sectors of society and to elicit public support in upgrading the quality and standards of

statistics in the country. PSA also spearheaded the 13th National Convention on Statistics, a triennial event that serves as a platform for exchanging ideas and experiences in the field of statistics and for discussing statistical developments, issues, and challenges in the country.

Meanwhile, the Philippine Statistical Research and Training Institute (PSRTI) completed 10 research projects in 2016 that were either published or presented in a recognized conference/convention or adopted for practical application. Moreover, the PSRTI provided more than a thousand training hours to 744 personnel in the 30 training courses it conducted on basic to advanced statistics, monitoring and evaluation, and national accounts last year.

Civil Registration

A total of 17.3 million applications for birth, marriage, death, and certificates of no marriage record (CENOMAR), and petitions decided were processed and released by the PSA through its Census Serbilis Centers, Helpline plus, e-Census, and other channels.

The following were some of PSA's performance indicators for its civil registration services: 94.9 percent of 14.9 million digitized copy in the PSA-CRS database were issued within two hours; 98.9 percent of 1.7 million CENOMAR documents were released within four working hours; 92.3 percent of 335,849 non-digitized documents were released within 10 working days; and 82.9 percent of 473,504 requests for annotated documents on court decrees, legal instruments, RA 9048, and RA 10172 and supplemental reports were released within 10 working days.



Socioeconomic Planning Secretary Ernesto M. Pernia delivers the opening message during the 13th National Convention on Statistics.

Capacity Development Services

NEDA conducted the following capacity development activities for various stakeholders in 2016:

Development Planning and Policy Formulation

- Capacity Building for the Development of Threshold 21 (T21) Model for the Philippines Long Term Vision
- Vision Formulation Workshop for the Newly-Created Negros Island Region
- Training-Workshop on International Model for Policy Analysis of Agricultural Commodities and Trade
- Briefing on the Guidelines for the CIP, PIP, TRIP updating and Hands-on Session on the PIPOL System
- Course on Investment Appraisal
- Knowledge Co-Creation Program Young Leaders Course on Comprehensive Regional Development
- Capacity Building/Orientation Workshop on VE/VA on Infrastructure Projects
- Project Development and Appraisal Training for Line Agencies and LGUs
- Technical Assistance to the Action for Economic Reforms-Industrial Policy Team
- Seminar on the Formulation of Guidebook on Settlements Planning
- Training on Geotagging for SUCs
- Training on Physical Planning Applications of GIS
- Strategic Planning for the Mountain Province State Polytechnic College and Ifugao State University
- Open Distance and Transnational Education Program
- Training/Writeshop on Institute of Scientific Index
- Training on Writing Resolutions the NEDA Board way for the Secretariats of the RDC and Local Development Councils.
- Surigao del Norte Provincial Development and Physical Framework Plan-Provincial Development and Investment Program Review Workshop/Orientation on the Preparation of Project Proposal
- Advanced Training on Environmental Planning for Development Planners
- Training on Reinforcing the Capacities of SUCs, CHED, and DepEd on Migration and Development
- Training on Research Protocols with Software Applications for SUCs and Private Higher Education Institutions
- M&E Training Workshop for the West Visayas State University
- Rollout of the new RPMES Operational Guidelines/Briefing on Project Management Information System

Investment Programming

The Public-Private Partnership (PPP) Center conducted 67 capacity-building activities nationwide which benefitted 318 institutions and organizations, and almost two thousand participants. Moreover, knowledge-sharing series on various topics such as Measuring and Assessing Value for Money, Monitoring Frameworks and Protocols, and Right of Way Acquisition Processes were facilitated for PPP stakeholders, including those from the private sector.

PART 2:

EFFECTIVE LEADERSHIP, MANAGEMENT, AND INNOVATION



Organizational Development

Central Office Training

NCO employees attended various training courses in 2016 that included competency-based training programs on leadership, technical competency-development enhancement, and administrative competency-upgrading. Trainings were also conducted on gender and development (GAD), quality management, among others.

Leadership

- Supervisory Development Program
- Course for Managers and Supervisors in the Public Sector
- Transformational Leadership
- Special and Compressed Session on Integrated Leadership and Management Proficiency Program
- Seven Habits Applications for Managers
- Tools and Techniques for Internal Auditing
- *Salamin-Diwa ng Paglilingkod* and *Gabay ng Paglilingkod*
- Public-Private Partnership (PPP) Legal Framework
- Essentials of Managing Change and Employee Transitions
- 4 Cs of Change Management for Leaders
- New Leadership Style for the 21st Century
- Strategic Decision-Making
- People Handling Skills
- Guiding Principles on the Management of Government Funds and Properties
- Basic Internal Control Concepts and Internal Auditing Principles and Practices

Technical Competency-Development/Enhancement

- Corporate Communication
- Photojournalism
- Effective Technical Writing and Editing
- Risk Communication
- Effective Business Writing
- Labor Law 101
- Mandatory Continuing Legal Education
- Investment Appraisal
- Workplace Learning and Development Program
- Effective Presentation of Statistical Reports
- Administration and Analysis of Focus Group Discussion Results
- Competency Modelling and Position Profiling
- Data Analysis using SPSS
- Basic Statistics with Exploratory Data Analysis
- Statistical Data Management and Analysis Using MS Excel
- Quality Customer Relations by Government Frontline Workers
- Competency-Based Human Resource
- Adobe InDesign CC and CS6
- Adobe Illustrator CC Basic to Advance

Administrative Competency-Upgrading

- Basic Records and Archives Management
- Government Procurement Reform Act (RA 9184)
- Record Counter Disaster Preparedness and Business Continuity
- Internal Control System for Property and Supply Management
- Network Fundamentals and Administration
- Foreign Travel Policies and Issuances and



Practical Gender Sensitivity Training on July 20-22 in View Park Hotel, Tagaytay City

Guidelines on the Computation of Daily Subsistence Allowance

GAD

- International Women's Human Rights and Governance
- Practical Gender Sensitivity Training for NEDA Gender Focal Point System
- Winter Course on Human Rights
- Training of Trainers on Treaty Body Reporting

Quality Management

- Understanding ISO 9001:2015 Principles, Requirements and Application
- ISO 9001:2015 Documentation
- Establishing Quality Objectives and Performance Monitoring and Measurement
- Risk Identification, Assessment and Control

Others

- Impact Evaluation
- Theory of Change

Regional Office Training

The NROs participated in the following trainings and seminars to build capacity in core areas:

- Seminar-Workshop on Regional Development, Inclusive Growth and Federalism
- Seminar on Being a Responsible and Morally Upright Filipino Public Servant
- Mid-Level Training on Econometrics
- Administrative and Financial Officers Workshop

- Organizational Strategic Planning Workshop, Supervisory Development Course,
- Effective Written Communication Skills
- Government Accounting Manual
- Statistics for Policy Analysis, Google Map Up
- Climate Reality Leadership Corps
- Basic Internal Control
- NEDA Disclosure Policy Guidelines
- Basic Research Ethics
- Strategic Performance Management System Workshop
- Quality Management System Internal Planning
- Competition Law and Market Economy Growth
- Training on Writing Resolutions, the NEDA Board Way
- Communication Tracking System
- NEDA Sense and Style
- Writing Technical Reports and Preparing Resolutions and Legal Documents
- Supervisory Development Course
- Internal Audit System
- Gender Responsive Planning and Budgeting
- Network Fundamentals and Administration
- Harmonized GAD Guidelines Training on Project Development
- Monitoring and Evaluation

NCO and NRO personnel were also involved in other capacity-building activities such as the Investment Appraisal Course, Internal Control System for Focal Persons, English Language Proficiency Review and Examination, Network Fundamentals and Administration, Results-Based Monitoring and Evaluation, VE/VA, Awareness, Understanding and Appreciation of ISO 9001: 2015, Internal Control System, ISO Management Review and External Audit, among others.



Regional Project Monitoring and Evaluation Planning Workshop on March 17-18 at the Continuing Education Center, University of the Philippines-Los Baños, Laguna

Systems Improvement

Improvements in the NCO systems were implemented for better operating procedures, employee relations, and greater customer satisfaction.

To ensure that management systems operate effectively, NEDA, through the FPMS, established the Quality Management System (QMS) for the ICC Secretariat Appraisal and Facilitation of ICC Action Process at the NCO towards ISO 9001:2015 Certification. With the help of an ISO technical consultant, a series of seminars, workshops, and capacity building sessions were conducted to equip and guide NEDA employees in documenting and implementing the ISO 9001:2015 QMS. The approved ISO-aligned QMS documentation that includes the Quality Manual and Quality System and Operating Procedures, including relevant forms, were posted on the NEDA website's Transparency Seal. In December 2016, the approved QMS documentation passed the validation conducted by the Government Quality Management Committee chaired and co-chaired by the DBM and DTI Secretaries, respectively. Members include the DILG Secretary, Office of the President-Internal Audit Office Deputy-Executive Secretary and Development Academy of the Philippines President.

Moreover, the NEDA Freedom of Information (FOI) Citizen's Manual and Guidelines were implemented in 2016 to provide direction,

process, and procedure in dealing with requests for information under the FOI. The Agency also conducted orientation meetings on the Manual and Guidelines for its Management Committee and FOI focals.

For consistency in style and format across various NEDA communications, manuscripts, and publications, NEDA, through the Development Information Staff updated the NEDA Writing and Style Guide. It also created the Visual Identity Guidelines to establish the "NEDA look" for all NEDA outputs and projects. A Social Media Guide was also developed to support NEDA's communication objectives and increase public awareness of NEDA's mandate, officials, and programs and projects; improve accessibility of NEDA-related information; and provide additional communication channels in times of emergency. All these guidelines were posted in the shared agency-wide intranet document library.

The Agency also pursued the implementation of the Management Information System (MIS). This project involves the maintenance and improvement of the NEDA ICT network infrastructure and data/information systems in support of the performance of NEDA's mandate, particularly on service delivery and knowledge management.

NCO and NRO information systems that were enhanced and developed include: (a) NEDA Contract Price Escalation Database System; (b)



Secretary Ernesto M. Pernia signs and approves the ISO 9001:2015-Aligned Quality Management System (QMS) of the ICC Secretariat Appraisal and Facilitation of ICC Action Process. With him are the Directors and Assistant Directors of the NEDA Core and Support Staffs involved during the QMS Activities.



Undersecretary and NEDA Quality Management Representative Rolando G. Tungpalan (3rd from L) signs and approves the ISO 9001:2015-Aligned Quality Management System of the ICC Secretariat Appraisal and Facilitation of ICC Action Process. With him (From L to R) are IS Director Roderick M. Planta, PIS OIC-Assistant Director Hazel Iris S. Baliatan, CSO Undersecretary Jose Miguel R. De La Rosa, PIS Director Jonathan L. Uy and FPMS-OIC-Director Greg L. Pineda.

NEDA FOI Citizen's Manual and Guidelines; (c) Program Expenditure Classification and performance indicators; (d) Online Project Tracking System; (e) Socioeconomic Database and Integrated Personnel Management System; (f) Electronic Management System; (g) Integrated Personnel Management System; (h) E-Inventory and Accounting Management; (i) Project Tracking System (PTS); and (j) Knowledge Center System. The website on Programs and Projects Information Exchange System Open Map Tool was also developed in 2016 through the USAID funded AidData Project.

Majority of the NROs continued and maintained their compliance with ISO 9001:2008 and QMS certifications, as well as upgraded their local area networks. Moreover, several NROs were awarded the Program to Institutionalize Meritocracy and Excellence in Human Resource Management for the agency's Human Resource Management System competency that fostered good governance.

Upgrading of Physical Assets

The NCO and NROs continued building renovations that were started in 2015. Last year, a new office building and an annex building

were completed for NROs IX and III (Davao and Central Luzon), respectively. Meanwhile, NRO XII (SOCCSKSARGEN) transferred to a new office building in Koronadal City. NRO I (Ilocos Region), on the other hand, upgraded its workstations and continued major repairs and improvements of its office building and staff work areas damaged by typhoon Lando.

In compliance with CSC Memorandum Circular No. 8 on the adoption of "the Great Filipino Workout" as an integral part of the National Physical Fitness and Sports Development Program, NRO Caraga began construction of its staff house and wellness center last year. Meanwhile, NRO VI (Western Visayas) constructed a new two-storey dormitory to accommodate guests who will be attending the various activities to be conducted by the agency. Other NROs also renovated their office buildings and upgraded their facilities to promote a safe, orderly, and energy-efficient working environment.

Meanwhile, the NCO upgraded its staffs' work stations and ICT facilities including the NEDA Data Center. Additional CCTV cameras and network video recorder were procured to ensure order and safety within the NEDA office premises.

Strategic Linkages

NEDA pursued partnerships with different stakeholders nationwide to effectively coordinate government programs and projects through collaboration. Strategic linkages were forged with national, regional, and local partners, agencies, and institutions last year through:

- Partnership agreement between the Philippine Commission on Women and Bicol RDC on the implementation of the Local GAD Resource Program;
- Partnership with the City Government of Naga and the United Nations Development Programme on migration and development activities;
- Membership in the Association of Regional Executives of National Agencies;
- Establishment of a one-stop documents processing center for overseas Filipino workers in Clark, Pampanga in September 2016;
- Implementation of the Integrated Government Philippines Project to address the basic needs of the government for transparency, efficiency, and effective governance through ICT;
- Joint Position Paper with DoF, DBM, DTI and the Office of the Vice President to strengthen land use administration instead of a two-year ban on land conversion. The position paper called for the implementation of national land use regulation and enactment of a National Land Use Law;
- Preparation of draft and conduct of inter-agency consultations on the IRR of EO No. 78 of 2012 or Mandating the Inclusion of Provisions on the Use of Alternative Dispute Resolution Mechanisms in All Contracts Involving PPP Projects, Build-Operate and Transfer Projects, Joint Venture Agreements between the Government and Private Entities and those Entered into by LGUs, in cooperation with other government agencies;
- Memorandum of Agreement (MOA) between the Bureau of Customs and TC on the Information Interchange for the Enhancement of the Philippine Tariff Finder; and
- MOA between TC and DTI – Bureau of International Trade Relations for the development of database for trade simulations for the analysis of the Philippines' prospective participation in Trans-Pacific Partnership.



Communication and Stakeholder Engagement

To promote greater awareness of government policies and projects, raise the public's understanding of current economic issues, and create better public understanding and support for NEDA's advocacy in achieving inclusive growth, NEDA continued to intensify its communication and stakeholder engagement activities in 2016. In line with these objectives, NEDA conducted the following press briefings and conferences:

- Report on Poverty Statistics
- Roadmap to Address the Impact of El Niño (RAIN) Status
- UN General Assembly
- Industrial Guarantee and Loan Fund (IGLF) Coffee Table Launch
- President Rodrigo Duterte's trip to China
- Quarterly formal briefings and year-end briefings with the media
- Quarterly National Income Accounts Press Conference
- *AmBisyon Natin 2040*-related activities
- Multi Stakeholder/Summit and Press Briefing
- Economic Journalists' Association of the Philippines Media Forum
- ADB-NEDA Youth Forum

The 6th M&E Network Forum, with the theme, 'Evaluation Practice in the Philippines: Challenges and Opportunities' was held on December 6, 2016. The NCO and NROs also engaged stakeholders to ensure that NEDA's views are clearly communicated through knowledge sharing, provision of timely information, education and communication materials for the PDP, *AmBisyon Natin 2040* and other related development plans and programs through briefings for students, national, local and foreign government delegates, development partners, and government agencies and officials.



6th M&E Network Philippines Forum

CONSOLIDATED STATEMENT OF FINANCIAL PERFORMANCE

For the Year Ended December 31, 2016
(In Philippine Peso)

Revenue

Service and Business Income	1,472,598.59	
Shares, Grants and Donations	3,540,932.92	
Miscellaneous Income	2,033.47	
Total Revenue		5,015,564.98

Less Current Operating Expenses:

Personal Services	689,731,756.33	
Maintenance and Other Operating Expenses	507,419,918.24	
Financial Expenses	800.00	
Non-Cash Expenses	41,910,899.88	
Total Expenses		1,239,063,374.45

Surplus/ (Deficit) from Current Operations **(1,234,047,809.47)**

Financial Assistance/Subsidy **1,311,902,493.47**

Other Non-Operating Income

Sale of Assets	61,609.70	
Gains	274,084.20	
Losses	738,037.48	(402,343.58)

Surplus/(Deficit) for the Period **77,452,340.42**

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As of December 31, 2016
(In Philippine Peso)

Assets

Current Assets

Cash and Cash Equivalents	51,053,939.46	
Receivables	120,534,125.85	
Inventories	15,359,066.35	
Other Current Assets	17,497,077.92	204,444,209.58

Non-Current Assets

Long-Term Investments	233,120.00	
Property, Plant and Equipment (PPE)	1,257,544,867.68	
Intangible Assets	2,213,168.38	
Other Non-Current Assets	2,242,852.01	1,262,234,008.07

Total Assets		1,466,678,217.65
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Liabilities

Current Liabilities

Financial Liabilities	40,564,935.67	
Inter-Agency Payables	3,966,950.56	
Intra-Agency Payables	3,739,339.90	
Trust Liabilities	19,828,381.65	
Deferred Credits/Unearned Income	334,992.75	
Other Payables	1,706,548.86	70,141,149.39

Non-Current Liabilities

Deferred Credits/Unearned Income	23,309.33	
Trust Liabilities	30,583,555.65	
Other Payables	7,042,044.63	37,648,909.61

Total Liabilities		107,790,059.00
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Net Assets/Equity

Accumulated Surpluses/(Deficits)		1,358,888,158.65
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Total Liabilities and Net Assets		1,466,678,217.65
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