

## **ANNUAL REPORT** 2017

## Meeting the Change Challenge and Ensuring Continuity for AmBisyon Natin 2040



The challenge of development planning is one of balance. It is a matter of meeting what we call the "change challenge" while continuing the "sustainability challenge." And while sweeping reforms and stable policies are both essential in maintaining growth and pursuing progress, there are times when we feel as if we are being pulled in opposite directions – do we shake things up or do we continue doing what works? Fortunately, the National Economic and Development Authority (NEDA) is guided by the vision of a prosperous, predominantly middle-class country by 2040.

*AmBisyon Natin* 2040 – the long-term vision of the Filipino people - calls for inclusive development, where no Filipino is left behind. NEDA, guided by the vision, was steadfast in performing its mandate as the country's development plan and policy coordinator, public investment programmer and evaluator, development performance monitor and evaluator, and policy and technical adviser.

In 2017, the Philippine economy remained strong and stable, managing to grow by 6.7 percent. This solid performance kept our country's standing as one of the fastest-growing economies in Asia, after China (6.9%) and Vietnam (6.8%). This consistently strong economic growth can be attributed to economic reforms initiated by the government, paving the way for a stable economy where growth is sustainable and inclusive.

The Philippine Development Plan (PDP) 2017-2022, the government's comprehensive plan for change, was approved by the NEDA Board in 2017 and launched in the same year. This PDP is special, as it is the first of four Plans geared towards the achievement of *AmBisyon*.

## SECRETARY'S MESSAGE

Aside from the PDP, NEDA through its Regional Offices (NROs) also finalized the Regional Development Plans (RDPs), to serve as guides for regional development planning. Meanwhile, to achieve the goals outlined in the PDP, the Results Matrices (RMs) have also been formulated and finalized last year.

To bring development to the regions, the Agency led the formulation of the National Spatial Strategy. Other Plans in support of infrastructure development were also prepared last year such as the Manila Bay Sustainable Development Master Plan, Philippine Transportation System Master Plan, and the Philippine Water Supply and Sanitation Master Plan.

To help rebuild Marawi, including the residents displaced by the siege, the NEDA Central Office (NCO) and NROs provided technical assistance on the Bangon Marawi Comprehensive Rehabilitation and Recovery Program including the Marawi Siege Post-Conflict Needs Assessment. The Agency, as vice-chair for Disaster Rehabilitation and Recovery for Regional Disaster Risk Reduction and Management (DRRM)

With the groundwork for reforms we already initiated in 2017, I am confident that, through our concerted actions, we will be able to build a solid path to inclusive and sustained economic growth. ement (DRRM) Councils, also provided technical assistance in the formulation of various Rehabilitation and Recovery Plans (RRP) for typhoons, earthquakes, and other natural calamities.

As public investment programmer and evaluator, NEDA appraised programs and projects to ensure that these are aligned with the country's development plans. The Agency, through the NEDA Board chaired by the President, approved 20 projects worth ₱985,389.86 billion, most of these in the regions, to aggressively pursue rural and regional development.

As development performance monitor and evaluator, NEDA provided monitoring and evaluation services that are useful in measuring the development impact of government programs and projects in the country. The NROs prepared the quarterly Regional Project Monitoring and Evaluation System (RPMES) Reports and conducted field visits to monitor and validate the status of the implementation of the programs and projects reported in the RPMES. Joint supervision missions and project visits were also conducted by NEDA and major development partners to assess the performance of official development assistance (ODA) projects in the country.

As policy and technical support coordinator and adviser, the Agency prepared, reviewed, and submitted a total of 1,030 policy papers for the President, Senate, House of Representatives, and other external stakeholders at the national and regional levels. These proposed legislations and policies include studies on the impact of the TRAIN Law, *Build*, *Build*, *Build* program, Jeepney Modernization Program, Rightsizing and Strengthening Bill, among others.

Apart from these, NEDA continued its regular work, updating the Office of the President and working with Senate and House leaders on policy matters. Together with its six attached agencies, NEDA provided complementary services and outputs such as tariff reports, socioeconomic indicators, and research data to sharpen government's development strategies.

To improve human resource and organizational capabilities, NEDA also conducted and participated in training seminars and embarked on ISO certification process towards ensuring consistent high-quality outputs and services. Some of the NROs have already received the ISO certification.

I would like to extend my gratitude to the competent and dedicated officials and staffs of NEDA who tirelessly worked to accomplish the strategies and priorities set out to be undertaken by the Agency in 2017. I am proud of their contributions to our noteworthy accomplishments.

I hope this Report serves as testimony to NEDA's steadfast commitment to attain an equitably progressive Philippines where growth is inclusive. And we hope every Filipino and other sectors of society including our development partners will be one with us in our effort to translate this growth into a *matatag, maginhawa at panatag na buhay para sa lahat.* 

Mabuhay!

ERNESTO M. PERNIA Socioeconomic Planning Secretary and NEDA Director-General



NEDA is the country's premier socio-economic planning body, highly regarded in macroeconomic forecasting, policy research, and analysis; an acknowledged institution in providing high-level policy advice, developing consensus, and setting agenda for inclusive development.



#### **The NEDA Board**

On October 20, 2017, President Rodrigo Roa Duterte issued Administrative Order (AO) No. 8, s. 2017, reconstituting the present NEDA Board.





Seven (7) interagency committees assist the NEDA Board in the performance of its functions.

#### **Interagency Committees**

- 1. Development Budget Coordination Committee (DBCC)
- 2. Infrastructure Committee (InfraCom)
- 3. Investment Coordination Committee (ICC)
- 4. Social Development Committee (SDC)
- 5. Committee on Tariff and Related Matters (CTRM)
- 6. Regional Development Committee (RDCom)
- 7. National Land Use Committee (NLUC)

The first full year of the current administration saw NEDA play an active and critical role in instituting changes and pushing for the sustainability and achievement of the Filipino people's vision of a "matatag, maginhawa, at panatag na buhay" or AmBisyon Natin 2040. With the governmentwide call to partner for change, NEDA rose to the challenge by providing more proactive and efficient services through (a) development planning and policy coordination, (b) public investment programming and evaluation, (c) development performance monitoring and evaluation, and (d) policy and technical advice and support.

## MEETING THE CHANGE CHALLENGE

## **DEVELOPMENT PLANNING AND POLICY COORDINATION**

across agencies



#### Philippine Development Plan (PDP) 2017-2022

NEDA led the crafting of the PDP 2017-2022, the country's economic blueprint, which is designed to be the first of four PDPs to be geared towards the attainment of the vision of a *matatag*, *maginhawa*, *at* panatag na buhay para sa lahat, as outlined in AmBisyon Natin 2040. The PDP is also anchored on the 0-10 Point Socioeconomic Agenda of the Duterte administration and factors in the country's international commitment to Sustainable Development Goals (SDGs).

The Plan, which was shaped through collaboration with various stakeholders, was presented to and approved by the NEDA Board on February 20, 2017 and was launched on June 2, 2017. Consequently, the

President issued Executive Order (EO) No. 27, directing all government agencies and instrumentalities, including local government units (LGUs), to implement, adopt, and disseminate the PDP and the Public Investment Program (PIP) 2017-2022 (Refer to page 9 for details on the PIP).

The PDP 2017-2022 aims to lay down a solid foundation for more inclusive growth, a high-trust and resilient society, and a globallycompetitive knowledge economy. The strategies to achieve these targets by 2022 are under the three major pillars of "malasakit" or enhancing the social fabric, which focuses on governance and cultural awareness; "pagbabago" or inequality-reducing transformation, which focuses on equalizing opportunities and social protection;



**AMBISYON NATIN 2040** 

#### NEDA steered processes for socioeconomic and physical planning

and "*patuloy na pag-unlad*" or increasing growth potential, which pays attention to the country's population structure, and gives important to science, technology and innovation. Cross-cutting strategies, such as macroeconomic stability, infrastructure and regional development, ensuring peace and order, and safeguarding ecological integrity, are likewise included to make all other strategies work.

#### **Regional Development Plans** (RDPs) 2017-2022

The PDP is complemented by Regional Development Plans (RDPs), which are handled by NEDA's Regional Offices (NROs). Aligned with the PDP goals, the RDPs set out the regional development priorities and strategies and were formulated in consultation



# **ENSURING CONTINUITY FOR**

with stakeholders – local government units (LGUs), regional line agencies (RLAs), civil society organizations (CSOs), the private sector, and the academe, among others. In the same year, NEDA through the NROs, also formulated the Regional Development Research Agenda to guide policy and decision makers, research and non-government institutions, and individual researchers in identifying priority research areas supportive of the regional development agenda.

## Shepherding the crafting of broad policy directions to address challenges and to contribute to the attainment of *AmBisyon Natin* 2040

#### National Spatial Strategy

NEDA spearheaded the formulation of a National Spatial Strategy (NSS) to address socioeconomic inequalities by decongesting the National Capital Region (NCR) and spreading growth to key urban centers across the country. Specifically, the NSS components are regional agglomeration, connectivity, and reduction of vulnerability. As part of the PDP 2017-2022, it seeks to link economically-lagging regions with regions that are more progressive, taking into account population trends, economic activities, and services in defining the country's desired spatial structure.

#### **Reports on Socioeconomic Indicators**

To monitor economic trends and developments, NEDA regularly submits to the President memoranda and technical reports on the latest results of the survey/estimate of social and macroeconomic indicators released by the Philippine Statistics Authority (PSA). Through these reports, NEDA informs the President of the current macroeconomic situation, provides outlooks, and recommends appropriate policy actions. These include quarterly reports on (a) National Income Accounts; (b) Labor Force Survey; and monthly reports on (c) Consumer Price Index; (d) Merchandise Trade (Imports and Exports); and (e) Manufacturing Sector Performance based on the results of the Monthly Integrated Survey of Selected Industries (MISSI). Memoranda and reports on urgent and emerging issues were also provided as NEDA deemed necessary.

NEDA also produced macroeconomic impact analyses of domestic and international developments, minimum wage, Tax Reform for Acceleration and Inclusion (TRAIN), and Build, Build, Build, among others, to guide policy and decision makers.

#### Food Security Committee on Rice (FSC-Rice) Assessment on Rice Supply and Demand

As chair of the FSC-Rice , NEDA conducted quarterly meetings to assess the country's rice supply and demand. The recommendations of the Committee were then submitted to the National Food Authority (NFA) Council to guide its Council members' decision on the need to supplement domestic production with imports.

#### Development of Natural Capital Accounting (NCA) Roadmap

NEDA facilitated the development of the roadmap in planning, programming, and budgeting to institutionalize the NCA in the Philippines. With the Department of Environment and Natural Resources (DENR) as partner, as well as other agencies, the institutionalization of the NCA in the country will consider the use and application of the following frameworks: (a) Systems of National Accounts; (b) Systems of Environmental-Economic Accounting (SEEA) Central Framework; and (c) SEEA Experimental-Accounting. Among others, such frameworks will guide the regular collection and utilization of environment and natural resources (ENR) statistics to address the growing demand for ENR indicators in the Philippines.

#### Individual Action Plan (IAP) for the Renewed APEC Agenda for Structural Reform (RAASR)

NEDA facilitated the progress reporting of the country's IAP under the RAASR. Adopted in 2015, the RAASR aims to advance structural reforms in support of changing government policies and regulations that make economic transactions of institutions more efficient. Specifically, the IAP covers improving the efficiency of the logistics sector including broadband access and usage; developing and institutionalizing quality regulatory management system; making the legislative and regulatory framework more conducive to the promotion of market competition; improving access of micro, small, and medium enterprises to financial services; and promoting skills development opportunities.

Development of mechanisms for monitoring and reporting the country's progress in meeting the Sustainable

### Development Goals and targets

NEDA conducted workshops to establish necessary frameworks for generating and disseminating statistics and indicators needed by various stakeholders and data users in policy formulation, development planning, and decision making. These include workshops on SDG integration in the Regional Statistical Development Program 2017-2022 in the regions and National/Regional Strategic Priorities and Sustainable Development Goals Alignment.

Meanwhile, the PSA coordinated some of the SDG assessment workshops to assess the applicability of SDG indicators and generate additional support for each SDG goal to address data gaps.

#### Formulation of Rehabilitation and Recovery Programs (RRPs)

NEDA drafted the RRP Guide which serves as reference of the Disaster Rehabilitation and Recovery Management Councils (DRRMCs) at the national, regional, and local levels in the formulation of RRPs. As vicechair of Regional DRRMCs, the NROs provided technical assistance in the formulation of RRPs and spearheaded the preparation of macroeconomic analyses used in post-disaster needs assessment for past disasters (e.g., typhoons Niña, Nona, Karen, Pablo and Lawin, Batangas and Leyte earthquakes, El Niño, etc.)

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To identify common elements in the RRP that can be adopted by all regions, NEDA Bicol conducted a workshop on the formulation of the Rehabilitation and Recovery Framework and discussed activities for the integration of the RRPs for typhoon Niña in CALABARZON, MIMAROPA, and Bicol.

#### Monitoring and Rehabilitation and Recovery Projects for Typhoon Yolanda-Affected Areas

In line with NEDA's coordination, monitoring, and evaluation functions under Memorandum Order (MO) No. 79 s. 2015, NEDA prepared periodic progress reports (e.g., Progress Report of Yolanda Comprehensive Rehabilitation and Recovery Program or YCRRP) on the status of the implementation of Yolanda rehabilitation and recovery programs and projects. It also intensified its project monitoring on Yolanda rehabilitation programs and projects particularly in the resettlement sites in Northern Cebu. It assisted in the selection and endorsement of beneficiaries of 48 housing units in Bantayan. With the issuance of AO No. 5 in August 2017, the monitoring of the YCRRP was transferred to the Office of the Cabinet Secretary as head of the Inter-agency Task Force for Yolanda.

#### Bangon Marawi Comprehensive Rehabilitation and Recovery Program (BMCRRP)

NEDA was designated as the lead agency through Task Force Bangon Marawi Memorandum Circular No. 4, s. 2017 in the formulation of the BMCRRP including the preparation of a preliminary report in coordination with concerned government agencies, Autonomous Region in Muslim Mindanao, and LGUS affected by the armed conflict. The Task Force Bangon Marawi Planning Support Group was also convened to discuss the plan preparation process and expected deliverables from concerned agencies.

With technical support from the World Bank (WB) and the Asian Development Bank (ADB), NEDA designed lectures, discussions, and other technical inputs with the Office of Civil Defense for the Post-Conflict Needs Assessment (PCNA) national writeshop. The writeshop is meant to prepare the various agencies and organization in gathering inputs for the Post-Disaster Rehabilitation and Recovery Guide. It took into consideration the challenges encountered in the implementation of rehabilitation programs, including lessons and insights learned from past disasters.

#### Preparation and formulation of a National Competition Policy (NCP)

NEDA, with the Philippine Competition Commission (PCC), commenced the preparation and formulation of the NCP, as required under the Philippine Competition Act (Republic Act or RA 10667). The NCP will provide the guiding framework on market competition for both the private and the public sectors.

With the NCP in place, a clear policy framework will be implemented in various branches of the government for every Filipino to enjoy the benefits of increased market competition such as lower prices, higher quality, and wider choices of goods and services.



Formulation of master plans/ roadmaps on sustainable development of Manila Bay; Philippine transportation system/networks; and Philippine water supply, sanitation, and sewerage

NEDA led the formulation of the Manila Bay Sustainable Development Master Plan which aims to provide a comprehensive and institutional framework for the sustainable development of the entire Manila Bay area. The masterplan shall guide decision makers in approving programs, activities, and projects that will not only develop but will also address issues (e.g., pollution, storm surge) within the bay area.

In view of the important role of the transportation sector in facilitating the movement of people, goods, and services in support of the performance of other productive sectors and in the provision of equitable access to basic services, NEDA spearheaded the formulation of the Philippine Transportation System Master Plan (PTSMP) which shall guide the rational development of an intermodal transport network in the country through coordinated planning and operation of projects and programs as an integrated network of intermodal sub-systems.

NEDA also led the formulation of the Philippine Water Supply Sanitation and Sewerage Master Plan (PWSSMP) which aims to set the direction in attaining the targets of the country's water supply and sanitation, through the development of strategies and policy reforms, and the identification of priority programs and projects for implementation.

Regional consultations were held nationwide on the formulation of both the PTSMP and PWSSMP, with the NROs providing technical inputs on the development plans of LGUs.

## PUBLIC INVESTMENT PROGRAMMING AND EVALUATION

NEDA facilitated the country's investment programming and directed/aligned resources for investment toward priority areas

#### Public Investment Program (PIP) 2017-2022

To achieve the goals and outcomes highlighted in the PDP 2017-2022, NEDA formulated and updated the PIP 2017-2022 by regularly providing status reports on the Strategic Core Investment Programs and Projects (CIPs), including the updated list of NEDA Board-approved projects.

The PIP contains the list of priority programs and projects responsive to the PDP and RMs, to be implemented by the national government agencies, government-owned and controlled corporations (GOCCs), government financial institutions (GFIs), and other national government offices within the medium term. It links the Plan with the budget by ensuring that programs and projects contribute to the achievement of the PDP goals. These programs and projects may be financed using national government funds, including internal cash generated by GOCCs, in partnership with the private sector or through official development assistance (ODA).

### Regional Development Investment Program (RDIP) 2017-2022

The NROs formulated the RDIPs 2017-2022 to guide regional line agencies, state universities and colleges (SUCs), and LGUs in coming up with priority programs and projects to improve the lives of the people in the regions, as enunciated under the RDPs. The programs and projects include the regions' indicative financial requirements for five years. The annual portion of the RDIP or the Annual Investment Program was also prepared by NROs last year.

#### **Three-Year Rolling Infrastructure Program** (TRIP) 2018-2020

TRIP 2018-2020 was formulated and proposed for reinstitution to further synchronize and streamline infrastructure planning, programming, and budgeting processes in the government and ensure that respective agencies' budget ceilings are allocated to priority infrastructure PAPs. It will aid in the monitoring and programming to attain the government's commitment to increase public spending on infrastructure.

NEDA, through the InfraCom Secretariat, commenced processing of initial TRIP 2018-2020 submissions with the issuance of a call for submissions through the Public Investment Program Online (PIPOL) system in February 2017. TRIP submissions were consolidated and endorsed to the InfraCom-Technical Board (TB). The InfraComTB approved the consolidated TRIP 2018-2020 in April 2017. Also in 2017, NEDA, through the InfraCom, also called for submissions for the next TRIP 2019-2021.

#### Shepherding the inclusion/ prioritization of programs and projects indicated in the longterm roadmaps/ICC Plans/NEDA **Board approval**

#### **Program and Project Appraisal**

In 2017, the NEDA Board approved 20 infrastructure projects in the amount of ₱985,389.86 billion. These projects were funded either locally or through ODA.

#### NEDA BOARD-APPROVED PROJECTS: 2017

Project	Proponent Agency	Total Project Cost and/ or Additional Cost (in million)	Source of Financing
Clark International Airport Expansion Project (as approved by the Joint ICC-TB on April 23, 2015, the project was entitled Clark International Airport New Passenger Terminal Building)	Bases Conversion and Development Authority / Department of Transportation (DOTr)	15,354.48 (not included in the total)	IGF <sup>1</sup>
Education Pathways to Peace in Conflict-Affected Areas of Mindanao (PATHWAYS)	Department of Education	3,465.00	ODA/ Australia
Change in Scope, Cost, and Financing Arrangements for the Arterial Road Bypass Project Phase II	Department of Public Works and Highways (DPWH)	1,276.02	ODA/ Japan International Cooperation Agency (JICA)
Cavite Industrial Area Flood Risk Management Project	DPWH	9,891.50	ODA/JICA
New Communications, Navigation, and Surveillance/Air Traffic Management Systems Development Project: 30-Month Loan Validity Extension and Reallocation of Funds	DOTr	10,869.29 (not included in the total)	ODA/JICA
Malolos-Clark Railway Project (PNR North 2)	DOTr	211,425.20	ODA/JICA
New Configuration of the LRT Line 1 North Extension Project – Common Station/ Unified Grand Central Station (North Extension Project)	DOTr	2,800.00	LFP <sup>2</sup>
Mindanao Railway Project: Tagum - Davao - Digos (MRP-TDD) Segment	DOTr	35,257.00	LFP
PNR South Commuter and South Longhaul Project (formerly North-South Railway Project -South Line)	DOTr	299,400.00	ODA <sup>3</sup>
Change in Project Financing of the New Centennial Water Source – Kaliwa Dam Project	Metropolitan Waterworks and Sewerage System	10,857.71	ODA/China
Australia Awards and Alumni Engagement Program – Philippines	NEDA/ Civil Service Commission/ Department of Trade and Industry	1,194.89	ODA/ Australia
Improving Growth Corridors in Mindanao Road Sector Project – Remaining Components	DPWH	4,062.87	ODA/ Asian Development Bank (ADB)

Project	Proponent Agency	Total Project Cost and/ or Additional Cost (in million)	Source of Financing
Improving Growth Corridors in Mindanao Road Sector Project	DPWH	21,194.35	ODA/ADB
Priority Bridges under the Pasig River, Marikina River, and Manggahan Flood Bridges Construction Project (Binondo- Intramuros and Estrella-Pantaleon Bridges)	DPWH	5,974.10	ODA/ China
Infrastructure Preparation and Innovation Facility	Department of Finance	7,919.20	ODA/ADB
Conflict Sensitive Resource and Asset Management Programme - Financial Cooperation Measure	Landbank of the Philippines	1,519.52	ODA/ Germany
Increase in Cost of the Cebu Bus Rapid Transit	DOTr	5,691.15 (from 10,617.96 to 16,309.11)	ODA/ World Bank, Asian Development Fund, Climate Investment Funds
Request for 18-month validity extension of ADB Loan for the Road Improvement and Institutional Development Project	DPWH	6241.07 (not included in the total)	ODA/ ADB, OPEC Fund for International Development
Lower Agno River Irrigation System Project	National Irrigation Administration (NIA)	3,500.00	LFP
Metro Manila Subway Project-Phase 1	DOTr	355,588.46	ODA/ JICA
Chico River Pump Irrigation Project	NIA	4,372.89	ODA/ China
TOTAL			985,389.86

As core secretariat to the ICC, NEDA coordinated the conduct of 10 ICC-Technical Board (TB), six (6) ICC-Cabinet Committee (CabCom) meetings and two (2) joint ICC-TB and CabCom meetings wherein 64 items were discussed. Included in these agenda items were (a) 19 new projects; (b) 14 projects with request for loan validity extension/change in cost and/or scope; (c) two (2) projects for information; (d) four (4) projects for notation; (e) one (1) public-private partnership (PPP) project; (f) four (4) PPP projects for updates; (g) 17 projects for other matters/items; (j) two (2) projects for Joint INFRACOM and ICC matters; and (j) one (1) preliminary report under NEDA Secretariat appraisal.

NEDA also appraised and/or reviewed projects for ICC approval: one (1) project for local funding, eleven (11) projects for ODA financing, and three (3) for PPP. These were reviewed according to their financial, economic, technical, social, and environmental aspects and in terms of alignment and contribution to the PDP, as well as their compliance with existing laws, rules, and regulations.





#### PPP PROJECTS FOR ICC APPROVAL

#### **NON-PPP PROJECTS**

- Manila Bay Integrated Coastal Defense and Expressway
- PNR East-West Rail Project
- Unsolicited Proposal for the New Manila International Airport Project (now Bulacan International Airport approved by NEDA Board on April 2018)
- Improving Growth Corridors in Mindanao Road Sector Project
- Cebu Bus Rapid Transit Project Binondo-Intramuros Bridge and Estrella-
- Pantaleon Bridge • Maritime Disaster Response Helicopter
- Acquisition Metro Manila Subway Project
- UP-Miriam-Ateneo Viaduct Project

 Bridges Construction Acceleration Project for Socioeconomic Development

Infrastructure Preparation and Innovation Facility

- Safe Philippines Project Phase 1
- Chico River Pump Irrigation Project Subic-Clark Railway Project
- Rural Agro-Enterprise Partnership and Inclusive Development and Growth (RAPID Growth) Project

NEDA also provided technical assistance to the ICC through the review of 10 infrastructure projects for ICC processing with incomplete documentary requirements. NEDA also evaluated requests for project restructuring (loan extensions, cost increases, and changes in scope, among others) and provided recommendations for ICC or DOF action.

#### 400 Million-Peso Feasibility Studies (F/S) Fund

The F/S Fund, administered by NEDA, is used exclusively for the conduct of feasibility studies for non-PPP projects. It primarily aims to support proposed pre-investment activities of feasibility studies for government programs and projects. In 2017, 14 projects were funded, of which 12 were completed, while two (2) are ongoing. The total amount of awarded contracts is ₱350,843,329.15. Ongoing feasibility studies are for (a) the Mindanao Railway Project and (b) the Regional Fish Port Project for Greater Capital Region.

Below is a list of projects under the F/S in 2017 that have either been completed and/or are currently under review.

- Non-Revenue Water Reduction and Control Projects and Concept Designs for the Sanitation Projects Appropriate Waste-to-Energy (W2E)
- Technology covering 178 LGUs in the Manila Bay Region
- Kabulnan-2 Multipurpose Irrigation and Power Project

- · Establishment of a Commercial Sweet Sorghum Plantation and Construction of a Sweet Sorghum Syrup Processing
- Plant in the Philippines
  Ilocos Norte Irrigation Project Stage II
  Nationwide Fish Ports Project
  Mindanao Railway Project
- Establishment of a Nuclear Research
- Reactor Establishment of an Accelerator Facility
- Regional Fish Port Project for Greater **Capital Region**
- Nationwide Deployment of Modularized

- Multi-Feedstock Village-Scale Ethanol Biorefineries using Nipa Sap
- Hydropower Development in Small Power
- Utilities Group /Missionary Areas Expansion of Automated Guideway
- Transit System Rehabilitation/Improvement of the
  - Zamboanga Fish Port Complex Project

\*Note: For the full list and more specific status of projects, visit NEDA's website: www.neda.gov.ph

Ongoing Projects	Completion Rate		
Technical Study on the Water Resources Infrastructure Sector (Irrigation Subsector) Unit Cost formerly Development of a Unit Cost Study for the Irrigation Sub- sector	70%		
Consulting Services for On-the-Job (OTJ) Capacity Building on VE/VA of Infrastructure Projects Phase 1	60%		
DTJ Training and Capacity Building on VE/VA of Infrastructure Projects Phase 2	45%		
Consulting Services for the Conduct of VE/VA on Irrigation for Food Security	100%		
Ongoing Procurement Project			
Consulting Services for the Conduct of VE/VA for			

Consulting Services for the Conduct of VE/VA for Infrastructure Development Projects

investments in infrastructure. A total of five (5) VE/VA studies were conducted for various selected infrastructure projects under the NEDA-administered VE-VA Fund. These were conducted to increase efficiency in infrastructure spending by helping minimize cost overruns implementation delays, and changes in scope or work. From these projects, four (4) are ongoing while one (1) is undergoing procurement.

Value-engineering/ value analysis (VE/VA) studies under the NEDAadministered VE/ **VA** Fund

To ensure that infrastructure projects are appropriately designed, VE/VA studies were undertaken by NEDA in 2017. The studies resulted in strategies that will optimize resources and

#### Enhancement of the PIP Online (PIPOL) System

NEDA spearheaded the development of the PIPOL System, an online database system for government projects, launched in 2016. In 2017, the agency continued to enhance the system to improve the government's investment programming and monitoring of priority programs and projects. The participation of government agencies and corporations in the use of the system facilitates the programming and budgeting process for programs and projects under the DBCC, InfraCom, ICC, and Congress.

The NROs also spearheaded the review of budget proposals and PAPs of RLAs, regional SUCs, and other government entities and submitted the validated/updated priority projects to the PIP, PIPOL System for inclusion in the 2018 agency budget proposals.

## DEVELOPMENT PERFORMANCE **MONITORING AND EVALUATION**

NEDA provided useful monitoring and evaluation services to measure the development impact of programs and projects

**Annual Regional** 

**Development Report (RDR)** 

RDRs were also prepared by the

NROs, in parallel with the SER

the RDRs serve as tool for the

formulation. Similar to the SER,

monitoring and evaluation of the

implementation of programs and

assess the regions' contributions

to the national and international

goals embodied in the 0-10 point

Socioeconomic Agenda and the

The NROs also issued regular

or socioeconomic reports on an

annual and quarterly basis. Some

include selected indicators such as

monthly inflation rate, food and

oil prices, quarterly employment

rate and exports statistics, annual

regional domestic product (GRDP).

The RES reports also provide, among

others, an assessment and economic

production statistics, and gross

outlook for each region.

regional economic situationers (RES)

SDGs.

projects under the RDPs. They also

#### **Results Matrices (RMs)**

To provide results orientation to the PDP, the RMs have been formulated and finalized through a consultative process that involved NEDA, the Philippine Statistics Authority, sector agencies, and research institutions. The RMs contain indicator statements and targets to be achieved for the next six years to track the gains achieved and serve as a tool in monitoring and evaluating the progress of the PDP and RDPs.

#### Socioeconomic Report (SER)

NEDA released the SER 2017 which featured an overview and evaluation of the government's major groundworks laid down in 2017, including the recommended priority strategies for 2018-2019. To come up with the report, NEDA conducted various coordination and consultative meetings, and workshops with concerned government agencies and stakeholders.

#### Impact assessment studies for sharpening choice of policies and programs

#### **Monitoring and Evaluation** (M&E) Fund

The M&E Fund was included in NEDA's 2017 budget to emphasize the government's strong commitment to results and its continuing support for evidence-based policy making. The fund was intended to finance various M&E initiatives to measure development interventions successes and gain lessons from plan and program/project implementation.

Studies financed under the M&E Fund include the impact evaluation of the Light Rail Transit, Technical Education Skills and Development, Rural Road Network Development Projects, and National Shelter Program, among others.

Meanwhile, the United Nations Development Program (UNDP)-NEDA partnership agreement under the M&E Fund was signed in 2017 to pursue projects using Strategic Monitoring and Evaluation to Accelerate Implementation of the PDP 2017-2022 with the following components: (a) Management of NEDA M&E Fund; (b) Evaluation Capacity Assessment; (c) Advisory Services for the National Evaluation Policy Framework; and (d) Project Management.

#### **Performance Review of Existing Mine Operations**

NEDA facilitated the conduct of an objective, fact-finding, and sciencebased review of performance of existing mine operations pursuant to Resolution No. 6 of the Mining Industry Coordinating Council. This is to thoroughly assess the mining companies on the basis of their technical, legal, social, environmental, and economic credentials. The review aims to assist in identifying needed interventions to effectively address mining issues and concerns and recommend policy measures to further improve management and regulation of the mining sector.

#### Monitoring and evaluation of key government expenditures

## (RPMES)

#### **Central Luzon**

Tourism Road Infrastructure Project Prioritization Criteria (TRIPPC); Infrastructure Projects in six State Universities and Colleges (SUCs); Pantawid Pamilyang Pilipino Program (4Ps); Almacen River Improvement Project; Layac River Diversion Channel Project; Philippine Rural Development Project (PRDP); KALAHI-CIDSS National Community-Driven Development Program (NCDDP); Agrarian Reform Infrastructure Support Project (DAR-ARISP) Phases 2 and 3; Health Facility Enhancement Program (HFEP); Umiray Bridge in Dingalan; Multi-purpose Evacuation Center in Castillejos, Zambales; Casecnan Multi-purpose Irrigation and Power Plant (CMIPP-Irrigation component) Phase 2

#### MIMAROPA

Health Facilities Enhance Program in Puerto Princesa City, Palawan State University Projects; Puerto Princesa South Road; Aborlan School Building; Ibato-Iraan Small Reservoir Irrigation Project; Malatgao and Batang-Batang River Irrigation System (RIS); Mindoro Island Circumferential Road (Abra de Ilog-Puerto Galera Road Section); Mindoro West Coast Road; Pagbahan RIS; Limlim Communal Irrigation System (CIS); Sto. Nino Adela CIS; Philippine Ports Authority Projects in Marinduque; Marine Breeding and Research Center; Mindoro Cross Island Road (Victoria-Sablayan Road Section); Mag-Asawang Tubig Flood Control Structure; Level III Water System in Puerto Galera; Busuanga Airport; Access Road Leading to Borac Roro Port in Coron

#### Bicol

Pinagwarasan-Lanot Farm-to-Market-Road in Basud, Camarines Norte; Malakbang Bridge in Labo, Camarines Norte; Bacon-Manito Road, Sorsogon; Abaca Rehabilitation Project in Gubat, Sorsogon; Barangay Nursery High School Building in Masbate City; Masbate Port Road; Castilla Tourist Arrival Center in Castilla, Sorsogon; Lobo Bridge II, Camarines Norte; Pistola-Tablon Road in Oas, Albay; Cabangan Bridge in Legazpi City; Balza Bridge in Malinao, Albay; Armed Forces of the Philippines/Philippine National Police Housing Program in Pili, Camarines Sur; Construction of Wharf for River Cruise Tourism Activity in Milaor, Camarines Sur; Iriga- Buhi Road; Pres. Cory Aquino Boulevard, Daet, Camarines Norte; Cawayan Tramline in Irosin, Sorsogon; Masbate-Cataingan-Placer Road in Masbate

#### **Regional Project Monitoring** and Evaluation System

The NROs prepared the RPMES reports, which are quarterly accounts of the implementation progress of government programs and projects at the regional level. They report on the overall performance and the financial and physical status of programs and projects undertaken by national government agencies,

LGUs, SUCs, and the provincial, city, and municipal government units. They also include expected results and immediate benefits or outcomes to be generated upon completion of programs and projects.

#### **Field Monitoring Visit** Reports

NEDA also conducted field visits to monitor and validate the status of the implementation of the programs and projects reported in the RPMES. Among the sites visited were in Bicol, Western Visayas, Eastern Visayas, Zamboanga Peninsula, MIMAROPA, Central Luzon, Davao, among others.

#### Western Visayas

Port Development Project of the Concepcion Fish Port; Cabano Small Reservoir Irrigation Project; Re-evaluation of the JRMP Stage 2; Nationwide Fish Ports Project III, particularly the Iloilo Fish Port Complex Component (Philippine Ports Authority); Northern Iloilo - Fishery Rehabilitation and Development Project Phase II

#### Central Visayas

#### Mactan-Cebu International Airport; Panglao Airport in Bohol

#### Eastern Visavas

Construction of two-storey administration building of Samar State University (SSU)-Basey Campus; State-of-the-art and disaster-resilient library for Samar Island using Green Building Design at SSU Main Campus Catbalogan City; Construction of sports complex cum evacuation center at SSU Main Campus, Catbalogan City; Improvement of the road network for a more disaster-ready university at SSU Main Campus, South Samar Pacific Coastal Road Project Loan Extension and Validity; Ormoc City Water Supply Project cum Establishment of Water District Office; Repair/Rehabilitation of two-storey academic building of Naval State University (NSU), Southern Leyte; Construction of Circumferential Road with Bridge Project, Daram, Samar; Construction of Daram-Talalora Bridge, Daram and Talalora, Samar; Flood control project in Antiao River, Catbalogan City; Eastern Visayas Regional Medical Center Complex in Tacloban City

#### Davao

Road upgrading (gravel to concrete) of Kapalong-Talaingod-Valencia Road; Widening of Gov. Miranda Bridge 2 and Approaches along Daang Maharlika at Tagum-Carmen Section, Davao Del Norte; Development projects in Francisco Bangoy International Airport, Davao City; Reconstruction of Caraga Bridge and Approaches in Caraga, Davao Oriental; Concreting of Barayong- Mabini - Bala - Upper Bala FMR Road in Magsaysay, Davao Del Sur; Davao-Cotabato Road (Davao City-junction Digos Section); Reconstruction of Lumao Bridge and Approaches in Cateel, Davao Oriental; Construction of Pamana Protection Works in Malita, Davao Occidental; Repair of Back-up Area at Berth 10 (Phase 1) in Sasa Port, Davao City; Mati Airport Development Project (Rehabilitation of Existing Terminal Building); National Greening Program in New Corella, Davao del Norte

#### Other Projects Visited

Impact Evaluation Study on the Camiguin Coastal Resource Management Project; Reevaluation of Arterial Road Bypass Project Phase III; Project Evaluation Report on the Tumauini River Multi-Purpose Project; Lubao Evacuation Center; Matnog, Sorsogon-Samar Island Bridge Projects, among others





#### ODA Portfolio Review and Regular ODA M&

Pursuant to RA 8182, NEDA submitted the 2016 ODA Portfolio Review Report to Congress in June 2017. NED conducted the review in consultation with implementing and oversight agencies, NROs, and development partner to address implementation bottlenecks including cost over-runs. The report helped improve the implementation of ODA-funded projects, facilitate resolution of key project implementation issues, and guided review findings of decision makers, among others.

Periodic assessments of the ODA portfolio performance The NEDA Board approved the creation of the PFMI reports were also prepared. These included reports Task Force on June 27, 2017 to facilitate the development, on loans, grants, cost-overrun, alert mechanism, and approval, and implementation infrastructure flagship technical assistance. projects (IFPs) under the Build, Build, Build program. The Joint Memo Circular on the Implementation **Project Facilitation** Guidelines for the Establishment of the PFMI Task Force NEDA conducted monitoring and evaluation, as well was signed by NEDA, DOF, and Department of Budget and Management (DBM) on September 1, 2017.

as regular meetings at the national, regional, and subregional levels including four (4) Project Implementation Officers meetings and two (2) National Project Monitoring Committee meetings.

#### Joint Supervision Missions and Project Visits

Six (6) joint reviews and supervision missions and seven (7) project site visits were conducted by NEDA and its major development partners to assess the performance of various ODA projects such as (a) Second Cordillera Highland Agricultural Resource Management Project (CHARMP2); (b) Implementation Support Mission for the Learning, Equity, and Accountability Program Support (LEAPS); (c) Fisheries, Coastal Resources and Livelihood (FishCORAL) Project; (d) Special Program for Employment of Students (SPES) Impact Evaluation; (e) Convergence on Value Chain Enhancement for Rural Growth and Empowerment; and (f) Kapit-Bisig Laban sa Kahirapan-Comprehensive Integrated Delivery of Social Services (KALAHI-CIDSS) Successor Plan Mission.

E	The seven (7) project visits were conducted on the
	following: (a) Impact Assessment of the National Shelter
A	Program; (b) Flood Risk Management in Cagayan
g	River, Tagaloan River and Imus River; (c) Jalaur River
rs	Multipurpose Project Stage II; (d) Forestland Management
	Project; (e) Fisheries Coastal Resources Livelihood Project
on	(f) Metro Manila Wastewater Management; and (g)
	Capacity Enhancement of Mass Transport Systems

#### Project Facilitation, Monitoring, and **Innovation (PFMI) Task Force**

Following this, a training workshop on Program Evaluation Review Technique - Critical Path Method (PERT-CPM) for Priority Programs and Projects was conducted for NEDA personnel and selected agencies.

#### **Operationalization of the National Evaluation Policy Framework**

NEDA has been fast-tracking the operationalization of the National Evaluation Policy Framework, a joint reform initiative between NEDA and the DBM for the purposive conduct of evaluations in the public sector in support of good governance, transparency, accountability and evidence-based decision making.

## POLICY AND TECHNICAL ADVICE TO THE EXECUTIVE AND LEGISLATIVE **BRANCHES**

#### NEDA provided policy and technical advice, including secretariat support

At least 1,000 policy papers and recommendations were prepared, reviewed, and submitted by NEDA to a diverse set of external stakeholders at the national and regional levels including the Office of the President, the Senate, the House of Representatives, and other government agencies.

Analyses on the socioeconomic and development implications of proposed legislation and policies were provided by NEDA. Among these were the following:

#### Macroeconomy and Finance

- Macroeconomic and Welfare Impact of TRAIN
- Employment Impact of TRAIN by Sector
- Technical Notes/Methodology on the TRAIN Impact on Employment/Job Creation
- Impact of a national minimum wage on inflation, unemployment, GDP growth and other related labor market indicators
- Technical Notes on the Impact of Build, Build, Build, on Real GDP Growth
- Impact of the Infrastructure Development Program on Employment
- Impact of a National Minimum Wage and ₱125 Wage Increase
- Inflationary Impact of Adjustments in the Excise Tax on Petroleum or House Bill (HB) 4774
- Impact Analysis on ₱175 and ₱700 wage increase filed by AMWEA-PTGWO
- Simulation on the Inflation Path on the Impact of Comprehensive Tax Reform Program to the National Inflation and bottom 30 percent households
- Wage Impact Simulation on the Wage Petitions of ALU, AMWEA, TUCP

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- Impact Analysis on the Proposed Higher Support Price of NFA Rice • Analysis on the Economic Impact
- of Martial Law in Mindanao • Jeepney Modernization Program and NCRs Tripartite Wage and Productivity Board

#### **Regional Development**

- Technical Support for the Pulse Survey on Federalism
- Policy Inputs on the Proposed Amendment to the EO 325 or the Reorganization of the Regional Development Councils (RDCs) regarding RDCs' Basic Sector Membership and Strengthening
- Preliminary Report on the Bicol Resource Assessment Study
- Analysis of the Impact of Jeepney Fare Increase on the Regional Economy
- Opposing the Lowering of Age of Criminal Responsibility from 15 years to 9 years old and Strengthening the Implementation of RA 9344 (Juvenile Justice and Welfare Act of 2006) as Amended by RA 10630
- Creation of a TWG on the Conduct of Provincial Estimates of the Provincial Domestic Product and Other Relevant Data
- Comments on the Bangsamoro Basic Law (BBL) and on Islamic Finance Study

- HB 5088: An Act Providing for the Creation of the Central Luzon **River Control Systems Commission** covering the Provinces of Bataan, Bulacan, Nueva Ecija, Pampanga, Tarlac, and Zambales and Appropriating Funds Therefor
- House Resolution (HR) 134: A Resolution to Revive the Pampanga Control System
- Proposed Subic-Manila Coastal Expressway Project
- Revised Proposal on the Establishment of a Center for Agri-Fisheries Mechanization Engineering Resource Network of the Department of Agriculture
- Reintegration of the RDC-LGU and PSR Members of Negros Oriental into the Central Visayas RDC, its Sectoral Committees, and its Regional Project Monitoring Committee
- Social Preparation of CAR into an Autonomous Region
- Food Security Framework and Strategy Paper
- EO Creating Mindanao Trade Barter Office
- Creation of a TWG on the formulation of the Anti-Terrorism Advocacy Plan
- Establishment of PPP Knowledge Corner in NEDA Regional Offices
- Contingent Liabilities Disclosure Act

- Enhanced Mindanao Spatial Strategy/Development Framework 2015-2045
- HB 5343: An Act Establishing the Autonomous Region of the Cordillera
- SB 1325: An Act Creating the Regional Investment and Infrastructure Corporation of Central Luzon to Facilitate the Creation of the Central Luzon Investment Corridor, and for Other Purposes
- HB 4462: Conversion of the Government Arsenal in Bataan into a Special Economic Defense Zone Authority
- HB 2279: Creating Spratly Islands **Conversion Authority**
- HB 3133: Conversion of Sangley Point in Cavite City into an International Logistics Hub
- HBs 564, 1418, 1419, 1554, 3762, 4495, 4622, 6174, Substitute Bill to HB 148: creation of various development authorities
- HBs 3133, 3756, 4618, 4106, 5034, 5322, 5951, 6339: creation of various Ecozones

#### Agriculture

- Recommendation/Resolution to the National Food Authority (NFA) Council on Rice Importation (January, May, December 2017)
- HBs 3627, 4275, 4367, and 4623: An Act Establishing the Philippine Space Development and Utilization Policy and Creating the Philippine Space Agency. This bill intends to create a Philippine Space Agency and Facilitate the Development of a National Policy for Space Development and Utilization
- HB 3394: Creating the National Food Service Corporation
- HB Nos. 61, 256, 1645, 3938: An Act Providing a Framework for the Right to Adequate Food, and for Other Purposes
- HB on An Act Creating the Eastern Visayas Development Authority
- HBs 4904, 5023, 5433, 5443, and 5326, Amending RA 8178, otherwise known as the Agricultural Tariffication Act of 1996, Replacing

- on Rice with Tariff
- HB 4904, HB 5023, HB 5433, HB 5443, and HB 5326) Amending RA 8178, Otherwise Known as the Agricultural Tariffication Act of 1996, Replacing the QR on Rice with Tariff
- Tariffied OR Regime

#### **Environment and Natural** Resources

- Areas
  - **Biodiversity** Areas
    - Migratory Fish Stocks in the West Pacific and East Asian Seas • Biodiversity Partnership Project • Biodiversity Finance Initiative-
    - Philippines

      - HB 4359: Laguna Lake
      - Indicators
      - HBs 235 and 3279: An Act **Requiring Mandatory Environment** Insurance Coverage for Environmentally-Critical Projects/ Extractive Businesses
      - HB 202: Philippine Offshore Natural Resources Economic Act
      - HBs 142, 540, 1528, 3610, and 4287 on Hazardous and Radioactive Waste Management and Disposal of Electrical and Electronic Equipment • HB 115: Indigenous People and Local Communities Conserved Areas and Territories Act of 2016

the Quantitative Restrictions (QR) • Substitute Bill (consolidation of

Analysis on the Competitive Stance of Rice Producing Provinces under a

Philippine Indigenous Conserved

- Strengthening Marine Protected Areas to Conserve Marine Key
- Sustainable Management of Highly

 Proposed AO on Harmonizing, Strengthening, and Enhancing the Rehabilitation and Development of Pasig River and Laguna Lake Conservation Authority Act of 2016 and HB 1266: Laguna Lake Development Authority Act • Policy studies on Minerals and Growth and Sustainability Based on Mineral Accounts (Gold, Copper, Chromite, and Nickel) and Estimation of Adjusted Macro

- HB Nos. 5674 and 6259: Mandatory Legislative Franchise
- HB 4116: An Act Providing for the Creation of Philippine Extractive Industries Transparency Initiative
- SB 312: An Act Creating the Benham Rise Development Authority
- HB 2279: Creating the Spratly Islands Conversion Authority
- HB 2458: An Act Creating the Lake Mainit Development Authority

#### **Trade and Industry**

- HB 2165: Providing for Mandatory Domestic Processing of all Mineral Ores
- HBs 2915 and 3229: Promoting the Development of Mineral Processing and Banning the Export of Unprocessed Mineral Ores
- Approval of Harmonized National Research and Development Agenda 2017-2022
- HBs 5618 and 5701: Adopting Innovation as Vital Component of the Country's Development Policies to Drive Inclusive Development, Promote the Growth and National Competitiveness of Micro, Small, and Medium Enterprises, Appropriating Funds Therefor and for Other Purposes
- HBs 4389, 4468, and 4501: An Act Further Amending Commonwealth Act No. 146 or the Public Service Act, as amended. The proposed Amendments will clarify the "ambiguities" Surrounding the Statutory definitions of public service and utility
- HBs 4389, 4468, 4501, 4787, 4996: An Act Providing for the Definition of Public Utility, Further
- Amending for the Purpose Commonwealth Act No. 146, otherwise known as the "Public Service Act," as amended
- HB 2871 or Open Access in Data Transmission Act
- Draft DOLE Department Order (DO) Implementing Articles 106-109, 128, 294 to 299 of the Labor Code on contracting and subcontracting arrangement that resulted in DO No. 174, series of 2017

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• Draft issuance identifying certain investment areas or activities where limitations on foreign participation are for lifting or easing. MO No. 16 was issued on November 21, 2017

#### Social Development

- Draft of the Philippine Youth Development Plan
- HBs 449, 1528, 1721, 3375, 3639, and 5114: An Act Creating the Department of Housing and Urban Development
- Proposed HBs 787, 972, 3398, 3478, 3498 and 4112: An Act Granting Benefits to Solo Parents
- HB 4569: An Act Providing for the Creation of a Council for Welfare of Older Persons
- HB 4113: 100 Day Maternity Leave Law
- Consolidated Bills on Free Higher and Technical Education Bills and Other Loan and Scholarship Programs
- Strategic Plan on Nutrition in Emergencies for 2017-2022
- Substitute Bill on Establishing Rehabilitation Centers for Children and Youth with Disabilities Nationwide
- Formulation of Gender Equality and Women's Empowerment Plan 2018-2022
- Provision of Social Security Benefits for Barangay Officials and Volunteers
- Various versions on the HB for: An Act Strengthening the Philippine Comprehensive Policy on HIV and AIDS Prevention, Treatment, Care and Support and Establishing the Philippine National HIV and AIDS Program, Revising for the Purpose Republic Act No. 8504, otherwise known as the "Philippine AIDS Prevention And Control Act of 1998, and Appropriating Funds Therefor"
- Various versions on the HB for: An Act Promoting/Advocating Mental Health, Promulgating a National Mental Health Policy Towards the

Enhancement of Integrated Mental Health Services, the Promotion and Protection of Persons Utilizing Mental Health Services and the Establishment of a Philippine Mental Health Council

- HB 4689: An Act Mandating the Creation of Local Population Development Office in All Provinces, Cities, and Municipalities and Prescribing its Duties and Functions • HB 4742: An Act Providing
- for a National Policy in Preventing Teenage Pregnancies, Institutionalizing Social Protection for Teenage Parents, and Providing **Funds** Therefor
- HB 5636: "Tax Reform for Acceleration and Inclusion" • Senate Bill (SB) 1317: "Occupational
- Safety and Health Standards Act" • SBs 60 and 1458: Universal Health Care for All Filipinos
- HB 5784: Universal Health Coverage Act
- Strategic Plan on Nutrition in Emergencies for 2017-2022
- Revised IRR of the Responsible Parenthood and Reproductive Health (RPRH) Act of 2012
- HR 464: Resolution Directing the Committee on Poverty Alleviation to Conduct an Inquiry on the Implementation of the Pantawid Pamilyang Pilipino Program (4Ps), and to Seek More Sustainable Programs that Raise the Standard of Living and Quality of Life of Poor
- Families • MOA and IRR of House Bill 5636 and counterpart Senate Bill 4306, "Tax Reform for Acceleration and Inclusion (TRAIN)"
- National Provident Savings Program for Filipino Migrants and their Families
- An Act Providing for the Accreditation of Non-Government Organizations (NGOs) and People's Organizations Eligible to Access Government Funds and for the System of Accountable and Transparency for the Use of These Funds

- An Act Establishing a Credit Assistance Program for Persons with Disabilities (PWDs)
- An Act Amending RA No. 7277, otherwise known as the Magna Carta for Disabled Persons
- An Act Granting Additional Privileges to Marginalized Persons with Disability, amending for the purpose the RA No. 7277, as amended, otherwise known as the Magna Carta for Persons with Disability and Appropriating Funds Therefor
- An Act Providing for the Lifetime Validity of Persons with Disability Identification Cards, Amending for the Purpose RA No. 7277, Otherwise Known as the Magna Carta for Disabled Persons as Amended by RA No. 9442
- An Act Establishing the Sustainable Development Goals (SDG) Fund to Maximize the Country's Potential Towards the Achievement of the Post-2015 Sustainable Development Goals and Appropriating Funds Therefor and For Other Purposes
- An Act to Ensure Equal Employment Opportunities to Members of the Indigenous Cultural Communities and Preference in Certain Cases and For Other Purposes
- An Act Establishing City and Municipal Rehabilitation Centers for Children and Youth with Disabilities
- Position Paper on the Proposed Increase in Price Ceiling of Socialized Housing/Condominium • Inputs on the SONA Directive on
- 15-Working Day Processing of Public Requests
- Economic Managers' Position on the Free Tuition Policy for Undergraduate Degrees in All SUCs
- Universal Access to Quality Tertiary Education Act of 2017, eventually passed into law as RA 10931, and its Implementing Rules and Regulations

#### Infrastructure

- HBs 2172 and 5402: Promotion of the Utilization of Solar Energy in Government Offices and Buildings
- IRR of EO 30, s. 2017, Creating the Energy Investment Coordinating Council
- Proposed Amendments to the Guidelines for the Implementation of the Conditional Matching Grant to Provinces for Road Repair, Rehabilitation, and Improvement for FY 2017 and thereafter
- Draft EO "Providing the Reconstitution of the Inter-Agency Road Safety Committee (IRSC) and Establishment of Road Safety Units by All Government Agencies and Local Government Units Involved in Road Safety Programs and for Other Purposes
- Proposed Improvement of the Philippine National Railways in Metro Manila and Neighboring Provinces
- HOR Provision of a Copy of Resolution No. 69 RE: Pampanga River Control System
- HB 5088: An Act Providing for the Creation of the Central Luzon River Control System Commission covering the Provinces of Bataan, Bulacan, Nueva Ecija, Pampanga, Tarlac, and Zambales and Appropriating Funds Thereof
- HOR Committee on Housing and Urban Development's Request for Comments on HB 6453: Strengthening the Vital Role of ICT, Amending Provisions of the Subdivision and Condo Buyers Protective Degree
- HR No. 1120: Relocating the National Government Centers to General Nakar, Quezon and Construction of National Circumferential Road
- Comprehensive Master Plan of Ormoc Waterworks System
- National Broadband Plan Bridges Construction Acceleration Project for Socio-Economic Development

- Development of the Downstream Natural Gas Industry SB 1290: An Act Establishing the Philippine Energy Research and Policy Development Institute • HBs on Sustainable Transport Systems in the Philippines (HBs 582, 1203, 4992, 168, 2101, 5165, 174,263, 2276, 2300, 2983, 3954 and
- 4212)
- Purposes
- **Funds** Therefor
- 1867, 4182, and 2037)
- for Other Purposes Corridor
- Governance
- Authority Charter Act



• Proposed Amendment to RA 6957 as Amended by RA 7718, otherwise known as The Philippine Build-Operate-Transfer (BOT) Law • HB 221: An Act Creating the National Water Resources Management Authority (NWRMA) and Appropriating Funds Therefore HB 4269: An Act Ordaining the

HB 919: An Act Creating a Road Development Authority, Providing Funds Therefor and for Other

• HB 1103: An Act Creating the Metro Rail Transit Regulatory Authority to Oversee Fare Rates in Public and/or Private Rail Transit Systems and for Other Purposes • HB 1911: An Act Creating the Central Luzon Railways Corporation, Prescribing its Power, Function and Duties, and Providing

• Various HBs relating to the Creation of the Mindanao Railways Corporation and/or Amendment of RA 4156 Otherwise known as the Philippine National Railways as Amended by RA 6366 (HBs 123, 358, 2066, 3159, 1653, 3909, 250,

• HB 5458: An Act Instituting the Philippine Railway Authority and

• HB 5628: Development of Northern

• Government Act of 2017 or Rightsizing and Strengthening Bill • SB 305: Cooperative Development

- HB 146: Institutionalizing Volunteerism as a Strategy for National Development and as a Domain of People's Participation, Amending for the Purpose Section 12 of RA 9418 or "The Volunteer Act of 2007"
- HB 249: The People Empowerment Act of 2016
- HB 568: The Enhanced Participatory Governance Act
- HB 2387: Public Financial Accountability Act
- HB 2828: Fiscal Responsibility Act
- HBs 4174 and 5385: Department of Cooperatives Act
- Amending the 1987 Constitution particularly the Preamble, Article I (National Territory), Article II (Declaration of Principles and State Policies), Article XVI (General Provisions), and Article XVIII (Transitory Provisions)
- Draft EO Reorganizing the Cabinet Clusters System by Integrating Good Governance and Anti-Corruption in the Policy Frameworks of All clusters and Creating the Infrastructure Cluster and Participatory Governance Cluster IRR of the Philippine Quality Award
- Act
- NEDA (initial) position on the delays encountered in the implementation of the passport processing system
- 2018 ASEAN SME Policy Index on Legislative Simplification and **Regulatory Impact Analysis**
- Philippine Export Development Plan
- Various bills on the National Identification System or SBs 15, 41, 69, 95, 917, 1500, 1510, 1577, and 1579
- Various bills on the Abolition of the Governance Commission for GOCCs and Amendment to the GOCC Governance Act of 2011 or HBs 2439, 3014, 3487, and 6206
- Various bills on Rightsizing the National Government Act of 2016 or HBs 3781, 3838, and 3913



#### **Regional Development Councils (RDCs)**

NEDA, through the NROs, provided technical and secretariat support to the RDCs and its Committees, including conduct of meetings and consultations. As secretariat to the RDCs, the NROs ensured that national plans and programs are well coordinated and that development issues and concerns are addressed in the regional councils.

#### **Country Partnership Strategy Framework**

To effectively align the ODA with the PDP, and harmonize policies related to financing national government agencies, NEDA participated in, coordinated, and provided technical support to high-level meetings and gatherings for bilateral partners such as the United States, Australia, Canada, China, Germany, France, Italy, Japan, and Republic of Korea. These include, among others:

- Government of the Philippines (GPH)-US Partnership for Growth with Equity 2nd and 3rd Technical Subcommittee Meetings on Human Capital
- GPH-US Partnership for Growth with Equity 6th and 7th Steering Committee Meetings
- Inter-Agency Discussions on China Development Cooperation
- Philippines-China Joint Economic Cooperation Working Group Meeting
- 5th Government of the Philippines – Agence Française de Dévelopment Bilateral Consultations
- Philippine High-Level Mission to Japan
- Signing of the Grant Agreement for the Project for Improvement of Equipment for Power Distribution in Bangsamoro between NEDA and the Japan International Cooperation Agency

- Export-Import Bank of Korea-Economic Development Cooperation Fund (EDCF) Country Program Mission
- EDCF Country Program Mission for the Preparation of Midterm Pipeline (2017-2022)
- Philippines-China Production Capacity and Investment Forum
- 3rd Joint Committee Meeting on Infrastructure Development and **Economic Cooperation**
- Philippines-Korea Policy Dialogue on Economic Development Cooperation
- 7th Philippines-US Bilateral Strategic Dialogue
- Seminar on Economic Development and Social Policy for the Philippines in Beijing China
- Signing of the Subsidiary Arrangement for the Australia Awards and Alumni Engagement Program

NEDA held consultative meetings and workshops to validate and formulate strategic documents which are part of the UN's commitment towards the Philippines. It provided technical and logistical assistance in multilateral bodies such as the United Nations Development Program (UNDP), International Fund for Agricultural Development (IFAD), Risk Resiliency and Sustainability (RRSP), Project Development and Monitoring Fund (PDMF), UN Population Fund (UNFPA), WB, and the United

Nations Development Assistance Framework (UNDAF). Among the meetings and workshops held under the multilateral partnerships were:

- Project Board Meeting of three (3) UNDP implemented projects
- IFAD Stakeholders Consultation for the IFAD Country Strategic Opportunities Programme 2018-2022
- Kick-off meeting of the Formulation of the New United Nations Development Assistance for the Philippines
- Philippine Development Forum: Sulong Pilipinas
- Consultation on UNDP Asia-Pacific Regional Programme 2018-2021
- Risk Resiliency and Sustainability Program National Program Advisory Board Meeting
- GPH-WB Programming Meeting on Pipeline Projects for the Philippines
- PDMF Board Meeting
- UNDAF Theory of Change Workshop
- UNFPA's 8th High-Level Round Table Discussion

The Agency provided technical inputs on various trade-related agreements:

• PH-Denmark Framework for Cooperation



- PH-Russia Memorandum of Understanding on Promotion of Agriculture and Trade Cooperation in Agriculture, Fisheries, and **Related Fields**
- PH-Czech Republic Agreement on Economic Cooperation
- Fourth Review of Article II of the General Agreement on Trade and Services
- Domestic Regulations Outcomes for the 11th WTO Ministerial Conference
- 5th Trade Policy Review for the Philippines under the WTO
- ASEAN-EU FTA Framework, among others.

#### **Technical Inputs on ENR**related Programs and **Projects of Development** Partners

NEDA provided technical inputs and position papers on the following ongoing programs and projects wherein NEDA is also a member of its Boards: (a) Sustainable Management of Highly Migratory Fish Stocks in the West Pacific and Asian Seas; (b) Scaling up the implementation of Sustainable Development Strategy for the Seas of East Asia (SDS-SEA); (c) Supporting the Partnerships in Environmental Management for the Seas of East Asia Resource Facility Secretariat Services towards the Sustainable Implementation of the SDS-SEA; (d) Fifth Operational Phase of the Global Environment Facility Small Grants Programme in the Philippines (SGP 5); and (e) Implementation of Sustainable Land Management to Address Land Degradation and Mitigate Effects of Drought



#### **Technical Support** to Human Resource **Development Programs**

As a member of the Project's operating committee and the Facility's coordinating committee and board, NEDA provided technical support for the administration of the following Human Resource Development Programs: (a) Japanese Grant Aid for Human Resource Development Scholarship Project and the Philippines-Australia Human Resource; and (b) Organizational Development Facility completed in September 2017.

#### **Technical Support to** Various Infrastructure **Committees and Boards**

NEDA reviewed and analyzed 30 infrastructure-related policies, projects, and programs that were discussed in the major committees and board for transport, water,

power, etc. (e.g., InfraCom, Contract Review Committee or CRC, Inter-Agency Technical Committee on Transport Planning or IATCTP, Philippine National Railways Board, Philippine Ports Authority Board, National Irrigation Administration Board, etc.).

#### Information Technology-**Business Process** Management (IT-BPM) and Agribusiness

NEDA undertook studies on the IT-BPM and agribusiness that include the Governance Framework on the IT-BPM and agribusiness sectors. These seek to provide evidence and policy recommendations to aid in the choice of future policies and programs to help the sectors' performance and contribute to employment generation and rapid and sustained economic growth.

## **ORGANIZATIONAL DEVELOPMENT**

Organizational development was pursued to improve productivity and optimize strategic linkages to attain organizational effectiveness



NEDA developed the Strategic Human Resource Development Plan and conducted capacity-building programs for its personnel and officials to equip them and/or strengthen their skills, knowledge, and competencies in achieving the agency's goals and providing better public service. A total of 940 personnel from NEDA offices and staffs attended various training workshops, broken down into the following number of trainings: 33 on leadership, 32 on technical trainings, 27 on administrative competencies, seven (7) on communication, and three (3) on gender and development. In addition, 14 trainings were conducted inhouse and 86 were delivered by external service providers. The leadership trainings involved topics on coaching, mentoring, positive discipline, strategic decision making, industrial relations management, etc. The trainings on technical capacity-building included policy development and analysis, project monitoring and evaluation, statistics, program development, and investment appraisal, etc. Meanwhile, administrative competencies were also enhanced with topics on public sector productivity, procurement process, budget and performance tracking, records and information management, etc. Recognizing the importance of communication in policy-making, communication skills were also enhanced through effective technical writing and editing, presentation skills, branding, language proficiency, etc.

## Project Development and Appraisal Team (PDAT)

In line with the agency's continuing efforts to capacitate its personnel on project development appraisal, some NROs established the PDAT to (a) conduct trainings on preparation of project proposals; (b) prepare samples or templates of projects proposals; (c) advise project proponents on institutional implementation; and (d) advise on financing options for proposed projects.

Trainings were also conducted for NRO personnel to enhance their skills in undertaking project appraisal of proposals and feasibility studies.

## Integrated and operational information system

Consistent with and supportive of NEDA's business processes to facilitate information sharing between and among units and offices, the agency operated and maintained an integrated and operational NEDA-wide information system, including quality management assistance system that includes the following:

- Management Information System
- Document Archiving System based on NCO requirements

- COA's Electronic New Government Accounting System (e-Ngas) and Electronic Budget Information Systems (eBudget)
- Strategic Performance
   Management System
- NEDA Pre-Employment Results Database System
- Disclosure Policy GuidelinesEnhancement and maintenance
- Enhancement and maintenance of the Public Investment Program Online
- Programs and Projects Information Exchange System
- NEDA Contract Price Escalation
   Database System
- Enhancement of the PIP Online (PIPOL) System
- Property and Supply Management Information System
- Human Resource Information
   System
- Integrated and Operational Information System

The Omnibus Office Memorandum on Strengthening the Internal Control System (ICS) of NEDA was issued in line with the need to strengthen NEDA's management control system and ensure the institutionalization of adequate and effective ICS throughout the agency's operating systems and support services operations. The following office circulars were issued to improve NEDA's systems and processes including productivity of personnel: (a) Amendment to the NEDA Full Flexi-time Policy and Policies and Guidelines on the Rendition and Payment of Overtime Services per Office Circular No. 07-2017; and (b) Amendment on the Revised Policy Guidelines and Procedures Governing Complaints and Grievances.

To ensure that all personal data and information collected are properly processed, the NEDA Data Privacy Guideline was finalized. The Disclosure Policy Guidelines of classified NEDA documents was also reviewed.

#### Information Technology (IT) solutions

NEDA procured various IT facilities that include software, hardware, tools, and supplies, to improve the organization's workflow and processes, as well as increase productivity and efficiency between and among staffs and offices.

To ensure efficient and seamless communication between the NCO



and NROs, the communication system was enhanced through the implementation of Digital Telephony in all NEDA Offices. Some NROs also installed Government Network (GovNet), as provided by the Department of Information and Communications Technology for better internet connection resulting to more efficient and faster data transfers and government-togovernment communications.

#### Upgrading, construction, and acquisition of physical assets

In 2017, a number of NROs were able to acquire land title, request for budget to construct buildings, and upgrade building facilities such as elevators and rainwater harvesting facility, among others.

#### ISO 9001-2015 certification of quality management system (QMS)

NEDA conducted a series of seminars, workshops, consultation, coaching, and capacity-building sessions to equip and guide the processors and implementing units in the full implementation, system review, and improvement process of the QMS. This is in continuation of the successful establishment and documentation of the ISO 9001:2015 Aligned QMS for the ICC Secretariat Appraisal and Facilitation of ICC Action Process at the NCO, which started in 2016.

To determine whether the objectives and requirements of the QMS were met and achieved, the Internal Quality Audit (IQA) was conducted. The NEDA Quality Management Structure also conducted its first Management Review to evaluate the continuing adequacy, suitability, and effectiveness of the QMS and accordingly act and decide on issues for its improvement.

One full cycle of the implementation of the ISO 9001-2015 Aligned QMS for the ICC Process was completed. The Certificate of Conduct of IQA and the approved minutes of the 2017 Management Review were posted on the NEDA Transparency Seal.

Among the consultation/coaching and capacity building sessions on IQA and QMS were:

- Training/Seminar-Workshop on 5S and Basic Workplace Housekeeping
- Focus Group Discussion on QMS Implementation in Preparation for ISO 9001:2015 Certification
- IQA Team Planning and Preparation of Checklist
- Seminar on IQA
- IQA Team Coaching
- Entry Conference for the Conduct of IQA

- Consultation Meeting of . Administrative Staff with QMS Technical Consultant
- Training on IQA Report Writing, Coaching on IQA Report Writing and Root Cause Analysis
- Coaching and Consultation • Sessions on RCA and Corrective Action
- Consultation Session on Addressing IQA Findings and Other Nonconformities
- Consultation Session on the preparation for Management Review
- QMS Awareness for IQA Team • and Other Process Owners
- Guided Management Review
- Consultation on the Preparation of MR and other relevant records in QMS
- Pre-Certification Assessment (onsite audit)

At the regional level, several NROs have already been awarded with ISO Certification while others continued with their compliance with ISO 9001:2015 and QMS. The NROs also conducted trainings on (a) application for ISO Certification 9001-2015, (b) Risk-Based Thinking in ISO 9001-2015-Understanding,

and (c) Implementing Requirements, Effective Risk-Based Internal Quality Audit of a QMS, among others.

#### Staffing

NEDA prioritized the filling of vacant positions across units and offices. As of December 31, 2017, a total of 1,144 out of 1,295 positions have been filled, equivalent to 88 percent of total number of positions. Of these, 501 out of 603 (83%) were from the NCO while 643 out of 692 (93%) were from the NROs.

#### **NEDA Bids and Awards Committee** (NBAC)

The NROs also reconstituted and designated the NBAC members, technical working group, secretariat, and observers in compliance with the provisions of the Government Procurement Reform Act (RA 9184). Special orders were issued on amendments on the duties and responsibilities of each subcommittee members.



## **STRATEGIC LINKAGES**

#### Results-Based Monitoring and Evaluation System (RBME) linked to socioeconomic statistical systems and institutional framework

To enhance the public sector's performance monitoring and accountability, the RBME System was strengthened through seminars on RBME for RLAs, LGUs, and RDC public sector representatives, among others. These discussed the RBME policy framework and development context, methodological foundations, and analytical tools including planning for results and evaluating performance.

#### Linkages with Stakeholders

NEDA continued to build strong partnerships with different stakeholders, recognizing the importance of building strong partnerships with multi-stakeholders in facilitating programming, project implementation, monitoring and evaluation, and development research to achieve inclusive growth through collaboration.

Strategic linkages were forged with regional, and local partners, agencies and institutions through:

- National Conference on Natural Capital Accounting (NCA) under the Phil-WAVES Project with the theme LGUs, academe, NGOs, civil society organizations, development partners, private sector and media
- Orientation on joint venture guidelines for GOCCs in Central Visayas
- projects at the local level
- 2018 and 2019 budgets of national government agencies
- **Oriental and Siguijor**
- respective proposed programs and projects in the agency investment programs and budget proposals
- 2030 Agenda on Sustainable Development
- local level
- formulation of the Davao City Infrastructure Master Plan, 2018-2045

"Accounting Nature; Capitalizing Partnerships in the Future" with participants from the national government,

• Workshop on the PPP of the InvestPh: PPPs for LGUs to increase awareness and provide wider understanding on PPP's services, possible funding sources for project preparation and the high potential of implementing PPP

• Investment Forums for CALABARZON Convergence Areas to facilitate identification of 1,319 priority projects on poverty alleviation, tourism development including IP community assistance for 45 LGUs and inclusion in the FY

• Training on the RPMES concepts, objectives, processes, forms and measurement tools for LGUs in Negros

• Forum on the Updating of the FY 2019 Annual Investment Program, which provided a venue for LGUs and congressional district representatives to consult with concerned RLAs on the possible inclusion of their • Regional and provincial workshops on strengthening the functions of the Local Development Councils in the MIMAROPA provinces to localize PDP 2017-2022, MIMAROPA RDP 2017-2022, AmBisyon Natin 2040, and

• Regional Inter-Agency Team Roll Out of Manual/Tools on Public Financial Management Reforms to LGUs in MIMAROPA to institutionalize and advocate LGU PFM Reform Roadmap and Implementation Strategy at the

• Davao City Infrastructure Development Plan and Capacity Building Project or the IM4Davao Project assisted by JICA and NEDA, with capacity-building for the Davao City Government and its partner-agencies on the



#### Regional Gender and Development Committee (RGADC)

NEDA provided inputs on various resolutions of agencies to enjoin data sources to produce and support the RGADC and promote and coordinate the generation of sex-disaggregated data (SDD) for policy formulation, development planning, and project monitoring purposes.

To capacitate data sources in establishing, collecting, using, and managing SDD, the RGADC also included SDD activities in its work program. Meanwhile, studies were also conducted by NROs to identify the gaps in gender statistics and address SDD requirements embodied in the RDPs.

#### Good Practice Award (GPA)

NEDA validated 12 entries in the 2017 GPA, including projects on health, irrigation, and environment, among others, a knowledge management initiative of NEDA. The GPA is a biennial search for outstanding implementing agencies that demonstrate best practices in achieving desired outcomes and in resolving recurrent issues during the program and project implementation.

#### **Philippine Tariff Finder (PTF)**

NEDA, through the Tariff Commission, updated the PTF which serves as a repository of pertinent tariff-related information. It also includes an e-manual on tariff classification and briefers on the tariff Nomenclature and Free Trade Areas.

### Partnerships through Resolutions, MOAs, and Guidelines

- Implementation Guidelines for the Establishment of the Project Facilitation, Monitoring, and Innovation Task Force through NEDA-DOF-DBM Joint Memorandum Circular 2017-02 approved by the ICC-CC and signed by the DBM, DOF, and NEDA
- Creation of Regional Research Development Innovation Committee to bridge the gap and challenges of regional socioeconomic development by ensuring researchers that innovations on other science and technology-based projects are relevant, responsive, and aligned to regional development thrusts;
- MOA between NRO VIII and Visayas State University on the conduct of the following impact evaluation studies through an agency-to-agency arrangement: (a) Agri-Pinoy Livestock Program (A-PLP) in Samar Island; and (b) Agrarian Reform Infrastructure Support Project, Phase III in Eastern Visayas



## COMMUNICATION AND STAKEHOLDER ENGAGEMENT

NEDA recognizes the important role of communication and advocacy in rallying support for and ensuring sustainability of its programs and initiatives. Hence, continuous and improved communication and stakeholder engagement activities were implemented and spearheaded by the Development Information Staff (DIS) on socioeconomic issues to create better public understanding and gain support in achieving inclusive growth and working towards the fulfillment of the country's long-term vision or *AmBisyon Natin* 2040. Guided by NEDA's Communication and Stakeholder Framework, NEDA intensified its communication efforts through the conduct of communication and stakeholder activities including social and mass media (e.g., infographics, videos, media and press releases, briefings, conferences, events, etc.) to raise awareness on current economic issues, government policies and projects, and other important socioeconomic development initiatives (e.g. tax reforms, infrastructure projects, rice tariffication, labor and employment, macroeconomic figures, etc.). It also continued to disseminate relevant publications and information, education, and communication (IEC) materials to its stakeholders that include government officials, NGOs, CSOs, media, academe, and the general public.

ANNUAL REPORT 2017





#### **MAJOR ACTIVITIES HELD**

- ASEAN-OECD Good Regulatory Practice Network (GPRN) press briefings
- PH-Japan Signing of Grant Agreement for Bangsamoro Projects
- Quarterly formal briefings and year-end briefings with the media
- Quarterly National IncomeAccounts Press Conference
- PIDS Development Policy
   Research Month Conference
- PSA National Statistics Month Opening Program
- Philippine Economic Society
   Conference
- PIDS Development Policy
   Research Month Conference
- AmBisyon Natin 2040 and PDP
   2017-2022-related activities
- Full Communication and
- Advocacy Committee (ComAd) meeting on PDP-*AmBisyon Natin* 2040 Communication Plan
- Roundtable discussions
  and interviews with news
  organizations such as ANC, CNN
  Philippines, Bloomberg TV, TV 5,
  Business World, and Rappler





#### Philippine Development Plan 2017-2022 Launch: Aksyon Para sa AmBisyon

In our journey to a *matatag*, *maginhawa*, *at panatag na buhay para sa lahat* by 2040, it is critical that the PDP 2017-2022 gets widespread multistakeholder support to ensure that succeeding administrations will build on its gains. Hence, NEDA implemented communication campaigns for both the *AmBisyon Natin* 2040 and the PDP through various events, activities, and (IEC) materials. These campaigns commenced through the launching of the PDP in June 2017 which was witnessed by more than a thousand stakeholders from the government, private sector, academe, civil society organizations, media, and development partners. The event also featured booths that showcased various government programs, activities, and projects. Executive Order No. 27

"Directing all Government Agencies and Instrumentalities, including local government units, to implement the Philippine Development Plan and Public Investment Program for the Period 2017-2022"

Nationwide events were also conducted in the form of roadshows, expos, summits, forums, and presentations. Major and ride-on events of partner agencies and organizations have reached at least 45,000 individuals from the national and local governments, academe, youth and students, non-government and civil society organizations, private sector, development partners, and media.















PDP-AMBISYON COMMUNICATION EFFORTS

At least 250 events and activities organized and/or participated in

At least 45,000 individuals reached

About 30 external requests/invites for NEDA resource speakers on PDP-AmBisyon

15 regions 104,000 Facebook page likes

engaged Facebook users

**305,000** YouTube video views **69,000** website sessions





#### PDP and Regional Development Plans (RDPs) Regional Roadshows

The PDP launch also signaled the start of campaigns for the RDPs, as spearheaded by the NROs. From July to August 2017, the 15 NROs conducted regional roadshows with the theme "Tayo na, abutin ang *AmBisyon Natin*" that launched the PDP together with their respective RDPs across the country.

NEDA's campaigns were also present in numerous regional and national radio and television channels. The NEDA Development Information Staff (DIS) also developed various online communication materials on the PDP and AmBisyon Natin 2040. Some of which include the *AmBisyon* Natin 2040 Facebook page (with 104,460 likes and engaged almost 1,000,000 Facebook users as of end of 2017); video materials on PDP and AmBisyon NEDA's YouTube channel (with 305,762 total views); and NEDA's website pages dedicated for PDP and AmBisyon (with 69,000 sessions for the same period). These numbers indicate high engagement and reach of online communication materials.

#### **Building Partnerships**

To widen the reach of its communication efforts, NEDA developed new multistakeholder partnerships while strengthening previously established ones. These partnerships allowed for deeper discussions and communication to institutionalize the PDP and AmBisvon Natin 2040 in other sectors outside the government. In fact, many of these agencies and organizations have aligned their plans with the goals of the PDP and AmBisyon and have since actively and continuously collaborated with NEDA in various activities.





The Philippine Federation of State Universities and Colleges Student Leaders pledged their support to the PDP and AmBisyon Natin 2040 during the National Student Regents' Summit 2017. The organization's statement of commitment, accompanied by action plans will be implemented in their respective universities or colleges and communities.



NEDA partnered with the De La Salle University School of Economics Student Government in conducting the AmBisyon 2017 Case Competition in June 2017.



Undersecretary Rosemarie G. Edillon discusses the PDP, National Spatial Strategy, and how to communicate the Plan with the Development Communication Coordinating Network (DevComNet) composed of more than 100 government information officers.



NEDA hosted the opening ceremony of the 28th National Statistics Month on October 2, 2017 with the theme "Facts and Figures for the Future: Statistics for Evidence-Based Decisions towards AmBisyon Natin 2040" in partnership with the Philippine Statistics Authority (PSA).

Internal capacity-building activities were also implemented for employees to become better advocates for PDP and AmBisyon Natin 2040. The whole NEDA community, including its attached agencies were involved in these advocacy campaigns - either as main organizers, partners, and resource persons.

The Communication and Advocacy Committee was also established, among others, to implement communication strategies to address NEDA's priority issues and concerns, starting with the PDP and AmBisyon Natin 2040.



Dr. Clarissa C. David of the University of the Philippines College of Mass Communication served as one of the resource speakers during NEDA's Speakers' Bureau and Media Training to equip speakers and presenters on how to communicate PDP and AmBisyon. She was *also the study team leader for the focused group discussions that* aimed to determine the aspirations of Filipinos, particularly the poor and marginalized, for self and for the country.

Members of NEDA's Communication and Advocacy Committee, chaired by Undersecretary Jose Miguel Dela Rosa and is composed of representatives from both NCO and NROs, convene in November 2017 to assess the PDP/Regional Development Plan Roadshows held from June to August of the same year.









#### Tunog ng Progreso: An Anthem of Progress

NEDA also explored alternative methods to maximize its efforts in promoting AmBisyon Natin 2040 and PDP 2017-2022. Thus, in September 2017, the DIS collaborated with creatives agency Dentsu Jayme Syfu to come up with a creative interpretation of the country's economic performance in recent years. The song entitled "Tunog ng Progreso," was created to promote better

understanding and appreciation of the amount of progress that the nation has achieved, with the intention to inspire everyone to unite for a better future.

Because of its innovative and creative execution, the song was featured in various print and online media. By the end of 2017, "Tunog ng Progreso" won the Silver Awards for Best in Creative Use of Data and Best in Audio Craft (Radio and Digital) at the

prestigious Kidlat Awards, an annual creative competition that celebrates and recognizes the country's best advertising work. The NEDA-DIS also started the production of the"Tunog *ng Progreso*" dance video featuring officials and personnel from the NCO and NROs, as well as sceneries across the country, in preparation for NEDA's 45th Anniversary celebration in 2018.



## ATTACHED AGENCIES

Apart from coordinating development initiatives to achieve inclusive growth across the entire government body, NEDA's six (6) attached agencies specializing in statistics, research, public-private partnerships, and tariff matters complemented NEDA's work.

#### Philippine Statistics Authority (PSA)

PSA, as the government's primary statistical agency, provided timely and accurate statistics which served as valuable inputs in the formulation of national development plans and programs, in the conduct of research, and in making vital business decisions of both the government and the private sectors.

In 2017 alone, the PSA disseminated 709 statistical products, including 476 publications in data files/electronic publications or book format. It also reached its 100 percent target in disseminating statistical products within the prescribed period or Advance Release Calendar. Moreover, the PSA disseminated and monitored 14 statistical resolutions and updated five (5) statistical classification systems.

As the central repository of documents on the civil status of individuals, a total of 19,595,430 applications for birth, death, marriage and certificates of no marriage and petitions decided were processed and released by the PSA through Helpline plus, e-Census, Census Serbilis Centers and other channels. This is higher than the 14,832,140 target for 2017 or an accomplishment rate of 132.1 percent. It also posted 98 percent in terms of the percentage of request for civil registry documents granted within the prescribed schedule.

#### Philippine Institute for Development Studies (PIDS)

As the Philippine government's primary socioeconomic think tank, PIDS completed several research studies on agriculture, fisheries and forestry, fiscal policy and budget management competition, trade and industry, disaster risk reduction and management, gender and development, health policy, infrastructure, transportation and communication, policy innovation, research and development, including the improvement and development of policy tools and statistics, among others. It also conducted monitoring and evaluation studies, as well as workshops to improve the conduct of these studies.

#### Philippine National Volunteer Services Coordinating Agency (PNVSCA)

The PNVSCA continued to take the lead in advocating volunteerism for nation-building and international cooperation. It facilitated and monitored the deployment of 549 local and foreign volunteers in development programs and projects in the country and assisted 270 local partner institutions, particularly in areas with high poverty incidence. The Agency also spearheaded the conduct of the annual Search for Outstanding Volunteers in 2017.

#### Philippine Statistical Research and Training Institute (PSRTI)

During the year, the PSRTI completed 12 research projects that were either published or presented in a recognized conference/convention or adopted for practical application. Moreover, it provided more than a thousand training hours to 969 personnel in the 46 (regular and customized) training courses it conducted on basic to advanced statistics, monitoring and evaluation, and national accounts.

To ensure utilization of research outputs, 100 percent of PSRTI's completed researches for the past three (3) years were published in a recognized journal or adopted for practical applications. All research projects in 2017 were also completed according to schedule.



#### **Tariff Commission (TC)**

As the principal and independent authority on tariff and trade remedy measures, the Tariff Commission prepared the following EOs signed by the President: (a) EO 20, s. 2017 prescribing the 2017-2020 most favored nation (MFN) tariff schedule of the Philippines; (b) EO 22 extending by one year, the duty-free incentive on importation of capital equipment, spare parts, and accessories by enterprises registered with the Board of Investments; (c) EO 21 implementing tariff commitments under the World Trade Organization (WTO)-Information Technology Agreement; and (d) EO 23 extending the effectivity of the MFN tariffs on certain agricultural products and implementing other Philippine commitments under the WTO Decision on Waiver Relating to Special Treatment for Rice of the Philippines. The Commission also issued 541 tariff classification rulings to provide trade assistance and facilitate domestic industries.

#### Public-Private Partnership (PPP) Center

The PPP Center drafted the following PPP Governing Boardapproved Policy Circulars to implement best practices and streamline the PPP processes in the country: (a) Policy Circular on Appointment of Priority Advisors for PPP Procurement; (b) Policy Circular on Managing Unsolicited Proposals; and (c) Policy Circular on Bid Parameters.

It also provided inputs to policy instruments related to the implementation of PPP projects as well as conducted events to increase awareness and provide a wider understanding on PPP services.

## **Consolidated Statement of Financial Performance**

For the Year Ended December 31, 2017 (In Philippine Peso)

> **Revenue:** Service and Business Income Shares, Grants, and Donations Miscellaneous Income **Total Revenue** Less Current Operating Expenses: Personal Services Maintenance and Other Operating Expenses Financial Expenses Non-Cash Expenses **Total Expenses** Surplus/ (Deficit) from Current Operations **Financial Assistance/Subsidy Net Financial Assistance/Subsidy Other Non-Operating Income** Sale of Assets Gains Losses Surplus/(Deficit) for the Period

1,309,194.45 2.359.718.67

531,603.18

4,200,516.30

772,131,411.16

480,683,689.48

6.415.00

69.190.769.79

1,322,012,285.43

(1,317,811,769.13)

1,578,850,507.02

1,578,850,507.02

270,948.95

56,240.98

(84,371.60)

261,281,556.22

39

## **Consolidated Statement of Financial Position**

As of December 31, 2017 (In Philippine Peso)

Assets		
Current Assets		
Cash and Cash Equivalents	66,896,981.39	
Receivables	348,191,200.81	
Inventories	10,047,379.67	
Other Current Assets	15,242,395.91	
Non-Current Assets		
Long-Term Investments	233,120.00	
Property, Plant, and Equipment (PPE)	1,342,921,220.56	
Intangible Assets	3,911,262.31	
Other Non-Current Assets	5,924,523.67	1,352,990,126.54
Total Assets		1,793,368,084.32
Liabilities		
Current Liabilities		
Financial Liabilities	89,355,035.53	
Inter-Agency Payables	13,790,990.55	
Intra-Agency Payables	9,030,214.30	
Trust Liabilities	62,094,028.27	
Deferred Credits/Unearned Income	394,878.54	
Other Payables	4,929,201.24	
	-	179,594,348.43
Non-Current Liabilities		
Trust Liabilities	2,655,101.05	
Other Payables	4,764,240.84	7,419,341.89
Total Liabilities		187,013,690.32
Net Assets/Equity		
Accumulated Surpluses/(Deficits)		1,606,354,394.00
Total Liabilities and Net Assets		1,793,368,084.32

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