

Republic of the Philippines
NATIONAL ECONOMIC AND DEVELOPMENT AUTHORITY

2022 ANNUAL REPORT

Stewarding the Transition from Recovery to Socioeconomic Transformation

ANNUAL REPORT 2022

Stewarding the Transition from Recovery to Socioeconomic Transformation

ABOUT THE COVER

The multiple arrows represent the Philippines' concerted effort to emerge and leave behind a challenging period, headed to greater heights.

These also symbolize NEDA's commitment to deliver high-quality public services under its mandate despite the challenges and constraints imposed by the pandemic.

Much like the logo of NEDA, these arrows show direction and action. The rising motion of the arrows also represents the joined front in which the institution drives onward and upward, solid, and united. Straight-lined and stalwart, the arrows show stability and steadiness. 2022 ANINUAL

2022 ANNUAL REPORT

Secretary's Message

In 2022, the country ushered in a period of new beginnings. With the gradual reopening of the economy, the Philippines trod the path toward full recovery from the COVID-19 pandemic, and the country welcomed the new administration of President Ferdinand 'Bongbong' R. Marcos, Jr. Immediately, the National Economic and Development Authority (NEDA) began working on the administration's priorities for the next six years, building on the strong foundations and gamechanging reforms passed in the last two decades.

During the previous year, NEDA played a leading role in coordinating efforts to guide the country's transition to recovery and facilitate profound social and economic transformations.

Notably, the agency spearheaded the formulation of the President's 8-Point Socioeconomic Agenda. The near-term priorities include the following actions:

- 1. Protect purchasing power and mitigate socioeconomic scarring by ensuring food security, reducing transportation and logistics costs, and lowering energy expenses for households;
- 2. Reduce vulnerability and long-term adverse effects of the COVID-19 pandemic by addressing health concerns, strengthening social protections, and tackling learning losses; and
- 3. Ensure sound macroeconomic fundamentals by enhancing bureaucratic efficiency, implementing robust fiscal management practices, and fostering a resilient and innovative financial sector.



The medium-term agenda, on the other hand, covers the priorities aimed at addressing the most binding constraints to the growth and development of the Philippine economy:

- 4. Create more job opportunities by promoting trade and investments, improving infrastructure, and attaining energy security;
- Create high-quality jobs by enhancing employability, promoting research and development, fostering innovation, and strengthening the digital economy;
- 6. Create green jobs by pursuing a green economy and establishing livable and sustainable communities;
- 7. Uphold public order, safety, peace, and security; and
- 8. Ensure a fair and competitive environment by strengthening market competition and reducing barriers to entry and entrepreneurship.

Following President Marcos' directives in his first State of the Nation Address (SONA), NEDA led the formulation of the Philippine Development Plan (PDP) 2023-2028, which serves as the country's medium-term development blueprint. The government, private sector, academe, and development community collaborated in a whole-of-government and whole-of-society approach to formulate the PDP.

Anchored to the *AmBisyon Natin* 2040, the country's long-term vision, the Plan aligns with the 8-Point Socioeconomic Agenda. It was approved by the NEDA Board on December 16, 2022, and subsequently adopted through Executive Order (EO) No. 14, s. 2023 issued by the President on January 27, 2023. The EO mandates all government agencies, instrumentalities, and local government units (LGU) to align their programs, projects, and policies with the Plan.

Recognizing the unique circumstances and requirements of each region, all 15 Regional Development Councils (RDC) were tasked with formulating their respective Regional Development Plans (RDP).

NEDA facilitated measures intended to implement economic liberalization reforms to accelerate economic recovery and achieve the objectives outlined in the PDP. These measures included issuing the amended laws' implementing rules and regulations (IRR) for the Public Service Act, the Foreign Investments Act, and the Retail Trade Liberalization Act.

Complementing the measures were the ratification of the Regional Comprehensive Economic Partnership (RCEP) on November 28, 2022, the issuance of the amended guidelines to the Build-Operate-Transfer (BOT) Law, and initiatives to roll out the country's innovation policy through the establishment of the National Innovation Council (NIC) and the adoption of the National Innovation Agenda (NIA). All these measures aim to create a favorable regulatory, trade, investment, and innovation climate that stimulates investor interest and expansion, generates high-quality job opportunities, fosters competition leading to lower prices and improved product quality, and nurtures a dynamic innovation ecosystem. Despite the challenges faced in 2022, such as inflation averaging 5.8 percent due to supply-chain disruptions caused by geopolitical conflicts and domestic issues, the country achieved significant progress overall. Income and employment indicators demonstrated a strong performance, with the gross domestic product (GDP) growing by 7.6 percent for the whole year, surpassing the annual target range of 6.5 percent to 7.5 percent. This expansion was fueled by robust consumption growth on the demand side and the reopening of the services sector on the supply side. Moreover, the unemployment rate fell to 5.4 percent from 7.8 percent in 2021, and the underemployment rate decreased to 14.2 percent from 15.9 percent during the same reference periods.

As the country continues its steady progress toward achieving its socioeconomic goals, the aim is to sustain the momentum of high growth while ensuring the inclusivity of such growth by creating more resilient jobs of higher quality.

The road ahead is challenging yet indeed promising. I invite you to peruse NEDA's 2022 report, which provides details of the agency's contributions and initiatives within our country's journey towards a *matatag, maginhawa, at panatag na buhay* for all Filipinos.

Arsenio M. Balisacan, PhD Secretary

Table of Contents

SECRETARY'S MESSAGE

ABOUT NEDA

Vision, Mission, and Core Values **02**

NEDA Board **03**

NEDA Organizational Structure **05**

NEDA Officials 06

2022 NEDA AT A GLANCE

FEATURE STORIES

Mapping the Path to Turn Aspirations into Reality: The Philippine Development Plan 2023-2028 **10**

Building the Future: The Philippines' Innovative Pathway 24

Reinvigorating Public-Private Partnerships, Ramping Up the Infrastructure Drive: The Revised BOT Law IRR **34**

2021 Official Development Assistance (ODA) Portfolio Review Report: Strengthening Economic Resilience through ODA Amid the COVID-19 Pandemic **42**

> From Recovery to Socioeconomic Transformation: Ushering a Seamless Transition in NEDA Leadership **50**

Steering PH towards the Global Economy through Economic Liberalization 56

MAJOR PROGRAMS

Socioeconomic Policy and Planning 14

National Investment Programming 26

National Development Monitoring and Evaluation Program **36**

SUPPORT PROGRAMS

Institution Building 44

Strategic Linkages 52

NEDA Attached Agencies 58

OTHERS

Consolidated Statement of Financial Position and Performance 63

Directory of Officials **65**

About NEDA



The National Economic and Development Authority (NEDA) is the country's premier socioeconomic planning body, highly regarded as the authority in macroeconomic forecasting, policy analysis, and research. It provides high-level advice to policymakers in the Congress and the Executive Branch.

The key responsibilities of NEDA include:

- 1. Coordinate the formulation of policies, plans, and programs to efficiently set the broad parameters for national and sub-national (area-wide, regional, and local development);
- 2. Review, evaluate, and monitor infrastructure projects identified under the Comprehensive and Integrated Infrastructure Program-consistent with the government's thrust of increasing investment spending for the growing demand on quality infrastructure facilities; and
- 3. Undertake short-term policy reviews to provide critical analyses of development issues and policy alternatives to decision-makers.



VISION

NEDA envisions a country where public and private sectors perform their respective roles efficiently, such that people have equal access to opportunities, resulting in inclusive development and zero poverty.



MISSION

NEDA's mission is to formulate continuing, coordinated, and fully integrated socioeconomic policies, plans, and programs.

CORE VALUES

NEDA's core values are Integrity, Professionalism, and Excellence.

NEDA Board

(as of June 16, 2023)

The NEDA Board ExCom is composed of the President as the Chairperson, the Secretary of NEDA as Vice-Chairperson, and Department Secretaries as members.

Assisting the NEDA Board are seven Cabinet-level inter-agency committees, in which the NEDA Chief sits as co-chair:

- **Development Budget Coordination Committee** Recommends the level of annual government expenditure and the ceiling of spending for programs, as well as debt service.
- **Committee on Infrastructure** Provides recommendations on infrastructure projects, including highways, airports, seaports, railways, power generation, telecommunications, and disaster mitigation projects, among others.
- **Investment Coordination Committee** Evaluates the fiscal, monetary, and balance of payments implications of major national projects and recommends the timetable of project implementation. It also advises the president on matters related to domestic and foreign borrowings.
- **Social Development Committee** Advises on matters concerning social development, including education, manpower, health and nutrition, population and family planning, housing, human settlements, and the delivery of other social services.
- **Committee on Tariff and Related Matters** Advises on tariff and related matters and its effects on the country of various international developments.
- **Regional Development Committee** Formulates and monitors the implementation of policies that reduce regional growth disparities, and promote rational allocation of resources among regions.
- National Land Use Committee Advises on matters on land use and physical planning, as well as resolve land use policy conflicts among agencies.

Under EO No. 230, s. 1987 (Reorganizing NEDA), the President may revise the membership of the NEDA Board whenever necessary through an administrative or memorandum order for the Board to effectively perform its functions. Pursuant to said EO and to streamline the decision-making process in the bureaucracy, including the NEDA Board and the Investment Coordination Committee (ICC), the President issued Administrative Order (AO) 8, s. 2017 reconstituting the NEDA Board, reactivating and reorganizing the NEDA Board Executive Committee (ExCom), and reconstituting the ICC.

As stated in the said AO, the NEDA Board ExCom shall have the following powers and functions:

- Provide policy direction and resolve policy issues involving a number of agencies or a specific socioeconomic sector, without the need to convene the entire NEDA Board in accordance with existing laws, rules, and regulations;
- Approve development plans and programs consistent with the policies set by the President of the Philippines; and
- Confirm ICC-approved projects classified as extremely urgent by the ICC.

NEDA Board Structure

Pursuant to Republic Act No. 11201, the Secretary of the Department of Human Settlements and Urban Development was added as a member of the NEDA Board. Further, Section 34, Article VII of RA 11054 (Organic Law for the Bangsamoro Autonomous Region in Muslim Mindanao) provides that the Bangsamoro Chief Minister shall be an ex-officio member of the NEDA Board on matters concerning the Bangsamoro Autonomous Region.

As such, the NEDA Board is composed of the following:

	Executive	Committee		
Chairperson				
Ferdinand R. Marcos, Jr.				
President of the Philippines				
	Vice-Cha	irperson		
		. Balisacan		
		etary DA		
Members				
Lucas P. Bersamin <i>Executive Secretary</i> Office of the President (OP)	Amenah F. Pangandaman Secretary Department of Budget and Management (DBM)	Raphael P.M. Lotilla Secretary Department of Energy (DOE)	Benjamin E. Diokno Secretary Department of Finance (DOF)	
Jose Rizalino L. Acuzar Secretary Department of Human Settlements and Urban Development (DHSUD)	Manuel M. Bonoan Secretary Department of Public Works and Highways (DPWH)	Alfredo E. Pascual Secretary Department of Trade and Industry (DTI)	Jaime J. Bautista Secretary Department of Transportation (DOTr)	
	Maria Belen S. Acosta Chairperson Mindanao Development Authority (MinDA)	Francisco G. Dakila, Jr. Deputy Governor Bangko Sentral ng Pilipinas (BSP)		
Cabinet-Level Inter-Agency Committees				
	 Development Budget Coord Committee on Infrastructure Investment Coordination of Social Development Committee on Tariff and F Regional Development Coord National Land Use Committee Committe	Committee (ICC) nittee (SDC) Related Matters (CTRM) mmittee (RDCOM)		

NEDA Organizational Structure





POLICY AND PLANNING GROUP

OFFICE OF THE SECRETARY



Jonathan L. Uy Assistant Secretary Roderick M. Planta Assistant Secretary Florante G. Igtiben OIC - Assistant Secretary Carlos Bernardo O. Abad Santos Undersecretary

Joseph J. Capuno Undersecretary Ma. Monica P. Pagunsan, CESO III OIC - Undersecretary

INVESTMENT PROGRAMMING GROUP

CORPORATE AFFAIRS GROUP

REGIONAL DEVELOPMENT GROUP

Greg L. Pineda Assistant Secretary

97.8% (452 of 462) of NEDA policy recommendations adopted

96.5%

(662 of 686) of requests for policy recommendations granted

98% (99 of 101)

of requests for monitoring and evaluation information granted

2022 at a Glance



PHP41.8 billion

total investment requirements of NEDA Board approved projects

USD 32.2 billion

total amount of active official development assistance (ODA) under the 2021 ODA Portfolio Review

> projects approved by the Investment Coordination Committee

MAPPING THE PATH TO TURN ASPIRATIONS INTO REALITY: THE PHILIPPINE DEVELOPMENT PLAN 2023-2028

IT STARTS WITH A DREAM

"By 2040, what do you want to have? What do you want to do? What do you want to be?"

In 2015, NEDA posed a question to Filipinos from all sectors and synthesized their varied aspirations into a collective national long-term vision—our *AmBisyon Natin* 2040.

"By 2040, Filipinos enjoy a strongly rooted, comfortable, and secure life. We will all enjoy a stable and comfortable lifestyle, secure in the knowledge that we have enough for our daily needs and unexpected expenses, that we can plan and prepare for our own and our children's future. Our family lives together in a place of our own, and we have the freedom to go where we desire, protected and enabled by a clean, efficient, and fair government."

While the future may hold promise, the reality for many Filipino families is far from idyllic. Some endure the arduous journey of crossing mountains and rivers on foot just to acquire basic necessities. Others experience the heartbreak of being separated from their children for months or even years, as parents work overseas to support their family's financial needs. For these families, the vision of a better future remains nothing more than an elusive dream.

To realize this dream, we need a plan—a series of four medium-term development plans anchored on the *AmBisyon Natin* 2040 that will span four different administrations—the Philippine Development Plans.

THE LESSONS WE HAVE LEARNED: PDP 2017-2022

The first of these Plans was adopted for the period of 2017-2022. Over the course of six years, we came to understand the limits and challenges to government intervention and the potential for unforeseen circumstances, such as the COVID-19 pandemic, to impede social and economic progress.

From this experience, we understood the importance of adopting a whole-of-society and whole-of-government approach to development. We recognized the need to transform our society into one that is prosperous, inclusive, and resilient, and we applied this approach to the next PDP.

A PLAN WRITTEN FOR FILIPINOS, BY FILIPINOS

Our country's development plan is ready before the start of the President's first full year in office. The timely completion of the Plan gives the government a huge head start in executing policies and programs, as the various government agencies now have a clear strategy.

The PDP 2023-2028 is the result of a systematic, highly consultative, and collaborative process. Since President Ferdinand R. Marcos, Jr. took office, the Planning Committees have spearheaded numerous nationwide consultations using both onsite and online platforms to solicit ideas from various stakeholders and sectors.

NEDA conducted a series of forum and listening sessions with representatives from the youth, private, and public sectors.

NEDA brought together experts and representatives from various government agencies, the private sector, academe, youth, local planners, legislative staff, and development partners to collaborate in formulating the Plan. The first-ever PDP Advisory Committee—comprised of highly distinguished members from the private sector, academe, and development partners—was created to provide high-level policy advice and multi-sectoral insights in formulating a development plan aimed at effecting economic transformation, restoring the economy to a high-growth path, reinvigorating job creation, and accelerating poverty reduction.

PHILIPPINES TRANSFORMED: PDP 2023-2028

The future that we desire demands economic and social transformation in the medium term. A transformation of that scale warrants a comprehensive and actionable plan.

To monitor the progress of the PDP implementation, targets for headline indicators were established. The approved PDP has set the following end-of-plan targets:



The NEDA Board, led by the President, approved the PDP 2023-2028 on December 16, 2022. On January 27, 2023, the President issued Executive Order No. 14, s. 2023, formally adopting the Plan. It was officially launched and publicly presented to the President on January 30, 2023.

Now that the PDP 2023-2028 has been approved, NEDA will vigilantly monitor its rollout and coordinate with government agencies in ensuring that challenges to its efficient and effective implementation are addressed. NEDA will continue to encourage everyone to read the PDP and find ways to contribute to the effort of achieving economic and social transformation for a prosperous, inclusive, and resilient society.





The PDP 2023-2028 is a plan for deep economic and social transformation to reinvigorate job creation and accelerate poverty reduction by steering the economy back on a high-growth path. This growth must be inclusive, building an environment that provides equal opportunities to all Filipinos, and equipping them with skills to participate fully in an innovative and globally competitive economy.



Scan the QR Code to download the full version of PDP 2023-2028

bit.ly/pdpdownload

THE PDP 2023-2028



Part I: Introduction



Part II: Develop and Protect Capabilities of Individuals and Families



Part III: Transform Production Sectors to Generate More Quality Jobs and Competitive Products



Part IV: Enabling Environment



Part V: Plan Implementation, Monitoring, and Evaluation





Socioeconomic Policy and Planning

With a sense of urgency, NEDA assumed its role as the country's steward for socioeconomic and development planning to provide a roadmap for the country's return to its high-growth trajectory, reinvigorate job creation, and accelerate poverty reduction. From the two challenging years, NEDA drew valuable lessons and formulated a Plan for Economic and Social Transformation.

First, maintaining robust macroeconomic fundamentals is key to a more rapid recovery and to preventing deep socioeconomic scars. Second, the vitality of our economy is only as good as the country's health and educational system. Lastly, a whole-of-government and whole-of-society approach is fundamental to policy effectiveness. The Plan builds on tried-and-tested strategies and hard-won reforms while remaining mindful of emerging global and regional trends.

Armed with new vistas, NEDA continued to provide policy advisory services and assistance to the President, the Cabinet, the legislature, and various government entities and instrumentalities on socioeconomic development matters in 2022. These included short-term policy reviews and studies that provide critical analyses on development issues and policy alternatives to decision-makers. It also provided technical and secretariat support services to the NEDA Board and its various committees and inter-agency bodies.





socioeconomic plans prepared, updated, and submitted to the NEDA Board, RDCom, NLUC, RDCs, and NEDA Secretary

broadcasting and television stations

(PD 1362)



economic reports prepared for the release of official statistics for each reference period



AVERAGE CLIENT SATISFACTION RATINGS FOR THE SECRETARIAT SERVICES PROVIDED



the Philippines processed



Secretary Balisacan, together with other economic managers, discusses the Philippines' economic outlook in Singapore and New York during the Philippine Economic Briefing.



Secretary Balisacan addresses the Philippine House Committee of Appropriations during the FY 2023 Proposed Budget Briefing.



NEDA spearheads various meetings with the PDP Advisory Committee and Planning Committee.



Secretary Balisacan underscores government reforms to attract foreign investment at the US-ASEAN Business Council meeting held on October 27, 2022.



Secretary Balisacan presents the Philippine Economic Performance for Q2 2022.



NEDA holds the first-ever PH SDG Summit on November 22-23, to raise awareness, discuss challenges, and find synergies to accelerate SDG achievement in the Philippines.



NEDA leads the SDC National-Regional Consultative Meeting for the chapters on social development of the PDP 2023-2028.



NEDA spearheads the formulation of the NIASD on December 12-13, to establish a new innovation roadmap for the country.

•••



NEDA visits Bulacan green facilities on April 22, 2022, to conclude the 2022 Earth Day celebration week-long celebration.





NEDA published the Philippine Action Plan for Sustainable Consumption and Production (PAP4SCP) and the Roadmap to Institutionalize Natural Capital Accounting (NCA) in the Philippines. The PAP4SCP and NCA Roadmap support the implementation of the PDP 2023-2028, particularly on accelerating climate action and strengthening disaster resilience.

POLICY RECOMMENDATIONS PREPARED BY NEDA



AGRICULTURE

- Assessment of policies and issues on the supply of sugar in the Philippines
- Implications of RCEP on the Agriculture Sector
- Senate Bill (SB) no. 2494 and House Bill (HB) no. 6134 on the Agriculture, Fisheries, and Rural Development Financing Enhancement Act
- Voluntary Guidelines on Gender Equality and Women and Girl's Empowerment in the Context of Food Security and Nutrition
- SBs 630 and 845 on Agricultural Education System
- SB 395 on Barangay Food Security
- Draft substitute bill on the Condonation of Unpaid Amortizations, Interests, Penalties, or Surcharges on Loans Secured under the Comprehensive Agrarian Reform Program
- HBs 1008, 1212, 1880, 2230, 666, and 1298 on Strengthening the Philippine Crop Insurance Corporation
- Farm-to-Market Road Development Program (FMRDP) Strategic Plan 2021-2030
- Proposed EO directing the National Food Authority to maintain optimal buffer stocks of rice and the rice subsidy component



ENVIRONMENT AND NATURAL RESOURCES

• HBs 9206, 9235, 9327, 9329, and 9236 on the proposed legislation of five protected landscapes (i.e., Mt. Arayat, Mt. Pulag, Tirad Pass, Banao, and Naga-Kabasalan) as part of the National Integrated Protected Areas System (NIPAS)

- SB 2325 and HB 10696 or an Act Institutionalizing the Extended Producer Responsibility on Plastic Packaging Waste, amending RA 9003 or the Ecological Solid Waste Management Act of 2000
- HBs 73 and 2604 on Institutionalizing Philippine Ecosystem and Natural Capital Accounting System (PENCAS)
- HBs 3136, 4496, and 3306 on the Integrated Coastal Management (ICM) and National Coastal Greenbelt Program
- HBs 2596 and 3707 on Specific Forest Limits
- House Resolutions (HR) nos. 399 and 418 for climate justice, strengthened implementation of climate change and environmental sustainability laws in the country, and for developed countries on their commitments
- HB 9328 on the Legislation of Sicogon Island Wildlife Sanctuary
- HB 1272 on the Green Public Procurement (GPP) Act
- Draft Guidelines on the Watershed Approach to Integrated Land Use Planning (WILUP)
- HB 9488 on the proposed legislation of Tugbo Natural Biotic Area



- Philippines' revised Individual Action Plan (IAP) under the Enhanced APEC Agenda for Structural Reform
- SB 2490/HB 9088 An Act Strengthening the Office of the Government Corporate Counsel (OGCC) by Rationalizing and Further Professionalizing its Organization, Upgrading Positions, and Appropriating Funds
- Proposed EO reorganizing the existing Cabinet Cluster System
- Draft IRR to EO 170 Adoption of Digital Payments for Government Disbursements and Collections
- Inputs on HB 4673 / SB 1306 Postponing the Barangay and SK Elections

- HB 4209 Mandating the NEDA Secretary to appear annually before Congress to report on the status of how the Philippines fares in achieving the Sustainable Development Goals (SDG) & HB 5092 – Creating the SDG Council of the Philippines, defining its powers and functions, and appropriating funds therefor
- Proposed Indicators for Monitoring Asia-Pacific Economic Cooperation Collective Progress on Enhanced APEC Agenda for Structural Reform (EAASR) Individual Action Plan (IAP)
- NEDA Response to the CHR Situation Reports on the Human Rights Concerns of Women
- Developing an AI Governance Framework for the Philippines: A Report of Preliminary Stakeholder Consultations and Review of the Literature
- Draft ASEAN Handbook on Good Regulatory Practice (GRP)



INFRASTRUCTURE

- SB 1382 and HB 10213 or an Act Providing for the Development of the Electric Vehicle Industry
- Second version of the draft Amended Build-Operate-Transfer Law IRR
- RA 11697 on the Electric Vehicle Industry Development Act (EVIDA) IRR
- HB 7808 and SB 2247 or the Act Further amending RA 4566, as amended, otherwise known as the Contractor's License Law
- Unified Resource Allocation Framework (URAF)-WSS
- HBs on the Creation of the Department of Water Resources (DWR)
- HBs 735 and 2468 or an Act providing for the full and effective implementation and enforcement of International Maritime Instruments
- HBs 1181, 1975, and 4585 on an Act Adopting a 30-Year National Infrastructure Program
- Proposed HBs on Housing Digital Connectivity Act and National Housing Authority Act
- Several HBs on the creation/modification of the following:

- > Airports HBs 1346, 1522, and 2234 on General Santos International Airport Authority and Aklan Airport Authority, and Philippine Airports Corporation
- Railways HBs 1463 and 2762 on Mindanao Railways Corporation and Central Luzon Railways Corporation
- Ports HBs 291 and 4596 on Bacolod City Ports Authority and Zamboanga Ports Authority
- HB 1400 or the Act Separating the Regulatory and Commercial Functions of the Philippine Ports Authority
- HB 831 or the Act Creating the Metro Railways Transit Regulatory Board
- Draft EO Reconstituting and Strengthening the National Water Resources Board (NWRB) as the National Water Resources Management Council (NWRMC)



MACROECONOMY AND FINANCE

- HB 10568 on the Increasing the Discount Rate and Exempting from Value-Added Tax (VAT) the Monthly Electric and Water Consumption of Senior Citizens
- Impact analysis and comments on the Proposed Petition for the Fare Increase of Public Utility Jeepneys (PUJ) and Transport Network Vehicle Service
- National Strategy on Financial Inclusion (NSFI) 2022-2028
- Integrated Investment Statistics Framework and Glossary of Harmonized Investment-Related Terms
- SB 2488 and HB 6788 or an Act Affording More Protection to Consumers of Financial Products and Services
- SB 2365 and HB 8818 or an Act Amending Multiple Sections of RA 3491, as amended, otherwise known as the Philippine Deposit Insurance Corporation's charter and other purposes
- Proposal to remove the 12 percent VAT on Electricity Generation Charge
- HB 7425 and SB 250 or an Act Imposing VAT on Digital Transactions in the Philippines, amending sections of the National Internal Revenue Code of 1997
- HB 9652 and SB No. 2520 or An Act Exempting Income Taxation for the Honoraria, allowances, and Other Financial Benefits of Persons Rendering Service During an Election Period

- Analysis and comments on the Proposed Public Utility Bus Fare Hike
- HB 1525 or the MSME Calamity Protection Act of 2022
- SB 250 or "An Act Imposing Value-Added Tax on Digital Transactions in the Philippines, amending for the Purpose Sections 105, 108, 109, 113, 114 and 236 and Adding a New Section 105-A of the National Internal Revenue Code of 1997, as amended"
- Position paper on the Guide Bill
- Proposed Senate Resolution Nos. 225, 227, and 229 on Economic vs Social Costs of POGOs
- HB 1855 or the Tax Reform Act for the Masses and the Middle Class (TRAMM)
- Analysis on the Risk of Recent Economic Development in the Rest of the World and Its Implications for the Philippines
- HBs 20, 1680, 4651, and 5156 or measures seeking to establish a Revised National Apprenticeship Program



REGIONAL DEVELOPMENT

- Joint position paper on various bills creating Special Economic Zones (SEZ)
- Guidelines on the Local Government Support Fund Growth Equity Fund (LGSF-GEF)
- Bangsamoro Transition Authority (BTA) Parliament Bill No. 53 (Bangsamoro Sustainable Development Board Act of 2020)
- HB 8930 or an Act Creating the Metropolitan Development Authority
- SB 2420 and HB 9925, or the Marawi Siege Victims Compensation Act
- Draft EO on the Creation of the National Steering Committee on Youth, Peace, and Security (NSC-YPS)
- HB 9488 or the Tugbo Natural Biotic Area Act
- HB 8111 or the Bulacan State Agricultural University
- HB 8188 or the University of Ilocos Philippines
- HB 6866 or An Act Dividing Barangay Muzon into four Barangays (Muzon Proper, Muzon East, Muzon West, and Muzon South)

- Second and Third draft of the Regional Disaster Risk Reduction and Management (DRRM) Plan Guidebook
- HB 9215 on the Creation of the Metropolitan Baguio City, La Trinidad, Itogon, Sablan, Tuba and Tublay Development Authority
- HBs 119, 330, and 1446 on the Creation of the Negros Island Region (NIR)
- Various HBs on the Creation of Development Authorities: Mega Cebu, Metro Cebu, Metro Bataan, Lingayen Gulf, West Philippine Sea, Eastern Visayas, Regional Investment and Infrastructure Coordinating Hub (RICH) of Central Luzon
- HBs 24 and 292 or the Leyte Ecological Industrial Act and the Bacolod SEZ Act
- HB 3267 or an Act Establishing the Cordillera Autonomous Region



- Formulation of the draft Pandemic Response Playbook
- NEDA's position on the DHSUD's proposed price ceiling adjustment for economic housing
- Draft Joint Memorandum Circular on the Guidelines for the Formulation of the National Poverty Reduction Plan (NPRP)
- Comments of HR 202
- HBs 7569, 7851, and 9298 or the Measures Seeking to Establish a Minimum Wage for Nurses in the Private Sector;
- HR 2210 and 2309 on the implementation of the "No Vaccine, No Work" policy in private establishments and government agencies
- SBs 126, 133, 160, 259, 570, 1267, 2243, and 9459 or measures increasing the social pension
- Substitute Bill on Establishing Welfare Homes for People Experiencing Homelessness and Destitution and HB 10644 or the Ayuda sa Bakuna Act
- SB 643 and HB 9458 or An Act Granting Night Shift Differential Pay to Government Employees
- SB 2421 and HB 10701 or the Public Health Emergency Benefits and Allowances for Health Care Workers

- EO on Institutionalizing Go Lokal Policy in Government Procurement System
- SB 1834 and HB 6926 or the Philippine Digital Workforce Competitiveness Act
- HB 976 or the Philippine Entrepreneurs Academy Act
- SB 180 and 675 on the Young Farmers and Fisherfolk Challenge (YFFC) and the Status Unemployment and Underemployment
- SB 11 and 251 on Education Roadmap and Infrastructure Plan for State Universities and Colleges
- Statistical Impact of the Cancellation of Classes due to Typhoons and its Effect on the Country's Overall Human Development Index (HDl)
- SB 150 or the ARAL Program Act; and updated estimates of education losses due to school closures
- HBs 928 and 1723 on the E-GASTPE, and HB 2188 on Suspending the implementation of the use of mother tongue as the medium of instructions for Kindergarten to Grade 3
- HBs 498, 998, 1940, 2480, and 3386 or the Assistance to Individuals in Crisis Situation (AICS) Program
- SBs 45, 136, 945 on the Protection of Freelancers; and 1275 on the Delivery Platform Riders Protection Act of 2022
- RA 11861 on the Expanded Solo Parents Welfare Act IRR
- HBs 409, 1328, 1449, 1815, 2513, 2848, and 3433 on social services
- SB 230 on the Medical Cannabis Compassionate Access Act
- SBs 363, 6, 508, 694, and 736 on the Enterprise-based Education and Training Employment Act;
- Technical Education Training and Certification Act of 2022; National Institute of Science and Mathematics Education Development Act of 2022; Forensic Science Institute Act; and Free Health Card for all State Universities and Colleges Personnel Act
- HBs 652, 996, 65, and 4868 on the Meister School Act and National Academy for Technical and Vocational Skills (NATVS) System Act, and Philippine Education Roadmap
- SB 42, 96, 338, and 359 on Magna Carta for Workers in the Informal Economy



TRADE, SERVICES, AND INDUSTRY

- RA 11595 or the RTLA IRR
- Joint Memorandum Circular on Coco shells
- Comments on Indo-pacific Economic Framework
- Comments on the draft Trade in Services Schedule of Commitments under the ASEAN Australia New Zealand Free Trade Area (AANZFTA) Upgrade Negotiations
- Draft EDC Resolution No. 01, S. 2022 on the Pushing for 100 Percent Foreign Participation in the Generation of Electricity from Renewable and Inexhaustible
- Draft RA 11647 or the Amended Foreign Investments Act of 1991
- India's Proposed Initiatives to Establish ASEAN-India Comprehensive Strategic Partnership Document
- Position on RCEP
- Draft Philippine Export Development Plan (PEDP)
- HB 491 or an Act Strengthening the Philippine Footwear, Leather Goods and Tannery Industries, Providing Incentives and Funds Therefore, and for Other Purposes
- HB 2112 or an Act Institutionalizing the Poverty Reduction through Social Entrepreneurship (Present) Program and Promoting Social Enterprises with the Poor as Primary Stakeholders

SUSTAINING GROWTH IN THE LONG TERM, BUILDING THE FUTURE: THE PHILIPPINES' INNOVATIVE PATHWAY



Recognizing that technological change is needed to sustain growth and improve quality of life in the long term, the Philippines has embarked on a transformative journey towards building a future based on innovation. The year 2022 witnessed significant milestones, including the establishment of the National Innovation Council (NIC), the approval of the National Innovation Agenda (NIA), the implementation of innovation grants, and the inaugural celebration of National Innovation Day. These accomplishments highlight the government's commitment to fostering a culture of innovation and driving positive change across various sectors. The NIC convened three pivotal meetings throughout 2022, signaling the initial steps in implementing the Philippine Innovation Act (RA 11293). These meetings produced significant results, such as the creation of the NIC Executive Technical Board, the endorsement of the NIA, and the adoption of the Filipinnovation branding.

On July 1, 2022, the NIC Resolution No. 03 solidified the government's innovation policy direction with the NIA's approval. This transformative roadmap sets the course for the next ten years, aligning with the medium-term targets of the PDP 2023-2028 and the visionary *AmBisyon Natin* 2040 of a *matatag*, *maginhawa*, *at panatag na buhay para sa lahat*.

The innovation framework for the next decade outlines four overarching long-term goals. These goals aim to foster a proactive, smart, and innovative population, build a competitive and resilient economy, establish collaborative and reliable institutions, and ensure an efficient, clean, and sustainable environment.

The NIA has identified ten priority areas, namely: (a) learning and education, (b) health, (c) food and agribusiness, (d) finance, (e) trade, (f) transportation and logistics, (g) public





administration, (h) security and defense, (i) energy, and (j) blue economy and water. Additionally, to foster innovation, five Innovation Enablers were identified: Innovation Governance, Innovation Policy, Innovation Infrastructure, Innovation Financing, and Innovation Culture.

With the enactment of Section 21 of the Philippine Innovation Act, an Innovation Fund has been established to support entrepreneurs and enterprises that are dedicated to developing innovative solutions for the most vulnerable communities.

In 2022, NEDA received PHP200 million from the FY 2021 General Appropriations Act (GAA) to provide innovation grants. The response to the call for proposals was remarkable, with 451 project proposals requesting a total of PHP3.95 billion in funding. Out of these, 19 projects were approved for funding and implementation, with a strong emphasis on boosting innovation in micro, small, medium-sized enterprises and (MSME), establishing innovation centers, promoting grassroots innovation, and supporting prototyping initiatives.

On April 21, 2022, a milestone was reached as the first-ever National Innovation Day was held to commemorate the importance of innovation and showcase Filipino creativity. The NEDA Secretary and NIC Vice-Chair Karl Kendrick T. Chua emphasized the role of innovation in the country's structural transformation and transition to high-income country status and highlighted multi-sectoral coordination as key to the growth of a strong innovation culture in the Philippines.

Despite being conducted online via Zoom, the event garnered more than 650 participants, and the video was viewed over 30,000 times on social media pages. The celebration, with the _____ theme "Filipinnovation: Unlocked," highlighted innovations in the ten priority areas of the NIA. The NEDA Innovation Staff organized ten breakout sessions, each focusing on a specific priority area, and -invited-esteemed- innovators -to -share -their expertise. Participants had the opportunity to engage in breakout sessions that focused on their areas of interest.

The first-ever National Innovation Day serves as a platform to showcase the flourishing innovation landscape in the Philippines, embodying the spirit of the Philippine Innovation Act.

The initiatives undertaken by the NIC in 2022 demonstrate the government's dedication to fostering an innovation-driven ecosystem and promoting the development of MSMEs. Grounded in a steadfast commitment to inclusivity and socioeconomic advancement, the NIC cultivates the seeds of innovation, propelling transformative change for the Filipino people.

As the Philippines embraces innovation as a driver of progress, these milestones lay the foundation for a brighter and more prosperous future, bringing the nation closer to its aspirations of becoming a resilient, inclusive, and innovation-driven society.

National Investment Programming

NEDA's mandate for National Investment Programming focuses on coordinating the formulation and updating of the country's public investment programs. The agency ensures that development plans translate into concrete public investments that are responsive to development objectives. Major programs and projects are reviewed by NEDA to support the country's planned development strategies and achieve results.

NEDA coordinates with the DBM and the DOF to ensure that key programs and projects are funded, either through the national budget, public-private partnerships (PPP), or ODA.

NEDA also provides technical and secretariat support services, such as project appraisal and technical evaluation, to the NEDA Board Committees, which includes the Investment Coordination Committee (ICC) and the Committee on Infrastructure (INFRACOM).



Global Green Growth Institute (GGGI) and NEDA signify their commitment to support inclusive development through the signing of the GGGI's Country Planning Framework (CPF) 2021-2025. Undersecretary Joseph J. Capuno and GGGI Deputy Director General Helena Mcleod lead the event.



Philippines and Japan reaffirm their commitment to bilateral economic cooperation. The meeting is co-chaired by Undersecretary Joseph Capuno and Japan MOFA Country Assistance Planning Division Director Jun Ishimaru.



NEDA and DOTr meet to streamline transportation projects.

OUTCOME INDICATORS

Client Satisfaction Ratings for NEDA Secretariat Roles





MATTERS/TOPICS DISCUSSED

- Formulation of PDP 2023-2028
- Proposed Adoption of National Policy on Master Plans
- Philippine Transportation System Master Plan
- Formulation of Public Investment Program (PIP) 2023-2028
- Offshore Wind Roadmap
- National Water Security Roadmap

MATTERS/TOPICS DISCUSSED

- Results Matrix Transport Indicators
- Comprehensive Traffic Management Plan
- IACTP Work Plan 2023
- Masterplan on High Standard Highways Development Phase 2
- Inputs on Transport for PDP 2023-2028
- Updates on National Irrigation Master Plan
- Updates on Philippine Water Supply and Sanitation Master Plan
- Data Collection Survey for the National Water Resources Development and Management
- Flood And Drainage Management Master Plan for DPWH
- Agenda Forecast 2022
- Draft EO transforming NWRB into NWMC
- Updates on Socioeconomic Report (SER)

90%

(18 of 20) Programs and Projects (PAP) approved by the ICC were included in the PIP 2023-2028

93.4%

for Inter-Agency Committees/INFRACOM-Subcommittee on Water Resources

List of PAPs in the PIP 2023-2028:

Photos from D

- 1. Samar Pacific Coastal Road Project Request:
 - a. Increase in cost;
 - b. Extension of implementation period;
 - c. Extension of loan validity; and
 - d. Loan reallocation
- 2. North-South Commuter Railway (NSCR) System Project Request:
 - a. Change in scope;
 - b. Increase in cost; and
 - c. Approval of the following loans for the NSCR System Project:
 - (i) ADB loan for the South Commuter Railway Project;
 - (ii) Supplemental JICA loan for the NSCR Phase 1; and
 - (iii) 2nd tranche of the JICA loan for the NSCR Extension Project

- 3. Teacher Effectiveness and Competencies Enhancement Project
- 4. Supporting Innovation in the Philippine Technical and Vocational Education and Training System Project
- 5. Chico River Pump Irrigation Project Request:
 - a. Change in scope;
 - b. 16-month extension of implementation period; and
 - c. Increase in cost


- 6. Expansion and Improvement of the General Santos Fish Port Complex
- 7. Harnessing Agribusiness Opportunities through Robust and Vibrant Entrepreneurship Supportive of Peaceful Transformation - Request for the cancellation of undisbursed loan balance
- 8. Metro Manila Bus Rapid Transit Line 1 Project - Request for Loan Cancellation
- 9. Safe Philippines Project, Phase I Request for full cancellation

- 10. Integrated Disaster Risk Reduction and Climate Change Adaptation (IDRR-CCA) Measures in Low-Lying Areas of Pampanga Bay Request:
 - a. Change in scope of works;
 - b. Increase in cost; and
 - c. Reallocation of contingency cost
- 11. Lower Agno River Irrigation SystemImprovement Project Request forChange in Project Scope, Reallocationof Funds, and One-Year Extension ofImplementation Period



The North–South Commuter Railway is a 147-kilometer urban rail transit system.

- 12. Access to Sustainable Energy Programme - Request for 10-month extension of the following:
 - a. Implementation period;
 - b. Operational phase of the Government of the Philippines-European Union Financing Agreement (GPH-EU F/A);
 - c. Execution period of the GPH-EU F/A; and
 - d. Closing date of the World Bank -National Power Corporation grant (TF0A2379) for the Investment Support Component

- 13. Maritime Safety Capability Improvement Project Phase 1
 - a. Utilization of loan savings for the supply, delivery, installation, testing, and commissioning of the shore-based communication system; and
 - b. 44-month loan validity extension



- 14. New Communications, Navigation, Surveillance/Air Traffic Management System Project – Request for 19-month loan validity extension
- 15. Metro Manila Interchange Construction Project, Phase VI – Request for 6-month loan validity extension
- 16. Samar Pacific Coastal Road Project

 Request for 12-month
 implementation period extension
 and 12-month loan validity
 extension

- 17. IDRR-CCA Measures in Low-Lying Areas of Pampanga Bay – Request for change in scope of works, increase in cost, and reallocation of contingency cost to civil works category
- 18. Philippine Fisheries and Coastal Resiliency (FishCoRe) Project

OUTPUT INDICATORS



- Guidelines on the Formulation of the PIP 2023-2028
- Three-Year Rolling Infrastructure Program

• 15 draft Regional Development Investment Programs (RDIPs)

98.39%

(183 of 186) Projects appraised including on agriculture, infrastructure, social development, disaster resilience

19

Public Investment Program documents prepared and submitted

Plans prepared, updated, and submitted for the NEDA Board, NLUC, RDCs, NEDA Secretary

INCLUDING:

- Philippine Action Plan for Sustainable Consumption and Production
- National Innovation Agenda Document
- 2022 National Priority Plan
- Cordillera Rehabilitation and Recovery Program
- Central Luzon Regional Physical Framework Plan 2020-2040
- MIMAROPA RDP 2023-2028
- Palawan Rehabilitation and Recovery Program
- Bicol RDP 2023-2028
- Disaster Risk Reduction and Management Plan for Bicol
- Western Visayas RDP
- Boracay Terminal Report

- Barog Rehabilitation and
- **Recovery Program**
- Eastern Visayas RDP 2023-2028
- Zamboanga Peninsula RDP 2023-2028
- Northern Mindanao RDP
- Davao RDP
- Caraga RDP
- Post-Typhoon Odette Rehabilitation and Recovery Plan in Caraga
- Technical Support to National Income Accounts
- Merchandise Technical Reports
- Manufacturing Performance
 Technical Reports



Secretary Balisacan emphasizes sustained partnership with development partners as critical to achieving economic recovery at the ADB Country Programming Mission on October 20, 2022.



Undersecretary Joseph J. Capuno speaks during the Public Consultation on the Proposed Amendments to the 2022 Implementing Rules and Regulations (IRR) of the Amended Build-Operate-Transfer (BOT) Law on September 13, 2022.



The NEDA ICC-CabCom, led by the economic team -NEDA Secretary Balisacan, DOF Secretary Diokno, and DBM Secretary Pangandaman - discuss the approval of eight projects on October 28, 2022.



The PIP 2023-2028 contains the rolling list of PAPs to be implemented by the national government (NG), government-owned and controlled corporations (GOCCs), and other national government offices and instrumentalities within the medium-term (or the plan period from 2023 to 2028), that contributes to the achievement of the societal goal and targets in the PDP.

REINVIGORATING PUBLIC-PRIVATE PARTNERSHIPS, RAMPING UP THE INFRASTRUCTURE DRIVE: THE REVISED BOT LAW IRR

In 2022, the National Economic and Development Authority (NEDA), together with the Department of Finance (DOF), wasted no time in spearheading efforts to amend the Build-Operate-Transfer (BOT) Law Implementing Rules and Regulations (IRR) to create a more enabling regulatory environment for public-private partnerships (PPP). The amendments sought to address investor concerns on the financial viability and bankability of PPP projects. Additionally, the changes improve upon the previous version of the IRR by clarifying certain provisions and making the PPP process more investor-friendly.

In light of the tighter fiscal space arising from the COVID-19 pandemic response, the Marcos Administration recognized the importance of PPPs in financing the country's sustained drive to upgrade and modernize its physical and social infrastructure. PPPs will be crucial, as the private sector can bring in its technological and managerial expertise to urgently deliver much-needed infrastructure that will connect leading and lagging

regions, reduce the cost of doing business, and improve competitiveness of the Filipino workforce and the country's domestic industries.

The revised IRR was published on September 27, 2022, taking effect on October 12, 2022. A product of extensive consultations with stakeholders led by the NEDA and the DOF through the BOT Law IRR Committee, the new rules seek to balance private and public interests in order to achieve the country's development goals as outlined in the Philippine Development Plan 2023-2028.

The BOT Law IRR Committee members include the Departments of Agriculture, Energy, Environment and Natural Resources, Information and Communications Technology, the Interior and Local Government, Public Works and Highways, Trade and Industry, and Transportation. Additionally, the Public-Private Partnership Center (PPPC) serves as a member of the Committee and acts as its secretariat.





NEDA Secretary Arsenio M. Balisacan and Department of Finance Secretary Benjamin Diokno preside over the BOT IRR Committee Meeting on September 15, 2022. Balisacan serves as the Chairperson of the Committee, while Diokno sits as the co-Chair.

During the meeting, the Committee members deliberated on each of the proposed amendments to determine whether and to what extent these amendments ensure the viability of PPP projects and their contribution to the government's development goals.



National Development Monitoring and Evaluation

NEDA monitors and evaluates the implementation of socioeconomic development plans, programs, and projects to promote transparency and accountability among government units. This early detection of deficiencies in projects leads to more efficient use of resources, which is particularly critical given the tight fiscal situation.

In performing this role, NEDA determines whether plans, major programs, and projects are on track and effective in bringing about intended results. Some of these outcomes are detailed in the ODA reports, and reports on the performance of the GAA-funded programs and projects, and disasterrelated programs.



NEDA and UNDP host the 9th M&E Network Forum to discuss the importance of M&E in achieving the 8-point Socioeconomic Agenda.

NEDA reports on the achievement of the country's SDGs. Successes and failures become stock knowledge that provide inputs to blueprints for similar future undertakings.

NEDA also facilitates the resolution of bottlenecks related to the implementation of major capital projects and provides secretariat support to the National Project Steering Committee and the Regional Project Monitoring Committees (RPMC).

Part of NEDA's oversight role is to coordinate and prepare major monitoring and evaluation documents such as the PDP's accompanying document, the Results Matrices (RM), the ODA Portfolio Review Report, the Socioeconomic Report (SER), and the Regional Development Reports (RDR).



progress of the PDP and help to ensure that the PDP is aligned with the government's overall development goals.

The RDRs provide an annual assessment of the regions' implementation of the RDPs and targets set in the RMs. Aside from the RDRs, the NROs also prepare their annual and quarterly Regional Economic Situationers, which provide an assessment of the economic performance of the regions.



Socioeconomic Report 2021

adopted as the basis for Budget Priorities Framework



FIELD MONITORING AND SITE VISITS

NROs, RPMCs, and implementing agencies conduct field monitoring and site visits to ensure effective implementation and completion of development projects.



Western Visayas Jalaur River Multipurpose Project



Palawan Road Bridge Project



Cagayan Valley Amulong Mega Bridge Project



Camiguin Airport Rehabilitation Project





Tacloban Airport Development Projects



Sominot-Dumingag Bypass Road Projects



Mancatian Bridge Groundsills Construction Project



Panglao-Tagbilaran City Offshore Bridge Connector



2021 Official Development Assistance (ODA) Portfolio Review Report: Strengthening Economic Resilience through ODA Amid the COVID-19 Pandemic

ODA's Role in Supporting Post-Pandemic Economic Recovery in the Philippines

Despite the persistent challenges posed by the COVID-19 pandemic, the Philippines began its economic recovery in 2021, achieving a growth rate of 5.6 percent. The government's proactive measures, including the utilization of quick-disbursing ODA program loans to support the vaccination program and healthcare enhancements, have played a pivotal role in gradually reopening the economy.

In 2021, the country's total active ODA loans and grants portfolio reached USD32.24 billion, marking a 5.04 percent increase from the previous year. The ODA portfolio comprised 107 loans and 297 grants, with program loans totaling USD11.74 billion and project loans amounting to USD18.41 billion.

The government recognized the need to address the challenges brought about by the pandemic by securing 15 new ODA loans, totaling USD5.57 billion, which contributed to the ongoing COVID-19 response efforts. Notably, the infrastructure development sector accounted for the largest share of the active ODA portfolio in 2021, with USD14.02 billion or 43 percent.

Although setbacks were inevitably encountered by some ODA-funded programs and projects—due to, among others, budgetary issues, implementation delays amid quarantine measures, and adverse weather conditions—the government remained committed to promoting economic growth through strategic public investments. Such investments were intended to stimulate economic activities and generate employment opportunities, and thereby bolster the country's resilience.

Throughout the course of the pandemic period, the government's partnership with international development partners also proved crucial in supporting various programs and projects aimed at COVID-19 response and recovery. To date, Japan remains the top provider of ODA to the Philippines, followed by the Asian Development Bank and the World Bank.

5.04% increase of total ODA loans from 2020 **107** loans **297** grants USD11.74 billion program loans USD18.41 billion project loans

15 new ODA loans (USD5.57 billion) **43%** (USD14.02 billion) Infrastructure development sector's share of the active ODA portfolio (2021)

42 NATIONAL ECONOMIC AND DEVELOPMENT AUTHORITY



ODA-FUNDED PROGRAMS AND PROJECTS AND ITS ALIGNMENT WITH NATIONAL DEVELOPMENT PLANS

The implementation of ODA-funded programs and projects yielded positive outcomes aligned with the national development priorities outlined in the Philippine Development Plan (PDP) 2017-2022. ODA served as an instrumental factor in strengthening the healthcare system, providing emergency cash assistance, and enhancing medical facilities to combat the effects of the pandemic.

Additionally, lessons learned from experiences in project implementation have emphasized the importance of proper planning, capacity-building, stakeholder coordination, climate resilience, and the efficient use of digital technologies in mitigating the impact of the pandemic. Moving forward, these lessons shall guide future efforts in designing and implementing ODA programs and projects to ensure its effectiveness and success.

The Philippines stood witness to the significance of ODA in building economic resilience in the face of unprecedented crises and disasters. By continuing to leverage international partnerships and mobilize financial resources, the country is poised to overcome the challenges it faced during the pandemic, achieve sustained recovery, and return to its highgrowth norm.

> Official Development

Assistance

Background of ODA

ODA is a critical instrument in promoting sustainable social and economic development in developing countries like the Philippines. It encompasses loans or loans with grants that are carefully administered with a clear objective of advancing the nation's growth and well-being and strategically supporting various sectors to uplift the lives of the Filipino people. ODA involves collaboration with governments of foreign countries where diplomatic, trade relations, or bilateral agreements exist, and extends to partnerships with international organizations like the United Nations (UN) and multilateral lending institutions. The eligibility for ODA is determined by the absence of comparable financial instruments in the capital market, making it an essential resource to bridge financial gaps. ODA must have a grant element of at least 25 percent to ensure a focus on long-term development and sustainability, rather than on just seeking financial returns.

Through Republic Act (RA) No. 8182 or the ODA Act of 1996, as amended by RA 8555, the National Economic and Development Authority (NEDA) is mandated to conduct an annual review of programs and projects that are financed through ODA. RA 8555 additionally mandates NEDA to report to Congress the outcome of the review not later than June 30 of each year.

NEDA's comprehensive review and assessment of development programs and projects supported by ODA details the implementation performance as well as other lessons learned from these programs and projects. The 2021 ODA Portfolio Review Report serves as an invaluable resource for enhancing future projects' effectiveness and impact. The Report offers important insights into the most effective strategies and approaches to achieving sustainable and inclusive development.

Institution Building Organizational Development

LEARNING AND DEVELOPMENT











NEDA employees who attended international trainings



NEDA employees who attended local trainings





ISO 9001 CERTIFICATION

100% QMS-enrolled processes audited



audited area conformed to standards

9 out of 15

ISO-certified NROs







Hiring, Selection, and Promotion

- 145 personnel hired
- 164 personnel promoted
- 92.95% retention rate in NEDA



Human Resource Complement

- 288 first level personnel
- 856 second level personnel
- 61 third level personnel



Transparency and Accountability

- 100% (319 of 319) of Freedom of Information (FOI) requests successfully responded to within prescribed timeline under the FOI guidelines
- 100% (15 of 15) of complaints received through the 8888 portal closed within the prescribed timeline (72 hours)

The Commission on Audit also gave NEDA an unmodified opinion on the fairness of the presentation of the financial statements in accordance with applicable financial reporting framework for the calendar year 2022. It is the fifth consecutive year that NEDA was given this distinction of an audit opinion.



Digitization Initiatives

• 19 information systems enhanced • 29 information systems developed

To improve service delivery and bolster digitization efforts, NEDA implemented and digitized several key internal processes. These include the use of contactless facial recognition daily time record systems, automated pay slips, budget reporting systems, online procurement monitoring systems, integrated personnel management systems, inventory, property, and supply management information systems, human resource management systems, and job and recruitment portals, among others.

NEDA DIGITAL PLATFORMS

Stores /			The R
Welco	me to NEDA - Public Investmer	nt Program Online	All and
	Login		and men
	• Heemama		SI FAT
	- vernand	NES	129 6
	Password		
A HIMAN	LOG IN		
	LOSIN		ALEB THE
	Forgot password? Create r	rew account	
		The sub set boundement Authority N	EDA
E THE ME TO THE PORT			
		© 2023 by Information and Comm	inications Technology 3 Art of TS

- **Public Investment Program Online (PIPOL) System** web-based project database system that provides easier access to data, updates, validation, and reports relating to PAPs in the PIP.
- Programs and Projects Information Database (PPID) online database system that integrates the ICC Project Appraisal Monitor (IPAM), Matrix of NEDA Board-Approved Projects, ODA, and Public-Private Partnership (PPP) Project Pipelines, among others.

- National Evaluation Portal (NEP) houses a centralized database of evaluation studies by different governmental organizations, and evaluation tools and guidelines.
- NEDA Dashboard and Single Source Search Engine integrates various project databases of the NEDA Investment Programming Group (IPG) like PIPOL, PPID, and PPMS.
- **NEDA-GAD portal** centralized location for recording and monitoring all GAD-related activities and initiatives by NEDA.
- **PDP Knowledge Portal** web-based tool utilized for the creation and formulation of the PDP 2023–2028.
- National Innovation Council (NIC) website repository of innovation-related policies, initiatives, and programs; as well as a platform for innovation services, grants, and financial aid.



Evaluating ARTA Implementation



Likewise, NEDA Regional Offices continued to improve their information systems

- NEDA Cordillera Investment Program Online (CARIPOL) System - automates the formulation process of the RDIP and serves as repository of all information on the Cordillera RDIP.
- NEDA Central Luzon eRPMES to generate progress reports on PAPs implemented in the region.
- NEDA CALABARZON eRPMES includes a database of projects, a project dashboard, project maps, and RPMES reports.



The Development Information Staff conducts the KM Fiesta on June 2022. The activity aims to showcase NEDA KM initiatives and opportunities that support digital transformation.

HEALTH AND SAFETY POLICIES AND EMPLOYEE SUPPORT

In line with the on-site workforce and return to offices directives, NEDA continuously implemented policies and reforms to help prevent and minimize workplace exposure; and provision of additional support to employees. Among these are the following:

- Regular disinfection of and pest control services for office premises
- Procurement and distribution of face masks and alcohol
- Implementation of flexible work arrangements
- Provision of healthcare consultations
- Provision of transportation services for NEDA Central and Regional Offices



Shuttle Services

330 – NRO employees ferried from and to NEDA regional offices

135 - average daily number of employees in NCO who were provided shuttle services





Former NEDA Secretary Karl Kendrick Chua leads the inauguration ceremony on February 18, 2022, with Mayor Vico Sotto, Congressman Roman Romulo, and former NEDA Undersecretary Jose Miguel R. De La Rosa.



Construction/Improvements of Office Buildings

- The NEDA building improvement project was developed to upgrade the offices and facilities and to address the growing space requirements. Phase 1, or the renovation of the main building started in July while the three-story multi-purpose building was inaugurated in May.
- Improvements and repairs of offices in NEDA CAR, Ilocos, Bicol, Eastern, Davao, and Caraga

GENDER AND DEVELOPMENT



49

FROM RECOVERY TO SOCIOECONOMIC TRANSFORMATION: USHERING A SEAMLESS TRANSITION IN NEDA LEADERSHIP

In the last two and a half years of former President Rodrigo Roa Duterte's leadership, the Philippines faced its biggest challenge in health crisis and emergency preparedness and response, as the COVID-19 pandemic caught the world off guard. But moving from a pandemic to an endemic mindset, NEDA has played and will continue to play an important role in hastening recovery and sustaining the country's growth momentum.

Karl Kendrick T. Chua, the former Secretary of NEDA, joined the agency during the peak of the COVID-19 crisis. He provided invaluable expertise and made rational recommendations for government policymaking as the country struggled to cope with the unprecedented health and economic crises. As with other government leaders, he sought to balance both the health and livelihoods of the Filipinos.

When the administration of President Ferdinand R. Marcos, Jr. took office last year, NEDA's significant role continued, this time not only in



economic recovery but also in transforming the socioeconomic landscape of the country.

Secretary Arsenio M. Balisacan is not new to NEDA, as he previously served as the agency's head from 2012 to 2016. This time, however, he is faced with challenges that are far more complex and demanding than before.

Secretary Balisacan and the whole economic team are in charge of reviving job creation and accelerating poverty reduction by steering the economy back to its high growth trajectory; while keeping the growth more inclusive and resilient.

As the threat of the pandemic to the economy slowly diminishes, the country continues to face new challenges, including geopolitical tensions, a looming recession in major economies, and adverse weather conditions. Therefore, the need for resilient growth is even more pressing.

The previous government pursued several initiatives, including the Build, Build, Build infrastructure program, the Comprehensive Tax Reform Program, the Rice Tariffication Law, the National ID Program, the Ease of Doing Business Act, and the Amendments to Economic Liberalization laws. The new administration is building on these gains to attract investors and promote inclusive growth that benefits all Filipinos, particularly the most vulnerable groups.

The Marcos administration aims to continue transforming the country's socioeconomic landscape, drawing from the lessons learned during the pandemic. For instance, innovation and digitalization are key strategies outlined in the PDP 2023-2028.



Furthermore, the government will prioritize a comprehensive approach that involves all levels of government (whole-of-government) and society (whole-of-society) to transform the economy and make it more resilient in the face of adverse conditions such as pandemics, geopolitical tensions, and other domestic and external headwinds.

Through collaboration, partnership, and consultation with the different branches of government, as well as with the LGUs, development partners, and the private sector—including business leaders, civil society organizations, and the academe—NEDA aims to enhance a proactive engagement and uphold a culture of openness, transparency, and professionalism. As a start, the PDP was formulated in collaboration with the abovementioned stakeholders.

The country will continue to face challenges in different and even novel ways. This calls for NEDA to continuously be creative and strategic in its policy directions to sustain inclusive growth, benefitting all Filipinos and bringing them closer to their *AmBisyon* of a *matatag*, *maginhawa*, *at panatag na buhay*.



Strategic Linkages

Recognizing NEDA's role in the country's recovery and post-pandemic development, the agency needs to enhance its proactive engagement and establish strategic linkages with key stakeholders from different sectors nationwide. In 2022, NEDA forged existing partnerships and established new ones to be at the forefront of curbing critical policy issues involving national and local development.

Communication and Stakeholder Engagement









Advocacy cards on various socioeconomic issues released





Audio-Visual Presentations produced

13,000

Readerships for IEC materials such as media releases, event blurbs, infographics, social media cards, and publications



Twitter

Impression - 521,300 Engagement rate - 2.3% Followers - 68,476

evelopmen Authority •



PDP-RDP-AmBisyon Communication Campaign

37 advocacy activities conducted

Facebook

Reach - 3,374,158

Followers - 133,430



The PDP 2023-2028 Forum Series

As part of the preparations for the PDP 2023-2028, the DIS conducted a three-part series of the PDP Forum on September 2022, targeting the youth, private/business sector, and government planners. This event aimed to enjoin stakeholders to participate and share their thoughts on what the next PDP should focus on.

18 social media materials291,851 unique user views or reach26,072 Facebook engagements

11,268 impressions and 1,657 engagements on Twitter12 articles published from 10 media outlets

ECONOMIC AND FINANCIAL LITERACY

NEDA and the Philippine Economic Society (PES) continued their partnership in promoting socioeconomic and policy discourse through the 60th PES Annual Meeting and Conference on November 9-11, 2022. NEDA co-organized plenary and parallel sessions that focused on topics related to the government's economic and financial literacy efforts and the conference theme, "From Bouncing Back to Leaping Forward Towards a Future Ready Philippines." The event was held onsite and online, which coincided with the annual celebration of the Economic and Financial Literacy (EFL) Week.



NEDA Central Office and Regional Offices conduct Economic and Financial Literacy Forum in November. This is in observance of the EFLW mandated by Republic Act 10922 wherein NEDA leads in planning, initiating, and executing activities on EFL.







NEDA invites speakers from various organizations to share insights during the 60th PES annual celebration. They include former DPWH Secretary Rogelio Singson, UP Professors Karl Jandoc, Jeff Arapoc, and Agustin Arcenas, DOF ASec Juvy Danofrata, DOTr ASec Leonel De Velez, and SEPO Executive Director Merwin Salazar.



VOLUNTEERISM INITIATIVES



NRO MIMAROPA conducts the MIMAROPA Search for Outstanding Volunteers (SOV) Regional Awarding Ceremony on November 29 through Zoom video conference and Facebook live. "Volunteer Now: Spark Hope, Create Solutions and Respond to Pandemic Challenges," is the theme for the 2022 National Volunteer Month.

The NROs, in close coordination with the Philippine National Volunteer Service Coordinating Agency, served as Regional Search Committees, for the 2022 Search for Outstanding Volunteers. This includes coordination of the nomination and endorsement of volunteers, validation, and documentation in their respective regions.





NROs conduct various activities on volunteerism such as research agenda workshops and awarding of regional volunteers.

CREATING A MORE DYNAMIC AND ENABLING INVESTMENT CLIMATE THROUGH ECONOMIC LIBERALIZATION

Sustained investment in productivity-raising infrastructure and sectors generating high-quality jobs is integral for achieving rapid and inclusive economic growth. Investments can bring in better-paying job opportunities, as well as new technologies and processes. As a result, workers earn higher wages, and markets become more efficient and innovative, leading to more competitive pricing and making affordable and higher-quality products more accessible to consumers.



As the country's premier socioeconomic planning body, NEDA advocated for the passage of three landmark economic liberalization bills to create a more dynamic and enabling investment climate. Let's examine the role of NEDA in passing and implementing these reforms in 2022 and how each may contribute to the Philippines' further integration into the global economy.

REPUBLIC ACT NO. 11595, ALSO KNOWN AS THE AMENDMENTS TO THE RETAIL TRADE LIBERALIZATION ACT

In 2022, NEDA provided full support to the DTI in advocating for an improved regulatory environment for companies through the Amendments to the Retail Trade Liberalization Act (RTLA). NEDA joined the DTI in defending the reform during the hearings in both chambers of the Philippine Congress.

The agency actively participated in the development of the Implementing Rules and Regulations (IRR) of RA 11595, published on March 12, 2022.

The law further simplifies and lowers barriers to entry into the retail sector for foreign investors by providing a uniform level of capitalization requirements. The simplified process under the law reduces regulatory uncertainty. With the entry of new players, Filipino consumers can have a wider array of products and services to choose from.

The Amendments to the RTLA also significantly reduced the paid-up capital requirement for foreign retail enterprises. It now requires foreign-owned retail enterprises to have a minimum paid-up capital of at least PHP25 million from a minimum of USD2.5 million . Furthermore, foreign retailers engaged in retail trade through more than one physical store must have a minimum investment per store of at least PHP10 million.



REPUBLIC ACT NO. 11647 OR AMENDMENTS TO THE FOREIGN INVESTMENTS ACT

NEDA continued to advocate for economic liberalization by taking the lead in passing RA 11647, which amends the Foreign Investments Act. As part of its efforts, the agency attended Congressional hearings and meetings with various stakeholders to present and discuss the salient features of the Act.

In addition, the agency conducted a virtual public consultation to gather feedback from the public on

the IRR of RA 11647. The IRR was published on July 11, 2022.

The new law will attract more foreign investment and talent by relaxing conditional requirements such as firm size and the minimum number of Filipino employees required for enterprises involved in advanced technology.

REPUBLIC ACT NO. 11659 OR AMENDMENTS TO THE PUBLIC SERVICES ACT

NEDA has also taken the lead in advocating for the passage of RA 11659, which amends the Public Services Act. This landmark reform aims to update a law that has been in effect since 1936. It was signed into law on March 21, 2022.

The agency conducted a thorough review of the reform, with the involvement of the public, legislators, and other key stakeholders, to carefully deliberate on its salient features, particularly on the distinction between public services and public utilities.



RA 11659 aims to allow 100 percent foreign ownership in public sectors such as telecommunications, domestic shipping, railways and subways, airlines, expressways and tollways, and airports. By enabling investments in vital sectors critical for growth, the Amendments aim to realize the government's thrust towards accelerating infrastructure and connectivity to remove logistic bottlenecks, lower costs, and create more high quality jobs for Filipinos.

This move will facilitate the introduction of innovative technologies that can drive growth and development. Furthermore, it has implemented several safeguards to protect national security and promote consumer welfare. This is achieved by ensuring the reliability and safety of services through mandatory annual performance audits.

With the Philippines now more integrated into the global market, better trade with other nations is expected to bring in more opportunities for sustainable and inclusive growth and development for every Filipino.

NEDA Attached Agencies

The attached agencies of the NEDA provide significant contributions in the field of statistics, research, population and development, public-private partnerships, and tariff matters.



COMMISSION ON POPULATION AND DEVELOPMENT

The Philippine Population and Development Program marked the first year of its full localization. In partnership with LGUs, civil society organizations, development partners, and other government agencies, the Commission on Population and Development (CPD) is committed to ensuring that all Filipinos have access to essential population-related services and information at local levels.

CPD undertook the reorganization of its structure and programs. At the core of this is the devolution and the capacitation of LGUs to deliver more effective population-related services.

HIGHLIGHTS OF ACCOMPLISHMENTS 2022

- Implemented and promoted the Responsible Parenthood and Family Planning strategy.
- 2.7% (2017) to 1.9% (2022) Decline in fertility rate among married women of reproductive age
- 40% (2017) to 41.8% (2022) Increase in the use of contraceptives among married women
- 9% (2017) to 5% (2022) Decline in teenage fertility

1,229 LGUs and institutions provided with technical assistance and capacitated to implement functional population and development programs and strategies

1.179 LGUs and institutions capacitated and provided with technical assistance on modern family planning

1,113 LGUs and institutions provided with assistance on adolescent pregnancy reduction



PHILIPPINE STATISTICS AUTHORITY

The Philippine Statistics Authority (PSA) serves as the central statistical authority of the Philippine government on primary data collection. It prepares and conducts periodic censuses on population, housing, agriculture, fisheries, business, industry, and other sectors of the economy. It collects, compiles, analyzes, and publishes statistical information relating to the country's economic, social, demographic, and general activities and condition of the people. The PSA also prepares and conducts statistical sample surveys on all aspects of socioeconomic life including agriculture, industry, trade, finance, prices and marketing information, income and expenditure, education, health, culture, and social situations for the use of the government and the public.

HIGHLIGHTS OF ACCOMPLISHMENTS 2022

988,294 birth records verified in the Civil Registry System Database

4.26 million households in 699 cities and municipalities covered by the PSA-led Community Based Monitoring System

11 national household and establishment surveys and statistical reports conducted

Household-based

- a. Monthly Labor Force Survey (November 2021 to October 2022)
- b. National Demographic and Health Survey (NDHS)
- c. 2021 Global Adult Tobacco Survey (GATS)
- d. Annual Poverty Indicators Survey (APIS)
- e. Women and ICT Development Index (WIDI) Survey
- f. 2021 Family Income and Expenditure Survey (FIES)
- g. Survey on Overseas Filipinos (SOF)
- h. Consumer Expectation Survey (CES)

Establishment-based

a. 2022 Occupational Wages Survey (OWS)

- b. 2021/2022 Integrated Survey on Labor and Employment (ISLE)
- c. 2021 Quarterly Labor Turnover Survey (LTS)

75 million Filipinos (82.3%) of 92 million target, registered in PhilSys

21.44 million PhilSys physical cards and 13.65 million digital IDs issued

1,107 Participants in the 15th National Convention on Statistics, with 67 simultaneous sessions and 173 paper presentations



PHILIPPINE INSTITUTE FOR DEVELOPMENT STUDIES

The Philippine Institute for Development Studies (PIDS) is the country's primary socioeconomic policy think tank mandated to conduct policy-oriented studies to assist policymakers and planners in crafting development policies, plans, and programs that are based on sound research evidence.

HIGHLIGHTS OF ACCOMPLISHMENTS 2022



policy studies completed on human development, labor, poverty, agriculture, governance, economics, finance, regional and urban development, STI, trade and industry, etc.





PHILIPPINE NATIONAL VOLUNTEER SERVICES COORDINATING AGENCY

The Philippine National Volunteer Service Coordinating Agency (PNVSCA) is mandated to promote and advocate volunteerism as a cross-cutting development strategy, while coordinating the national volunteer service program in the Philippines. In 2022, the agency and its partners fully explored the use of digital technology and the power of effective communication and resource mobilization in implementing its programs and services. As a result, PNVSCA's social media followers have increased by more than 92 percent.

HIGHLIGHTS OF ACCOMPLISHMENTS 2022



institutions provided with technical Assistance, involving 2,804 potential volunteers



Memorandum of Understanding signed with partner organizations







capacity development activities implemented with 192 LGUs and regional line agencies



PHILIPPINE STATISTICAL RESEARCH AND TRAINING INSTITUTE

The Philippine Statistical Research and Training Institute (PSRTI) conducts timely research and training courses in line with its role to strengthen the statistical data gathering, organizing, and training capability of the Philippine Statistical System.

HIGHLIGHTS OF ACCOMPLISHMENTS 2022



batches with 2,719 participants of satistical capability building programs conducted for LGUs



customized statistics training courses with 562 participants conducted for NEDA and DOST



in-house research projects conducted on SDGs and statistical methodologies



PUBLIC-PRIVATE PARTNERSHIP CENTER

Public-private partnerships (PPP) are considered one of the key drivers for infrastructure development initiatives under the PDP 2023-2028. As the agency mandated to facilitate the development and implementation of the PPP Program, it has worked to build up the capacity of partner implementing agencies to develop and implement PPPs, advocate for policy reforms to strengthen the PPP program, assist partner agencies in the development of their PPP pipeline, help ensure that PPP projects meet the rigorous scrutiny by the relevant approving bodies, and assist partner agencies in addressing project issues and bottlenecks under the various undertaking.

HIGHLIGHTS OF ACCOMPLISHMENTS 2022





TARIFF COMMISSION

The Tariff Commission (TC) undertakes several activities to facilitate international trade. This allowed better access for businesses to production inputs from abroad - incentivizing domestic value adding, and supporting their greater participation in global value chains, while helping protect and advance consumer welfare.

HIGHLIGHTS OF ACCOMPLISHMENTS 2022



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As of December 31, 2022 | in Philippine Peso

ASSETS		
Current Assets		
Cash and Cash Equivalents Receivables	56,042,265.64	
Inventories	227,981,209.20 8,842,465.19	
Other Current Assets	27,593,349.91	320,459,289.94
Other Current Assets	21,595,549.91	520,459,269.94
Non-Current Assets		
Investments	233,120.00	
Property, Plant and Equipment	1,370,361,872.61	
Intangible Assets	12,573,395.69	
Other Non-Current Assets	27,738,667.50	1,410,907,055.80
TOTAL ASSETS	_	1,731,366,345.74
LIABILITIES Current Liabilities		
Financial Liabilities	38,737,558.04	
Inter-Agency Payables	12,968,662.80	
Intra-Agency Payables	110,439.00	
Trust Liabilities	23,352,110.77	
Other Payables	2,054,738.74	77,223,509.35
Non-Current Liabilities		
Trust Liabilities	25,449,009.12	
Other Payables	4,972,472.60	30,421,481.72
TOTAL LIABILITIES		107,644,991.07
NET ASSETS/EQUITY		
Accumulated Surplus/(Deficit)		1,623,721,354.67
TOTAL LIABILITIES AND NET ASSETS/EQUITY	-	1,731,366,345.74

Note: The accompanying Consolidated Financial Statements of NEDA for the year ended December 31, 2022 were unaudited and will be replaced upon issuance of FY 2022 Consolidated Annual Audit Report by the Commission on Audit (COA).

CONSOLIDATED STATEMENT OF FINANCIAL PERFORMANCE

As of December 31, 2022 | in Philippine Peso

Revenue/Income		
Service and Business Income	64,947.99	
Shares, Grants and Donations	1,436,911.50	
Total Revenue		1,501,859.49
Less: Current Operating Expenses		
Personnel Services	1,173,147,394.84	
Maintenance and Other Operating Expenses	453,086,359.11	
Financial Expenses	1,250.00	
Non-Cash Expenses	76,529,022.27	
Total Current Operating Expenses		1,702,764,026.22
Surplus (Deficit) from Current Operations		(1,701,262,166.73)
Net Assistance/Subsidy		1,917,083,796.67
Other Non-Operating Income		
Gains	39,148.78	
Miscellaneous Income	131,239.18	
Total Other Non-Operating Income		170,387.96
Losses	-	(4,768,825.83)
Surplus (Deficit) for the Period		211,223,192.07

Note: The accompanying Consolidated Financial Statements of NEDA for the year ended December 31, 2022 were unaudited and will be replaced upon issuance of FY 2022 Consolidated Annual Audit Report by the Commission on Audit (COA).

64

DIRECTORY OF OFFICIALS

OFFICE OF THE SECRETARY

Arsenio M. Balisacan, PhD

Secretary (+632) 8631.3716 / 8631.3723 / 631.0945 local 600 Fax: (+632) 8631.3747 Email: OSEC@neda.gov.ph

Office of the Undersecretary for Legal Affairs and Special Concerns

Melbourne Ziro D. Pana

Undersecretary and Concurrent Chief of Staff (+632) 8631.0945 local 29080 Email: MDPana@neda.gov.ph

Internal Audit Staff

Juan Angelo G. Rocamora

Officer-in-Charge (OIC) - Director Tel: (+632) 8631.3725 / 8631.0945 local 101 Fax: (+632) 8631.3746 Email: JGRocamora@neda.gov.ph

Development Information Staff

Frances Fatima M. Cabana

OIC - Director Tel: (+632) 8631.3744 / 8631.3757 local 100 Fax: (+632) 8631.3282 Email: FMCabana@neda.gov.ph

Legal Staff

Flora Sherry M. Basquiñez

OIC – Director Tel: (+632) 8631.3718 / 8631.0945 local 108 Fax: (+632) 8631.3718 Email: FMBasquinez@neda.gov.ph

Office of the Undersecretary for Legislative Affairs

Krystal Lyn Tan Uy

Undersecretary (+632) 8631.3705 / 8631.0945 local 603 Email: KTUy@neda.gov.ph

CORPORATE AFFAIRS GROUP

Office of the Undersecretary

Ma. Monica P. Pagunsan, CESO III

OIC - Undersecretary Tel: (+632) 8631.0945 local 604 / 605 Fax: (+632) 8633-6011 Email: MPPagunsan@neda.gov.ph

Office of the Assistant Secretary

Florante G. Igtiben

Assistant Secretary Tel: (+632) 8631.3729 / 8631.0945 local 301 Email: FGIgtiben@neda.gov.ph

Administrative Staff

Financial, Planning, and Management Staff

Lilinda C. Pascual

OIC - Director Tel: (+632) 8631-0945 local 21201 Email: LCPascual@neda.gov.ph Danilo D. Barrameda Director IV Tel: (+632) 8631-0945 local 21230

Email: DDBarrameda@neda.gov.ph

Information and Communications Technology Staff

Florante G. Igtiben Concurrent Director IV Tel: (+632) 8631.3729 / 8631.0945 local 301 Email: FGIgtiben@neda.gov.ph

POLICY AND PLANNING GROUP

Office of the Undersecretary

Rosemarie G. Edillon, PhD, CESO I

Undersecretary Tel: (+632) 8631-2184 / 8631-0945 local 410 Email: RGEdillon@neda.gov.ph

Office of the Assistant Secretary

Sarah Lynne S. Daway-Ducanes, PhD

Assistant Secretary Tel: (+632) 8631.4829 / 8631.0945 local 501 Email: SSDucanes@neda.gov.ph Reynaldo R. Cancio, CESE Assistant Secretary Tel: (+632) 8631.3712 / 8631.0945 local 503 Email: RRCancio@neda.gov.ph

National Policy and Planning Staff

Desiree Joy O. Narvaez

OIC - Director Tel: (+632) 8631.3712 / 8631.0945 local 503 Fax: (+632) 8631.3283 Email: DONarvaez@neda.gov.ph

Governance Staff

Reverie Pure G. Sapaen OIC – Director Tel: (+632) 8631.3733 / 8631.0945 local 112 Fax: (+632) 8631.3746 Email: RGSapaen@neda.gov.ph

Social Development Staff

Girlie Grace J. Casimiro-Igtiben

Director IV Tel: (+632) 8631.3758 / 8631.0945 local 405 Fax: (+632) 8631.5435 Email: GJCasimiro@neda.gov.ph

Trade, Services, and Industry Staff

Bien A. Ganapin

Director IV Tel: (+632) 8631.9108 / 8633.0945 local 508 / 509 Fax: (+632) 8631.3733 Email: BAGanapin@neda.gov.ph

Innovation Staff

Diane Gail L. Maharjan OIC - Director Tel: (+632) 8631.6013 Email: DJMaharjan@neda.gov.ph

Agriculture, Natural Resources, and Environment Staff

Nieva T. Natural

Director IV Tel: (+632) 8631.3714 / 8631.0945 local 303 Fax: (+632) 8631.6015 Email: NTNatural@neda.gov.ph

INVESTMENT PROGRAMMING GROUP

Office of the Undersecretary

Joseph J. Capuno

Undersecretary Tel: (+632) 8631.2186 Email: JJCapuno@neda.gov.ph

Office of the Assistant Secretary

Jonathan L. Uy

Assistant Secretary Tel: (+632) 8631-2192 / 8631-0945 local 607 Fax: (+632) 8631-2186 Email: JLUy@neda.gov.ph

Infrastructure Staff

Kathleen P. Mangune

Director IV Tel: (+632) 8638.9108 / 8631.0945 local 310 Fax: (+632) 8638.9108 Email: KPMangune@neda.gov.ph **Roderick M. Planta**

Assistant Secretary Tel: (+632) 8638-9108 local 309 Email: RMPlanta@neda.gov.ph

Public Investment Staff

Hazel Iris S. Baliatan

Director IV Tel: (+632) 8631.3748 / 8631.0945 local 400 Fax: (+632) 8631.3748 Email: HSBaliatan@neda.gov.ph

Monitoring and Evaluation Staff

Aldwin U. Urbina

OIC – Director Tel: (+632) 8631.3707 / 8631.0945 local 700 Fax: (+632) 8631.3753 Email: AUUrbina@neda.gov.ph

REGIONAL DEVELOPMENT GROUP

Office of the Undersecretary

Carlos Bernardo O. Abad Santos

Undersecretary Tel: (+632) 8631.2196 / 8631.0945 local 211/212 Fax: (+632) 8633.6016 Email: COAbadsantos@neda.gov.ph

Office of the Assistant Secretary

Greg L. Pineda

Assistant Secretary Tel: (+632) 8631.0945 local 707 Email: GLPineda@neda.gov.ph

Regional Development Staff

Remedios S. Endencia

Director IV Tel: (+632) 8631.3743 / 8631.0945 local 708 Fax: (+632) 8638.3743 Email: RSEndencia@neda.gov.ph

NEDA REGIONAL OFFICES

Cordillera Administrative Region (CAR)

Susan A. Sumbeling

Regional Director Tel: (+6374) 442.3232 Email: SASumbeling@neda.gov.ph

Region II | Cagayan Valley

Dionisio C. Ledres Jr., CESE

Regional Director Tel: (+6378) 304.1243 Email: DCLedres@neda.gov.ph

Region I | Ilocos

Irenea B. Ubungen

OIC - Regional Director Tel: (+6372) 888.5501 Tel: (+6372) 888.2708 Email: IBUbungen@neda.gov.ph

Region III | Central Luzon

Nerrisa T. Esguerra, CESO III

Regional Director Tel: (+6345) 455.4110 Fax: (+6345) 455.4109 Email: NTEsguerra@neda.gov.ph

Region IV-A | CALABARZON

Agnes M. Espinas-Tolentino, CESO III

Regional Director Tel: (+6349) 502.0289 Email: AETolentino@neda.gov.ph

Region V | Bicol

Luis G. Banua Regional Director Tel: (+6352) 482.0505 Email: LGBanua@neda.gov.ph

Region VII | Central Visayas

Jennifer C. Bretaña

Regional Director Tel: (+6332) 265.5250 Email: JCBretana@neda.gov.ph

Region IX | Zamboanga Peninsula

Phlorita A. Ridao, CESO IV

Regional Director Tel: (+6362) 945.0049 Email: PARidao@neda.gov.ph

Region XI | Davao

Maria Lourdes D. Lim, CESO II

Regional Director Tel: (+6382) 296.0161 to 64 local 102 Fax: (+6382) 296.0163 Email: MDLim@neda.gov.ph

Region IV-B | MIMAROPA

Agustin C. Mendoza

Regional Director Tel: (+6343) 288.1115 local 301/302 Fax: (+6343) 288.6124 Email: ACMendoza@neda.gov.ph

Region VI | Western Visayas

Arecio A. Casing, Jr. Regional Director

Tel: (+6333) 337.6840 Fax: (+6333) 335.1070 Email: AACasing@neda.gov.ph

Region VIII | Eastern Visayas

Meylene C. Rosales

Regional Director Tel: (+6353) 832.2140 Email: MCRosales@neda.gov.ph

Region X | Northern Mindanao

Mylah Faye Aurora B. Cariño, CESO III

Regional Director Tel: (+638822) 728.161 Fax: (+638822) 728.072 Email: MBCarino@neda.gov.ph

Region XII | SOCCSKSARGEN

Teresita Socorro C. Ramos

Regional Director Tel: (+6383) 228.9203/ 228.6211 Fax: (+6383) 228.9203 Email: TCRamos@neda.gov.ph

Caraga Region

Priscilla R. Sonido, CESO IV

Regional Director Tel: (+6385) 815.0308 Email: PRSonido@neda.gov.ph

NEDA ATTACHED AGENCIES

Commission on Population and Development

Lisa Grace S. Bersales, PhD

Undersecretary | Executive Director Tel: (+632) 8531.6735 Fax: (+632) 8533.5122 Email: lisagrace.bersales@popcom.gov.ph www.popcom.gov.ph

Philippine National Volunteer Service Coordination Agency

Donald James D. Gawe

Executive Director Tel: (+632) 8927.6847 Email: dgawe@pnvsca.gov.ph www.pnvsca.gov.ph

Philippine Statistics Authority

Claire Dennis S. Mapa, PhD

Undersecretary | National Statistician and Civil Registrar General Tel: (+63) 8938.5267 Email: d.mapa@psa.gov.ph www.psa.gov.ph

Philippine Institute Development Studies

Aniceto C. Orbeta Jr., PhD

President Tel: (+632) 8877.4000 local 4030 Fax: (+63) 8877.4099 Email: aorbeta@pids.gov.ph www.pids.gov.ph

Philippine Statistical Research and Training Institute

Josefina C. Venegas-Almeda, PhD

Executive Director Tel: (+632) 8288.4948 Email: josefina.almeda@psrti.gov.ph www.psrti.gov.ph

Public-Private Partnership Center

Ma. Cynthia C. Hernandez

Undersecretary | Executive Director Tel: (+632) 8929.5187 Email: mchernandez@ppp.gov.ph www.ppp.gov.ph

Tariff Commission

Marilou P. Mendoza

Chairperson Tel: (+632) 8928.8106 Fax: (+632) 8921.7960 Email: mpmendoza@tariffcommission.gov.ph www.tariffcommission.gov.ph



2022 ANNUAL REPORT

National Economic and Development Authority

No. 12 Escriva Drive, Ortigas Center, Pasig City, Philippines, 1605 Trunkline: +632 8631 0945 to 56 | Email: devinfo@neda.gov.ph





(SO @NEDAHQ